



Charles D. Baker, Governor
Karyn E. Polito, Lieutenant Governor
Stephanie Pollack, MassDOT Secretary & CEO
Luis Manuel Ramirez, General Manager & CEO



**Fiscal and Management Control Board
Transportation Board Room**

10 Park Plaza
October 29, 2018
12:00 p.m.

MEETING MINUTES

Present: Vice Chair Steven Poftak, Director Brian Shortsleeve and Director Monica Tibbits-Nutt

Quorum Present: Yes

Others Present: General Manager Luis Ramirez, Deputy General Manager Jeffrey Gonneville, General Counsel Marie Breen, Owen Kane, Beth Larkin, Nathan Peyton, Jeff Cook, Evan Rowe, Chief Kenneth Green, Superintendent Richard Sullivan, David Sikorski, Laurel Paget-Seekins, Scott Bosworth

PROCEEDINGS:

At the call of Vice Chair Poftak, a meeting of the Fiscal and Management Control Board was called to order at 12:07 p.m. at the State Transportation Building,

The Vice Chair opened up the public comment period.

The first speaker was Louise Baxter from the T Riders Union, who commented on AFC 2.0 and community engagement.

Next, Paul Sanford commented on AFC 2.0 congestion pricing.

Next, Anna Tesmenitsky commented on injury acts on the lines and public outreach.

Lastly, Marilyn McNabb commented on the formation of a MassDOT Age Friendly Transit Committee.

The public comment period closed at 12:19 p.m.

Next, was the approval of the minutes of the September 24, 2018 meeting.

On motion duly made and seconded, it was;

VOTED: to approve the minutes of September 24, 2018.

Next, was the approval of the minutes of the October 1, 2018 meeting.

On motion duly made and seconded, it was;

VOTED: to approve the minutes of October 1, 2018 (Director Tibbits-Nutt abstained from voting).

Next was the approval of the minutes of October 15, 2018.

On motion duly made and seconded, it was;

VOTED: to approve the minutes of October 15, 2018 (Director Shortsleeve abstained from voting).

Next, Vice Chair Poftak called upon General Manager Luis Ramirez to present Agenda Item D, the General Manager's Report. Prior to Mr. Ramirez

presenting his report, the General Manager held a moment of silence for the victims and their families and friends of the recent synagogue shooting tragedy in Pennsylvania.

Mr. Ramirez continued with the announcement of the launch of the Mount Auburn Street Pilot and then provided an update of the Employee Town Hall Series of the Green Line at Reservoir that provided for two-way communication between employees and senior staff. Mr. Ramirez concluded with service information related to the Red Sox Victory parade scheduled for October 31, 2018, as set forth in the attached document labeled, "General Manager's Remarks, October 29, 2018." Discussion ensued.

Next, the Vice Chair called upon Deputy General Manager Jeffrey Gonneville to present Agenda Item E, the Deputy General Manager's Report. Mr. Gonneville updated the Board on slippery rail and the new rail wash trains, as set forth in the attached document labeled, "Deputy GM Remarks, October 29, 2018." Discussion ensued.

Next, Vice Chair Poftak called upon Nathan Peyton, MassDOT's Deputy Chief to present Agenda Item F, the FMCB Calendar. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached document labeled, "FMCB Public Schedule, October 29, 2018."

Vice Chair Poftak next called upon Mr. Gonneville to present Agenda Item G, an update on winter preparedness. Mr. Gonneville prefaced his presentation with a recap of winter of 2017/2018 and continued to discuss new initiatives undertaken for the upcoming winter as it related to infrastructure, vehicles and management.

Mr. Gonneville continued discussing management improvements including a new fully outfitted commuter rail emergency operations center, a new interlocking storm management program for the Red, Orange, Blue and Green Lines and expanded snow clearing and snow removal contracts. Mr. Gonneville concluded noting that reduced storm schedules for bus and commuter rail would be available to customers and there are two new awareness campaigns, as set forth in the attached document labeled, "Operations Winter Preparedness, October 29, 2018." Discussion ensued.

Next, Vice Chair Poftak called upon Scott Bosworth, Chief Strategy Officer to present Agenda Item H, the South Station Air Rights Extension. Mr. Bosworth was requesting the Board to execute a final amendment to an agreement related to the development of South Station Air Space to extend the outside closing date to April 30, 2019, and to update certain documents associated with the closing. Discussion ensued.

On motion, duly made and seconded, it was;

VOTED:

That the Fiscal and Management Control Board hereby authorizes the General Manager or his designee to execute an Amendment to a certain Development Agreement related to the development of South Station air space, dated as of April 30, 2007 as amended by each of that certain First Amendment to Development Agreement dated as of April 27, 2017, Second Amendment to Development Agreement dated as of May 30, 2017, Third Amendment to Development Agreement dated as of June 29, 2017, Fourth Amendment to Development Agreement dated as of April 30, 2018 and Fifth Amendment to Development Agreement dated as of May 31, 2018 (as so amended the "Development Agreement"), between the Massachusetts Bay Transportation Authority, the Boston Redevelopment Authority d/b/a the Boston Planning & Development Agency, and South Station Phase I Owner LLC, in a form approved by the General Counsel, to extend the Outside Closing Date to April 30, 2019 and to update certain of the documents associated with the closing.

Next, Vice Chair Poftak called upon Assistant General Manager of Capital Delivery Beth Larkin to present Agenda Item I, a contract for the Gloucester Drawbridge Replacement. Ms. Larkin provided the board with an overview of the request and board action that would provide for additional consultant construction phase services for the Gloucester Drawbridge Replacement Project over the Annisquam River in Gloucester, as set forth in the attached document labeled, "MBTA Contract No. B92PS07 Amendment No. 19 Gloucester Drawbridge Replacement, October 29, 2018." Discussion ensued.

On motion duly made, and seconded, it was:

VOTED:

That the Fiscal and Management Control Board hereby authorizes the General Manager and CEO, or his designee, to execute MBTA Professional Services Contract No. B92PS07 Amendment No. 19 with Stantec Consulting Services, Inc. for an amount not to exceed \$1,597,515.00

Next, the Vice Chair called upon Chief Administrator Jeffrey Cook to present Agenda Item J, an update on the Water Transportation Service Contract. Mr. Cook provided the Board with a general overview of the current contract with operator Boston Harbor Cruises and subsequent extensions. Mr. Cook discussed the process to procure a ferry operator in a way that maximized competition through an RFP for a five-year term. Mr. Cook concluded with an overview of the proposed contract, as set forth in the attached document labeled, "Water Transportation Service – Approval of Contract: Boston Harbor Cruises, October 29, 2018." Discussion ensued. The Board requested Mr. Cook return to the FMCB in one month for further analysis and discussion on future water transportation options and capital investment versus operating expenses.

On motion, duly made and seconded, it was:

VOTED:

That the General Manager be, and hereby is, authorized to execute in the name and on behalf of the Authority, and in a form approved by the General Counsel, a Four Year and Eight Month Base Contract with Nolan Associates LLC, of Boston, MA, to supply Water Transportation

Services to the MBTA, including estimated fuel costs, at a total value not to exceed \$81,000,655; said company being the bidder that offers the best value in response to solicitations RFPs #103A-18, #103B-18, and #103C-18.

Next, Vice Chair Poftak skipped to Agenda Item K and called upon Director of Revenue Evan Rowe to update the Board on the Corporate Pass Program. Mr. Rowe summarized the benefits of a relaunch of the corporate pass program, noting that while revenues are currently up, unit sales are flat. Mr. Rowe noted the Authority was missing regional opportunities, and although employment growth in the region was robust, there had not been an increase in corporate program unit sales. Mr. Rowe continued with the new corporate program plan of action – a new brand, new informational site and collateral, new cards and new MBTA outreach and support. Mr. Rowe introduced “PERQ” and discussed the media plan to support the launch. Mr. Rowe concluded noting that in the upcoming months there would be advertising and marketing campaigns and more business outreach, as set forth in the attached document labeled, “MBTA Corporate Program: New Name, New Approach, October 29, 2018.” Discussion ensued.

Next, the Vice Chair called upon Chief Kenneth Green to present Agenda Item K, an update on MBTA Policing, the 50th year Anniversary and Community Engagement. Chief Green discussed the recent celebration over the past weekend in recognition of the 50th Anniversary of the Transit Police Department.

Next, Chief Carter outlined the new patrol plan that successfully transitioned civilian dispatchers allowing 10 police officers to be redeployed on the MBTA system. Chief Carter went through the historic crime statistics noting that on average they had significantly declined over the past three years. Chief Green continued to discuss specific trainings and the purchase of new equipment such as firearms, vehicles and NARCAN

Chief Carter continued with an overview of the Juvenile Services Department and other community services the Police were involved in. Chief Carter concluded discussing the 21st century policing strategies and the Five-Year Strategic Plan, as set forth in the attached document labeled "MBTA Transit Police, October 29, 2018." Discussion ensued.

Next, Vice Chair Poftak called upon AFC 2.0 Program Manager David Sikorski to present Agenda Item M, the Automated Fare Collection (AFC 2.0) Update. Mr. Sikorski provided an overview of the project to date; a 90-day outlook; a design review update; a hiring update and a design-build update.

Laurel Paget-Seekins, Director of Fare Policy and Analytics concluded the presentation with an update on AFC 2.0 Policy and Outreach, as set forth in the attached document labeled, "AFC 2.0 Quarterly Update to the Fiscal & Management Control Board, October 29, 2018." Discussion ensued.

On motion duly made and seconded, it was by roll call:

Vice Chair Poftak	Yes
Director Shortsleeve	Yes
Director Tibbits-Nutt	Yes

VOTED:

To enter into Executive Session for a discussion of strategy related to Real Estate, Collective Bargaining and Non-Union personnel at 1:57 p.m.

Documents relied upon for this meeting:

Minutes of September 24, 2018
Minutes of October 1, 2018
Minutes of October 15, 2018
General Manager's Remarks, October 29, 2018
Deputy GM Remarks, October 29, 2018
FMCB Public Schedule, October 29, 2018
Operations Winter Preparedness, October 29, 2018
Water Transportation Service –Approval of Contract: Boston Harbor Cruises, October 29, 2018
MBTA Contract No. B92PS07 Amendment No. 19 Gloucester Drawbridge Replacement, October 29, 2018
MBTA Corporate program: New Name, New Approach, October 29, 2018
MBTA Transit Police, October 29, 2018
AFC 2.0 Quarterly Update to the Fiscal & Management Control Board, October 29, 2018