



**Fiscal and Management Control Board
Transportation Board Room**

10 Park Plaza

November 5, 2018

12:00 noon

MEETING MINUTES

Present: Chairman Joseph Aiello, Director Brian Shortsleeve and
Director Monica Tibbits-Nutt

Quorum Present: Yes

Others Present: General Manager Luis Ramirez, Deputy General Manager
Jeffrey Gonneville, Marie Breen, Owen Kane, Beth Larkin,
Nathan Peyton, Angel Pena

PROCEEDINGS:

At the call of Chair Aiello, a meeting of the Fiscal and Management Control Board (Board) was called to order at 12:08 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

There was no public comment period.

Chairman Aiello began the meeting with the unveiling of the Frank Keville Award Plaque to MBTA Construction Project Manager Mike FitzGerald. Chair Aiello provided a brief commentary on Mr. Keville's history at the MBTA and shared some of his own personal experiences with Mr. Keville.

Next, was the approval of the minutes of the October 29, 2018 meeting.

On motion duly made and seconded, it was;

VOTED: to approve the minutes of the October 29, 2018. Chair Aiello abstained.

Next, Chair Aiello called upon General Manager Luis Ramirez to present Agenda Item C, the General Manager's Report. Mr. Ramirez began by thanking all employees, vendors and all involved in the recent success of the Red Sox Victory parade. Mr. Ramirez continued providing specific operational information required in preparation for and during the event, as set forth in the attached document labeled "General Manager's Remarks, November 5, 2018." Discussion ensued

Chair Aiello, Director Shortsleeve and Director Tibbits-Nutt expressed the Board's appreciation for everyone's effort on that day.

Chair Aiello requested the General Manager to undertake a formal industry-wide survey and outreach campaign to find out why vendors chose not to participate in the recent water transportation, docking and maintenance RFP (Request for Proposals), and report back to the Board in 90-days with the findings.

Next, the Chair called upon Deputy General Manager Jeffrey Gonneville to present Agenda Item D, the Deputy General Manager's report. Mr. Gonneville updated the Board on two Massachusetts Avenue Transit Improvements. The first project was in the Town of Arlington and is a one-month pilot running from October 9 to November 9 for an inbound dedicated bus lane. Mr. Gonneville indicated that

preliminary results were very positive. The second Massachusetts Avenue Transit Improvement Project was in the City of Cambridge and is a permanent inbound dedicated bus lane from Sidney Street to Memorial Drive with construction expected to be completed that week, as set forth in the attached document labeled, "Deputy GM Remarks, November 5, 2018." Discussion ensued.

Next, Chair Aiello called upon MassDOT's Deputy Chief of Staff Nathan Peyton to present Agenda Item E, the FMCB Calendar. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached document labeled, "FMCB Public Schedule, November 5, 2018." Discussion ensued. Chair Aiello requested an additional meeting be placed on the calendar for November 26, 2018 for a public discussion on future MBTA projects and governance at the MBTA.

Chair Aiello noted for the record that Agenda Item F, the Red/Orange Line Program Update was a written document and is attached hereto and labeled, "Red Line/Orange Line Improvement Program Update, November 5, 2018."

Next, Chair Aiello called upon Manager of Capital Delivery Beth Larkin, with contribution from General Manager Ramirez and Mr. Gonnevillle, to present Agenda Item G, Customer Series: Red Line South Side Update. Ms. Larkin provided the Board with an overview of the \$1.3B systemwide investments currently underway on the Red Line designed to improve service and reliability and bring the Red Line assets to the state good repair.

Ms. Larkin discussed the specific activities being undertaken at the Wollaston, Quincy Center, Quincy Adams and Braintree stations and indicated that all projects were on schedule and on budget. Ms. Larkin commented that public outreach and communication efforts continues. Ms. Larkin concluded with the status of the Red Line Test Track Project, Cabot Yard and Maintenance Facility Improvements Project, Red Line Signals Upgrade Project and the State of Good Repair Bridge Strengthening Project, as set forth in the attached document labeled, "Customer Series: Red Line South Side Improvements, November 5, 2018." Discussion ensued.

Chair Aiello requested that staff compile information on the central and northern sections of the Red Line rehabilitation project so that the public understood how deeply the MBTA is focused on the overall state of good repair. Additionally, that information should also be included in the FMCB Annual Report.

Lastly, Chair Aiello called upon newly hired Chief of Green Line Transformation Angel Pena, with contribution from Mr. Gonneville, to present Agenda Item H, Capital Series, Green Line Transformation. Mr. Pena outlined his vision for success of the Green Line, making it reliable, robust and resilient. Mr. Pena continued noting that the transformation would be a collaborative mission while incorporating the General Manager's guiding values a, with the inclusion of an integrated cross-functional team.

Mr. Pena outlined the Multi-phased Program Overview – Phases 1 – 4 and discussed a portfolio of projects and magnitude of efforts being executed by multiple departments and project managers and the building of a Green Line Transformation (GLT) Strategic Program Plan.

Mr. Pena concluded with achievements and program progress for the first 60 days and provided a look ahead to the end of FY19, as set forth in the attached document labeled, “The Green Line Transformation, November 5, 2018.” Discussion ensued.

Chair Aiello appreciated Mr. Pena’s enthusiasm and asked that he be provide the Board with the structure and timeline of the four phases discussed. The Chair also asked for on-time performance (OTP) metrics for each of those four phases by the end of FY19, and then further in the future to come back with an Asset Management Plan.

On motion duly and seconded, it was it was by roll call;

Chairman Aiello	Yes
Director Shortsleeve	Yes
Director Tibbits-Nutt	Yes

VOTED: To enter into Executive Session for a discussion of strategy related to Non-Union Personnel and Real Estate at 1:26 p.m.

Documents relied upon for this meeting:

Minutes of October 29, 2018

GM Remarks, November 5, 2018

Deputy GM Remarks, November 5, 2018

FMCB Calendar, November 5, 2018

Customer Series: Red Line South Side Improvements, November 5, 2018

Red Line/Orange Line Improvement Program Update, November 5, 2018

Green Line Transformation, November 5, 2018