



**Fiscal and Management Control Board  
Transportation Board Room  
10 Park Plaza  
November 26, 2018  
12:00 p.m.  
*MEETING MINUTES***

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**Present:** Chair Joseph Aiello, Director Brian Shortsleeve, Director Brian Lang (arrived at 1:00 p.m.)

**Quorum:** Yes at 1:29 p.m.

**Others Present:** Secretary Stephanie Pollack, General Manager Luis Ramirez, Deputy General Manager Jeffrey Gonnevill, General Counsel Marie Breen, Owen Kane, Nathan Peyton, Ben Schutzman, Laurel Paget-Seekins, Paul Brandley, Mark D'Angelo

**PROCEEDINGS:**

Due to a lack of quorum, Chair Aiello deferred gaveling in the beginning of the meeting.

Chair Aiello opened up the public comment period.

The first speaker was Louise Baxter from the T Riders Union who commented on the governance agenda item and Broadway Station digital signage.

Next, Marilyn McNabb commented on The RIDE update centralized call center and scheduling.

Next, Kathryn Carlson from A Better City commented on the governance agenda item.

The last speaker, Executive Director of the MBTA Advisory Board Paul Regan, commented on activities of the Advisory Board as it related to the feasibility of late night Commuter Rail schedules on the South Shore. Mr. Regan also commented on the governance agenda item.

Next, Chair Aiello called on General Manager to present Agenda Item D, the Report of the General Manager. Mr. Ramirez discussed the Commuter Rail East Street Replacement project that was completed over the past weekend, as set forth in the attached document labeled “GM Report, November 26, 2018.”

Next, Chair Aiello called on Deputy General Manager Jeffrey Gonneville to present Agenda Item E, the Deputy General Manager’s Report. Mr. Gonneville provided updates and status of the Green Line Traffic Signal Priority (TSP) program roll-out and the progress on the Red and Orange Line Signal communications upgrade, as set forth in the attached document labeled, Deputy General Manager Report, November 26, 2018.”

Mr. Gonneville introduced the signals and communication team and thanked them for their hard work. Mr. Gonneville concluded thanking the railroad operations team for their forward thinking and Amtrak staff for their recent efforts in cleaning the

“black rail” issue in the area around Brunswick, Maine that was affecting the Haverhill/Lowell Commuter Rail line and Amtrak Right of Way

Next, Chair Aiello called upon Nathan Peyton, MassDOT’s Deputy Chief to present Agenda Item F, the FMCB Calendar. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached document labeled, “FMCB Public Schedule, November 26, 2018.” Discussion ensued. Chair Aiello adjusted the schedule relative to future governance, adoption of the final annual report and strategic plan finalization.

Chairman Aiello next called upon Director of Transportation Innovation Ben Schutzman to present Agenda Item H, RIDE Update, with contribution from Mr. Gonneville. Mr. Schutzman provided the Board with an update on the TRAC transition and the integration of Veteran’s Transportation; reviewed The RIDE’s performance across its key metrics and concluded with a discussion of current initiatives and future investments to improve performance, as set forth in the attached document labeled, “The RIDE Update, November 26, 2018.” Discussion ensued.

Next, after the arrival of Director Lang, Chair Aiello called a meeting of the Fiscal and Management Control Board to order at 1:29 p.m. at the State Transportation Building.

Next, was the approval of the minutes of the November 5, 2018 meeting.

On motion duly made and seconded, it was;

**VOTED: to approve the minutes of November 5, 2018. Director Lang abstained from voting.**

Next, Chair Aiello moved to Agenda Item G, the MBTA Patrol Association Collective Bargaining Agreement. General Manager Ramirez presented the final portion of his GM report discussing the agreement between the MBTA and the MBTA Police Association. Mr. Ramirez acknowledged the agreement provided for wage and work-rule adjustments and would allow the Transit Police Department and patrol staff to move forward in partnership to continue the Department's great work. Discussion ensued.

On motion duly made and seconded, it was;

**VOTED:**

**That the General Manager or his designee is hereby authorized to enter into a Collective Bargaining Agreement with the MBTA Police Association for the term from July 1, 2014 to June 30, 2018 incorporating the terms and conditions outlined in the presentation provided during the November 26, 2018 Fiscal & Management Control Board meeting. The General Manager or his designee is also authorized to execute the final fully integrated Agreement in the name and on behalf of the Authority. Copy of said Agreement in the form submitted is hereby ordered filed with the records of the meeting.**

Next, Chair Aiello called upon Laurel Paget-Seekins, Director of Strategic Initiatives to present Agenda Item I, the ridership update. Ms. Paget-Seekins provided the Board with updated ridership statistics for July through September 2018, noting that although there was a slight drop from FY18 Quarter 1, the MBTA ridership trends were in line with national trends. Ms. Paget-Seekins noted the analysis compared taps on fare boxes and fare gates to show changes over time and that OPMI was continuing analysis on whether all data was being reported from the AFC system consistently, as set forth in the attached document labeled “Quarterly Ridership Update, First Quarter FY19, November 26, 2018.” Discussion ensued.

Next, Chair Aiello called upon Acting Chief Administrator Paul Brandley to present Agenda Item J, FY19 Q1 Operating Performance. Mr. Brandley informed the Board that Q1 performance reflected ongoing control of operating expenses and continued progress towards aggressive revenue targets. He said that results were driven by lower than expected revenue and were partially offset by operating expenses and debt service savings.

Mr. Brandley continued noting that operating revenue was expected to trend back to budget and that ongoing management of expenses, fare revenue and own-source revenue was trailing budget targets and was mitigated by other income and that total expenses (including debt service) are below budget year-to-date. Mr.

Brandley continued discussing initiatives to improve financial transparency and accountability across all departments. Discussion ensued.

Mr. Brandley concluded with risks to FY19 budget targets and noted that pension costs represented a significant risk to the Authority's operating budget going forward, as set forth in the attached document labeled "FY19 Q1 Operating Performance, November 26, 2018." Board members expressed major concerns about pension costs.

At 2:13 p.m., Chairman Aiello announced the Board would be taking a two-minute break. At 2:15 p.m., the Chair announced the Board was back in session. Chair Aiello began to discuss Agenda Item K, the strategic plan process review, noting the MBTA Advisory Board, CLF and the Greater Boston Chamber of Commerce proposed to the Board to do a 'report card' on the MBTA. The group would provide it early in 2019 to assist with the Strategic Plan that would then be forwarded to the General Manager.

Lastly, Chair Aiello moved to Agenda Item L, a discussion on Governance. Chair Aiello reminded the audience that the FMCB would be disbanded in 18 months and as such, the FMCB needed to recommend to the Legislature how the MBTA should be governed when the Board was terminated. Chair Aiello proposed each FMCB member send an email to Owen Kane with comments and said there would be a link on the MBTA website for the public to leave comments, as set forth in the

attached document labeled, "MBTA Governance in a Post-FMCB World." Further discussion would take place at the December 10<sup>th</sup> FMCB meeting.

Chair Aiello noted that there would not be an Executive Session due to a lack of quorum.

On motion duly made and seconded, it was:

VOTED: to adjourn at 2:24 p.m.

**Documents relied upon for this meeting:**

Minutes of November 5, 2018  
General Manager's Remarks, November 26, 2018  
Deputy GM Remarks, November 26, 2018  
FMCB Public Schedule, November 26, 2018  
The RIDE Update, November 26, 2018  
Quarterly Ridership Update, November 26, 2018  
FY19 Q1 Operating Performance, November 26, 2018  
MBTA Governance in a Post-FMCB World