



Charles D. Baker, Governor
Karyn E. Polito, Lieutenant Governor
Stephanie Pollack, MassDOT Secretary & CEO
Steve Poftak, General Manager



**Fiscal and Management Control Board
Transportation Board Room
10 Park Plaza
February 4, 2019
12:00 Noon
*MEETING MINUTES***

Present: Chair Joseph Aiello, Director Monica Tibbits-Nutt, Director Chrystal Kornegay, Director Brian Lang (departed at 1:09 p.m.) and Director Brian Shortsleeve

Quorum Present: Yes

Others Present: Secretary Stephanie Pollack (departed at (1:45 p.m.), General Manager Steve Poftak, Jeff Gonneville, Nathan Peyton, Owen Kane, Marie Breen, Michelle Kalowski, Jennifer Schlesinger, Scott Hamwey, Kat Benesh, Samantha Silverberg and Angel Pena

At the call of Chair Aiello, a meeting of the Fiscal and Management Control Board (Board) was called to order at 12:08 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

Massachusetts Bay Transportation Authority

Ten Park Plaza, Boston, MA 02116

www.mbta.com

As a first order of business, Chairman Aiello stated Secretary Pollack had an announcement to make regarding a revision in the Focus40 presentation. The Secretary said the Red-Blue Line Connector was moving into *Next Priorities* and the pedestrian connection linking the two lines would be eliminated.

Next, Chair Aiello opened up the public comment period for items appearing on the agenda.

The first speaker was Brian Arrigo, Mayor of Revere, along with Boston Transportation Commissioner Gina Fiandaca. Boston City Councilor Michelle Wu, Senator Brendan Crighton, Anthony Gesualdi, Chief of Staff on behalf of Senator Joseph Boncore, Boston City Councilor Lydia Edwards and former Transportation Secretary Fred Salvucci, all supporting the Red/Blue Line Connector .

Representative Adrian Madaro spoke in support of the Red/Blue Line Connector and in addition read a letter of support on behalf of Speaker Robert DeLeo.

Next, Councilor Peter Christopher from Winthrop, followed by Tom O'Brien, Garrett Wollman, George Schneeloch, Co-Chair Jack Spence of 350 Massachusetts, Ethan Finlan and Ari Ofsevit from Transit Matters all commented on the Red/Blue Line Connector. Mr. Ofsevit submitted a petition with 1206 signatures in support of the Red/Blue Line Connector.

Stacy Rubin from the CLF commented on the Red/Blue Line Connector, the Better Bus Project, the Allston Multi-Modal Task Force and Transit Equity Day,

Next, Julia Wallisce Chair of the Winthrop Transportation Advisory Committee, Adam Castiglioni, Zachary Nasto, John Kyper, Co-Chair of the Sierra Club Transportation Committee, Alan Wu and Kannan Thiriuvergadam spoke in support of the Red/Blue Line Connector.

Next Tom Evans from Cambridge, Elena O'Malley and Louise Baxter commented on the Better Bus Project and the Red/Blue Line Connector.

Next, in the absence of Darlene Lombos from Community Labor United (CLU), Bob Bower and Nicole from CLU and Matthew Barison from Harborview Neighborhood Assoc. commented on the Red/Blue Line Connector.

The last speaker, Mela Miles of the Fairmount Indigo Transit Coalition commented on the Fairmount Line and the efforts of community involvement and the proposed fare increase.

Prior to excusing himself from the meeting and the public comment session, Director Lang addressed the Board acknowledging his support of moving ahead with the Red/Blue Line Connector, stating it was urgent for the city and the region.

Public comment period concluded at 1:26 p.m.

Next, Chair Aiello skipped to Agenda Item H, the update on Focus40. Secretary Pollack said the purpose of this meeting was to share feedback received on the draft plan, present proposed updates and establish whether the FMCB agreed to finalize and publicly release the plan by the end of February. The Secretary continued to address Focus40 investment priorities and asked Jen Schlesinger,

MassDOT Transportation Planner to continue with the presentation. Ms. Schlesinger shared feedback received on the Focus40 draft plan and presented proposed topics to be addressed. She discussed major themes heard during public outreach, proposed changes on policy needs and proposed changes on the Red/Blue Line Connector, Zero Emissions Buses and extending the GLX to Mystic Valley Parkway, Somerville/Medford, as set forth in the attached document labeled, "Focus40 – Final Document, February 4, 2018."

Secretary Pollack asked the FMCB for feedback and Chairman Aiello said he would like the Board members to have two weeks to review the plan and to provide comments by February 25. Discussion ensued.

Next, was the approval of the minutes of the January 28, 2019 meeting.

On motion duly made and seconded, it was;

VOTED: to approve the minutes of January 28, 2019.

Chair Aiello continued with the agenda and called upon General Manager Steve Poftak to present the Report of the General Manager, Agenda Item D. Mr. Poftak discussed the New England Patriots Victory Parade scheduled for the following day; recognized Keolis for the progress made in safety at an awards ceremony at Keolis; he addressed the WTS Boston Chapter and he spoke of the legacy of Rosa Parks at a MLK ceremony. The GM continued to give updates on the F40 Legacy Locomotive Program, Positive Train Control and the FY20 Operating

Budget Timelines, as set forth in the attached document labeled, “General Manager Remarks, February 4, 2019.” Discussion ensued.

Next, Chair Aiello called upon Deputy General Manager Jeffrey Gonneville to present Agenda Item E, the Report from the Deputy General Manager. Mr. Gonneville provided an update to the Board on the Workforce Modernization Program (WMP), a transition to a software based tool at all of the garages for evolution of transportation management, as set forth in the attached document labeled, “Deputy GM Remarks, February 4, 2019.” Mr. Gonneville noted this was a huge mile stone for Operations and the board members extended their congratulations. Discussion ensued.

Next, the Chair called upon MassDOT’s Deputy Chief of Staff Nathan Peyton to present Agenda Item F, the FMCB Calendar. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached document labeled, “FMCB Public Schedule, February 4, 2019.” Discussion ensued. Chair Aiello requested three additional topics be added to the meeting on March 4th.

Chairman Aiello next called upon Kat Benesh, Chief of Operations Strategy, Policy & Oversight to present Agenda item G, an update on the Better Bus Project. Ms. Benesh, with contribution from Scott Hamwey, Manager of Long-Range Planning updated the Board on the Better Bus Project work plan including a proposed multi-year investment strategy to meet Service Delivery Policy Standards across the system. Ms. Benesh continued with an update on the Better Bus Project

process map, highlighted analyses reports and proposals available to the public, a review of examples of near-term proposals and a review of key next steps, including decisions and implementation timelines, as set forth in the attached document labeled, “Better Bus Project Update, February 4, 2019.” Discussion ensued.

Ms. Benesh remained at the podium and presented Agenda Item I, an update on LEAN Productivity. Ms. Bensh provided the Board with a recap of LEAN, noting it was a systematic approach to continuous improvement by applying principles and tools to eliminate waste. Vehicle Maintenance and Engineering and Maintenance was the key focus area for LEAN in FY19 and Ms. Benesh discussed the four main initiatives that would help drive financial and operational results. She stated that areas of focus represented greater challenges for Bus and Rail maintenance at Southampton, Riverside and Everett, as set forth in the attached document labeled, “Lean at the MBTA, February 4, 2019.” Discussion ensued.

Lastly, Chair Aiello called upon Samantha Silverberg, Senior Director of Capital Planning to present Agenda Item J, an update on the Capital Investment Plan (CIP). Ms. Silverberg noted this presentation was the first step in starting the conversation for this year’s CIP and to gain feedback from the Board. She said the MBTA projected the capital investment for FY19-23 to be \$8 billion, with \$6.7 billion for State of Good Repair and discussed key performance indicators for FY19. She discussed FY20-24 CIP programs and funding sources, noting there was one new program, the *Green Line Transformation (GLT)*, as set forth in the attached document labeled, “FY20-24 Capital Investment Plan, Overview, Sources and

Programs, February 4, 2019.” Discussion ensued, and Chair Aiello requested a detailed presentation on the GLT. Angel Pena, Chief of Green Line Transformation contributed to the discussion.

On motion duly made seconded, it was by roll call:

Chair Aiello	Yes
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Director Tibbits-Nutt **Yes**

Director Shortsleeve **Yes**

Director Kornegay exited the Open Session prior to the roll call vote.

VOTED: To enter into Executive Session for a discussion of strategy related to litigation at 3:14 p.m.

Documents relied upon for this meeting:

- Minutes of January 28, 2019
- General Manager Remarks, February 4, 2019
- Deputy GM Remarks, February 4, 2019
- FMCB Public Schedule, February 4, 2019
- Focus40 – Final Document, February 4, 2018
- Better Bus Project Update, February 4, 2019
- Lean at the MBTA, February 4, 2019
- FY20-24 Capital Investment Plan, Overview, Sources and Programs, February 4, 2019