



**Fiscal and Management Control Board  
Transportation Board Room  
10 Park Plaza  
October 1, 2018  
12:00 p.m.  
*MEETING MINUTES***

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**Present:** Chairman Joseph Aiello, Director Steven Poftak and Director Brian Shortsleeve

**Quorum Present:** Yes

**Others Present:** General Manager Luis Ramirez, Deputy General Manager Jeffrey Gonneville, General Counsel Marie Breen, Owen Kane, Beth Larkin, Nathan Peyton, Laurel Paget-Seekins, Mike FitzGerald, Bill Wolfgang, Samantha Silverberg, Joanna Aalto, Erik Stoothoff, Danny Levy

**PROCEEDINGS:**

At the call of Chair Aiello, a meeting of the Fiscal and Management Control Board was called to order at 12:06 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

There was no public comment period.

Next, was the approval of the minutes of the September 17, 2018 meeting.

On motion duly made and seconded, it was:

**VOTED: to approve the minutes of September 17, 2018.**

The minutes of September 24, 2018 were deferred to a future meeting.

Chairman Aiello called upon General Manager Luis Ramirez to present Agenda Item C, the General Manager's report. Mr. Ramirez updated the Board on the "45<sup>th</sup> bus" first extended range hybrid; a recent town hall kickoff meeting at Orient Heights; 2018 Bus Operator Roadeo and capital investments, as set forth in the attached document labeled, "General Manager's Remarks, October 1, 2018." Discussion ensued.

Next, the Chair called upon Deputy General Manager Jeffrey Gonneville to present Agenda Item D, the Deputy General Manager's report. Mr. Gonneville updated the Board on the service disruption that occurred during the Tuesday, September 25 evening rush hour on the Old Colony (Greenbush) line and the communication issues experienced by customers. Mr. Gonneville continued with an update of the Green Line D Track and Signal Replacement Project and outreach efforts, as set forth in the attached document labeled, "Deputy GM Remarks, October 1, 2018." Discussion ensued.

Next, Chair Aiello called upon MassDOT's Deputy Chief of Staff Nathan Peyton to present Agenda Item E, the FMCB Calendar. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached document labeled, "FMCB Public Schedule, October 1, 2018." Discussion ensued.

Chairman Aiello next called upon Senior Director of Capital Planning Samantha Silverberg and Capital Director Joanna Aalto, with contribution from Assistant General Manager for Capital Delivery Beth Larkin, to present Agenda Item F, the Capital Program Update. Ms. Aalto began with a FY2018 Recap of the Capital Program FY18 goals and accomplishments. Ms. Aalto continued discussing FY18 major project milestones; Federal Program accomplishments; Capital Key Performance Indicators (KPIs) for FY19 and the 15-year plan for State of Good Repair \*SGR) investment. Discussion ensued.

Ms. Silverberg continued the presentation updating the Board on the FY19-23 Capital Investment Plan (CIP) capital spending over the next five years and CIP funding sources and Reliability Programs. Ms. Silverberg followed and outlined the CIP modernization and expansion programs and concluded with an update on major capital goals for FY2019, as set forth in the attached document labeled, "Capital Program Update: FY18 Recap and FY19 Look Ahead, October 1, 2018." Discussion ensued.

Next, Chair Aiello called upon Senior Project Manager Mike FitzGerald and Director of Vehicle Engineering William Wolfgang to present Agenda Item G, an update on the Red/Orange Line Program. Mr. FitzGerald began with an overview of the Program Project. Mr. Wolfgang continued with the status of the vehicle procurement project now and looking ahead. Discussion ensued.

Mr. FitzGerald returned, with contribution from Ms. Larkin, to discuss specific Red and Orange Line infrastructure projects, State of Good Repair projects and signal projects. Mr. FitzGerald concluded with vehicle procurement and improvement program collaboration, as set forth in the attached document labeled, "Red and Orange Line Improvement Program Update, October 1, 2018." Discussion ensued.

Next, part two of the Red and Orange Line Program Update was presented by Ms. Larkin. Ms. Larkin provided an overview of the action being requested that would allow for the upgrade of train control systems for the Red and Orange Lines as part of the Red/Orange Line Improvements Program. Once complete, the project is anticipated to substantially improve reliability along both lines and advance the programs' headway goals, as set forth in the attached document labeled "MBTA Contract No. Q09CN01, Red Line and Orange Line Signals Systems Upgrades, October 1, 2018." Discussion ensued.

On motion duly made and seconded, it was:

**VOTED:**

**That the General Manager and CEO, or his designee, is hereby authorized to award and execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the "MBTA"), and in a form approved by the General Counsel, MBTA Contract No. Q09CN01: Red Line and Orange Line Signals Systems Upgrades with Barletta Heavy Division, Inc., for an amount not to exceed \$217,677,000.00.**

The third and final part of Agenda G was a discussion and possible action of a vehicle consultant contract. Mr. Wolfgang provided background and an overview of the original contract. Mr. Wolfgang noted that the action being requested today would provide for professional engineering services, inspection services and oversight for the additional 120 Red Line cars, as set forth in the attached document labeled, "Orange and Red Line Vehicle Procurement: Engineering and Project Management Services, October 1, 2018." Discussion ensued.

On motion duly made and seconded, it was:

**VOTED:**

**That the General Manager and CEO, or his designee, is hereby authorized to award and execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the "MBTA"), and in a form approved by the General Counsel, Amendment #2 Contract V30PS01 with STV Incorporated, in an amount not to exceed \$14,038,326.00 for Engineering Services in support of the Procurement of the 120 Red Line #3 Replacement Vehicles**

Next, Mr. Wolfgang remained to discuss Agenda Item H, the Bus Procurement Contract. Mr. Wolfgang noted that the MBTA continues to invest in new vehicle procurement to replace again fleets with more efficient and reliable vehicles. Mr. Wolfgang continued defining the overall program and approach for procuring an option fleet of 194 new 40-foot low floor advanced diesel-electric hybrid buses from New Flyer.

Mr. Wolfgang concluded with the background of the contract, purpose of the procurement, features of the new vehicles and project timeline, as set forth in the attached document labeled “Contract No. 679: New Flyer 194 40-foot Advanced Hybrid Option Order, October 1, 2018.” Discussion ensued.

On motion duly made and seconded, it was:

**VOTED:**

**That the General Manager and CEO, or his designee, subject to the completion of FTA Buy America audit requirements, is hereby authorized to award and execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the “MBTA”), and in a form approved by the General Counsel, an option to Formal Contract 679 with New Flyer of America, Inc., Winnipeg, Manitoba, Canada, for furnishing and delivery of 194 forty-foot Advanced Diesel/Electric New Flyer Buses with Spares, Training/Training Aids, Special Tools, Publications, and Communications for a total not to exceed delivered cost of \$150,163,886.00.**

Next, Chair Aiello called upon Deputy Chief Operating Officer of Infrastructure Erik Stoothoff to present Agenda Item I, the Blue Line Modernization Program. Mr. Stoothoff provided an overview of the Blue Line’s history and continued with the focus of the program that would drive service reliability and improvement through infrastructure investment. Mr. Stoothoff concluded with improvements currently being executed, planned efforts and future program elements, needs and next steps, as set forth in the attached document labeled, “Blue Line Program, October 1, 2018.” Discussion ensued.

The Chairman next called Laurel Paget-Seekins, Director of Strategic Initiatives to present Agenda Item J, an update on Early Morning and Late Night Pilot Marketing. Ms. Paget-Seekins provided an overview of the Early Morning pilot and ridership observations. Ms. Paget provided statistics on ridership on the original pilot and after schedule modifications.

Ms. Paget-Seekins continued with an overview of the late night Pilot. Chief Customer Officer Danny Levy continued updating the Board on the customer awareness of the early morning and late night pilots; marketing aspect of the pilot; partnerships and outreach; and next steps, as set forth in the attached document labeled, "Early Morning and Late Night Pilot Update, October 1, 2018." Discussion ensued.

Lastly, Chair Aiello called upon Ms. Larkin to present Agenda Item K, the Union Station Design Contract. Ms. Larkin noted the purpose of the proposed action was to execute a contract for engineering services on Worcester's station improvement project. This project would provide for a new fully ADA accessible platform allowing two trains to be in the station at the same time increasing reliability, and signal and track upgrades, as set forth in the attached document labeled, "MBTA Contract No. X72PS01: Worcester Union Commuter Rail Station, October 1, 2018." Discussion ensued.

On motion duly made and seconded, it was:

**VOTED:**

**That the General Manager and CEO, or his designee, is hereby authorized to award and execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the "MBTA"), and in a form approved by the General Counsel, MBTA Contract No. X72PS01: Design and Engineering Services for Worcester Union Station Improvements and Associated Track Work with HDR Engineering, Inc. for an amount not to exceed \$4,000,000.00**

On motion duly made and seconded, it was by roll call:

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| Chairman Aiello      | Yes |
| Director Poftak      | Yes |
| Director Shortsleeve | Yes |

**VOTED:**

**To enter into Executive Session for a discussion of strategy related to Real Estate, collective bargaining, litigation and non-union personnel at 2:23 p.m.**

**Documents relied upon for this meeting:**

Minutes of September 17, 2018.  
General Manager's Remarks, October 1, 2018  
Deputy GM Remarks, October 1, 2018  
FMCB Public Schedule, October 1, 2018  
Capital Program Update: FY18 Recap and FY19 Look Ahead, October 1, 2018  
Red and Orange Line Improvement Program Update, October 1, 2018  
Orange and Red Line Vehicle Procurement: Engineering and Project Management Services, October 1, 2018  
MBTA Contract No. Q09CN01, Red Line and Orange Line Signals Systems Upgrades, October 1, 2018  
MBTA Contract No. X72PS01: Worcester Union Commuter Rail Station, October 1, 2018  
Early Morning and Late Night Pilot Update, October 1, 2018  
Blue Line Program, October 1, 2018  
Contract No. 679: New Flyer 194 40-foot Advanced Hybrid Option Order, October 1, 2018