



Charles D. Baker, Governor  
Karyn E. Polito, Lieutenant Governor  
Stephanie Pollack, MassDOT Secretary & CEO  
Luis Manuel Ramirez, General Manager & CEO



**Fiscal and Management Control Board  
Transportation Board Room**

10 Park Plaza

September 10, 2018

12:00 noon

***MEETING MINUTES***

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**Present:** Chairman Joseph Aiello, Director Steven Poftak, Director Brian Lang (arrived at 12:07 p.m.), Director Monica Tibbits-Nutt and Director Brian Shortsleeve (arrived at 12:07 p.m.)

**Quorum Present:** Yes

**Others Present:** General Manager Luis Ramirez, Deputy General Manager Jeffrey Gonnevill, General Counsel Marie Breen, Owen Kane, Paul Brandley, Nathan Peyton, William Wolfgang, Laurel Paget-Seekins, Kat Benesh, Erik Stoothoff, Steve Hicks, Kimberly Woollard, Donald Soule, William Boyce

At the call of Chair Aiello, a meeting of the Fiscal and Management Control Board (Board) was called to order at 12:06 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

Chair Aiello opened up the public comment period for items appearing on the agenda.

The first speaker, Marilyn McNabb, commented on the Red Line mock up car and MBTA accessible vehicles.

Next, Mike Vartabedian commented on his positive meeting with the General Manager earlier in the day and the anticipation of more meetings going forward to discuss machinists' issues.

Next, Richard Prone, MBTA Advisory Board member from Duxbury, commented on South Shore commuter rail evening trains.

The last speaker, Louise Baxter, commented on the new Green Line cars low floors and escalators/elevators.

Next, was the approval of the meeting minutes of July 16, 2018.

On motion duly made and seconded, it was:

**VOTED: to approve the minutes of July 16, 2018.**

Director Tibbits-Nutt abstained.

Next, was the approval of the meeting minutes of August 13, 2018.

On motion duly made and seconded, it was:

**VOTED: to approve the minutes of August, 13, 2018.**

Chairman Aiello called upon General Manager Luis Ramirez to present Agenda Item D, the Report from the General Manager. Mr. Ramirez updated the Board on the late night pilot, special \$10 weekend commuter rail pilot, parking rate changes, Alewife garage and asset management, as set forth in the attached document labeled "GM Report, September 10, 2018." Discussion ensued.

Next, Chair Aiello called upon Deputy General Manager Jeffrey Gonneville to present Agenda Item E, the report from the Deputy General Manager. Mr. Gonneville updated the Board on the major power issue which occurred on August 29, 2018 affecting the Green, Orange and Blue Lines. Director of Strategic Initiatives Laurel Paget-Seekins contributed to the presentation updating the Board on MBTAbakontrack reliability data, as set forth in the attached document labeled "Deputy GM Remarks, September 10, 2018." Discussion ensued.

Next, the Chair called upon MassDOT's Deputy Chief of Staff Nathan Peyton to present Agenda Item F, the FMCB Calendar. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached document labeled, "FMCB Public Schedule, September 10, 2018." Director Lang expressed his concern on Bus 111 and requested it be placed on the agenda for September 17, 2018 meeting for further discussion. Discussion ensued.

Chairman Aiello next called upon Director of Vehicle Engineering William Wolfgang to present Agenda Item G, Green Line Modernization, Type 10 Vehicle

Consultant Contract. Mr. Wolfgang, with contribution from Deputy Chief Operating Officer of Infrastructure Erik Stoothoff, explained to the Board the Engineering and Program Management services required to support the MBTA through the transformation procurement as well as the general scope of work for the selected team and projected timeline and next steps, as set forth in the attached document labeled "Green Line Transformation Program: Green Line Type 10 Light Rail Engineering Services, September 10, 2018." Discussion ensued.

On motion duly made and seconded, it was:

**VOTED:**

**That the General Manager and CEO, or his designee, is hereby authorized to award and execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the "MBTA"), and in a form approved by the General Counsel, MBTA Contract No. V20PS02 Green Line Type 10 Light Rail Vehicle Procurement Engineering and Program Management Services to LTK Engineering Services for a total amount not to exceed \$44,570,301.00 with a ten-year period of performance.**

Next, Chair Aiello called upon Chief Mechanical Officer Steve Hicks to present Agenda Item H, Red/Orange Line No. 3 Car Reliability Program. Mr. Hicks provided the Board with a background and history of the Red Line No. 3 cars from its procurement to its current state. Mr. Hicks requested the Board to authorize and execute a contract for Engineering and Project Management Services required to support the MBTA through a reliability program on the Red line No. 3 Car with the

intention of extending its life cycle until the new Red Line vehicles are put into service, as set forth in the attached document labeled “No. 3 Car Reliability Program Contract V30PS04, September 10, 2018.” Discussion ensued.

On motion duly made and seconded, it was:

**VOTED:**

**That the General Manager and CEO, or his designee, is hereby authorized to award and execute in the name of and on behalf of the Massachusetts Bay Transportation Authority (the “MBTA”), and in a form approved by the General Counsel, MBTA Contract No. V30PS04 Red Line No. 3 Car Reliability Program management and engineering support to WSP USA for a total amount not to exceed \$3,863,014.00 with a 48-month duration.**

Next, Chair Aiello asked General Manager Ramirez to kick off Agenda Item I, Lean Productivity Update. Mr. Ramirez provided a recap of the project. Senior Director of Lean Strategy Kat Benesh continued with the presentation, with contribution from Mr. Hicks, Kimberly Woollard and Donald Soule, updating the Board on FY19 goals to achieve operationalized 5% productivity targets included in departmental operating budgets and progress over the last 12 months. Ms. Benesh continued with discussing specific lean projects at Charlestown, Everett Bus and Cabot. Ms. Benesh concluded with plans for FY19, as set forth in the attached document labeled “Lean at the MBTA, September 10, 2018.” Discussion ensued.

Chair Aiello called upon Mr. Stoothoff to present the final Agenda Item, J, Transit Asset Management (TAM) Update. Prior to presenting, Mr. Stoothoff introduced William Boyce, the new Senior Director Reliability Engineer. Mr. Stoothoff continued with a recap of the MBTA Asset Management Program Goals, progress of Federal Deliverables since February 2018 and FY 19 performance targets. Mr. Stoothoff concluded his presentation with next steps for the Transit Asset Management Plan, Asset Inventory Module and Performance Targets, as set forth in the attached document labeled “Transit Asset Management Program, Status Update, September 10, 2018” Discussion ensued.

On motion duly made and seconded, it was by roll call:

Chair Aiello	Yes
Director Lang	Yes
Director Shortsleeve	Yes
Director Tibbitts-Nutt	Yes
Director Poftak	Yes

**VOTED: to enter into Executive Session for a discussion of strategy related to real estate, collective bargaining and litigation at 2:23 p.m.**

**Documents relied upon for this meeting:**

Minutes of July 16, 2018

Minutes of August 13, 2018

GM Report, September 10, 2018

DGM Remarks, September 10, 2018

FMCB Calendar, September 10, 2018

Green Line Transformation Program: Green Line Type 10 Light Rail Engineering Services,  
September 10, 2018

No. 3 Car Reliability Program – Contract V30PS04, September 10, 2018

Lean at the MBTA, Quarterly update, September 10, 2018

Transit Asset Management Program Status Update, September 10, 2018