



**Fiscal and Management Control Board
Transportation Board Room
10 Park Plaza
Boston, MA
April 10, 2017
*MEETING MINUTES***

Present: Chair Joseph Aiello, Director Steven Poftak, Director Brian Lang, and Director Monica Tibbits-Nutt

Quorum Present: Yes

Others Present: Secretary Pollack Brian Shortsleeve, Mike Abramo, John Englander, Owen Kane, John Dalton, Janelle Chan, Jody Ray, Laurel Paget-Seekins, Scott Bosworth, Scott Hamwey

MassDOT Board Member Present for the Joint Portion of the meeting:

Chair Stephanie Pollack, Directors Dominic Blue, Ruth Bonsignore, Tim King, Dean Mazzarella Robert Moylan, Joseph Sullivan and Betsy Taylor

PROCEEDINGS:

At the call of Chair Aiello, a meeting of the Fiscal and Management Control Board (FMCB) was called to order at 12:44 p.m. for the joint portion of the Joint Meeting of the MassDOT Board of Directors and the Fiscal and Management Control Board meeting at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

Chair Pollack called upon Program Manager of the Green Line Extension (GLX) Project John Dalton to present Agenda Item 11 – Green Line Extension

Interagency Service Agreement. Mr. Dalton provided the Boards with updates on the schedule, design-build procurement, FTA coordination, GLX Funding (both capital and operations), joint resolution update and recommended actions and next steps, as set forth in the attached presentation labeled “Green Line Extension Project.” Discussion ensued.

On motion duly made and seconded, it was;

VOTED:

That the members of the Board of Directors of the Massachusetts Department of Transportation (“MassDOT”) hereby approve and authorize the Department through the Secretary, or her designee, to execute an interagency services agreement (“ISA”) and ancillary documents with the Massachusetts Bay Transportation Authority (“MBTA”) in the total amount of \$621,792,150.00 for funding the Green Line Extension Project (“GLX”); and further, that the Department, through the Secretary, or her designee, is hereby authorized to execute documents and take necessary actions to close the existing GLX funding interagency service agreements with the MBTA.

On motion duly made and seconded, it was;

VOTED:

That the members of the Fiscal Management and Control Board (the “FMCB”) hereby approve and authorize the General Manager, or his designee, to execute in the name and on behalf of the Massachusetts Bay Transportation Authority (“MBTA”), an interagency services agreement (“ISA”) and ancillary documents with the Massachusetts Department of Transportation (“MassDOT”) in the total amount of \$621,792,150.00 for funding the Green Line Extension Project (“GLX”); and further, that the MBTA, through the General Manager, or his designee, is hereby authorized to execute

documents and take necessary actions to close the existing GLX funding interagency service agreements with MassDOT.

The following resolution was unanimously approved by both Boards.

Joint Resolution of the Massachusetts Department of Transportation Board of Directors and the Fiscal and Management Control Board

Green Line Extension Project

WHEREAS, the Board of Directors (“MassDOT Board”) of the Massachusetts Department of Transportation (“MassDOT”) and the Fiscal and Management Control Board (“FMCB”) of the Massachusetts Bay Transportation Authority (“MBTA”) jointly resolved on December 14, 2015 that it was the unanimous sense of the both MassDOT and the FMCB, that the Green Line Extension Project (“GLX Project”), should proceed only if stated conditions were met, including: the redesign the project to substantially reduce the cost of delivering the project while maintaining its core functionality; the development of a re-procurement strategy; the establishment of a new project management team; and the identification of funding from other sources;

WHEREAS, MassDOT and the MBTA established an Interim Project Management Team to undertake the work to meet these conditions;

WHEREAS, the MassDOT Board and the FMCB jointly resolved on May 9, 2016 that the Interim Project Management Team package, as presented at the joint meeting, provided the full functionality and benefits of the GLX Project and that the proposed project delivery method and program management structure would enable the MBTA to deliver the project successfully;

WHEREAS, the MassDOT Board and the FMCB jointly authorized and directed MassDOT and MBTA staff and the IPMT to advance the GLX Project, including: taking steps to seek Federal Transit Administration (“FTA”) review and approval of the redesigned GLX Project; submitting the proposed GLX

Project redesign, revised GLX Project cost estimate, proposed procurement and project delivery method, program management plan and revised GLX Project schedule to FTA; and providing regular reports to the MassDOT Board and FMCB on the progress of implementing a program management plan and meeting the conditions established by the Boards;

WHEREAS, the FMCB authorized certain interim actions in support of the advancement of the GLX Project in accordance with these joint resolutions and the Design Build procurement process has commenced;

WHEREAS, the FTA has reviewed the redesigned GLX Project, completed a risk refresh review concluding that the Project continues to meet the FFGA requirements, including project functionality and benefits, and the FTA has reported its concurrence with the GLX Project cost and schedule estimates;

WHEREAS, funding sources for the full revised GLX Project cost have been obtained; and

WHEREAS, MassDOT and the MBTA have demonstrated that each of the conditions for proceeding with the GLX Project, as established by the Boards, have been met;

NOW THEREFORE, the MassDOT Board and FMCB hereby authorize MassDOT and the MBTA to complete and submit to the FTA, the Finance Plan update for the GLX Project, including therein the sources of funds as authorized this date, and further authorize and direct the GLX Project to proceed, with regular progress updates to the MassDOT Board and FMCB, and subject to appropriate further contract authorizations by the FMCB.

Chair Pollack called upon Chief of Real Estate Janelle Chan to present Agenda Item 12, a discussion of the Transit-Oriented Development (TOD) Policy. Ms. Chan provided an overview of the process to develop the TOD policy and guidelines, as set forth in the attached document labeled “Transit-Oriented Development Policy and Guidelines, April 10, 2017.” Discussion ensued.

Next, Chair Pollack noted that Agenda Item 13, a discussion of the Red and Orange Line Interagency Service Agreement was deferred to a future meeting,

At 2:02 p.m. Secretary Pollack adjourned the MassDOT portion of the Joint Meeting.

Chairman Aiello called the FMCB meeting to order at 2:03 p.m. and opened up the public comment period.

The first speaker was Louise Baxter from TRU who commented on the budget options and outsourcing.

The following speakers commented on the RIDE budget reduction options: Kathy Paul, Mass Senior Action Council; Carolyn Villers- Executive Director, Mass Senior Action Council and the RIDE Community Task Force; Stacey Minchello, Lynn Council on Aging; Dylan Hentler–Gaudette, National Foundation of the Blind; Brian Charlson, President of Bay State Council of the Blind; and Bill Henning, Boston Center for Independent Living.

Next, Representative Joseph McKenna and Representative James Lyons commended the Acting General Manager and the FMCB Board for their focus and efforts on budget cost saving initiatives.

Chairman Aiello called upon Chief Administrator and Acting General Manager Brian Shortsleeve to present Agenda Item 14, the Report of the Chief Administrator and Acting General Manager. Mr. Shortsleeve updated the Board on the new mobile website for customers, as set forth in the attached document labeled "GM Remarks, April 10, 2017." Discussion ensued.

Next, Chair Aiello called upon Chief Operating Officer Jeffrey Gonneville to present Agenda Item 15, the Report of the Chief Operating Officer. Before he gave his report, Mr. Gonneville noted that a memo on Workforce modernization was included in their board packages and he also addressed the recent trespassing of urban explorers.

Mr. Gonneville updated the Board on locomotive and coach weekly reliability. Mr. Gonneville continued with discussing the formation of a locomotive strategic team to focus on an action plan to achieve immediate, short and mid-term fleet stabilization, as set for in the attached presentation labeled "COO Remarks, April 10, 2017." Discussion ensued.

The Chair asked Deputy Director of Policy and Analysis, Byron Lynn to present Agenda Item 16, the FMCB Public Schedule. Mr. Lynn reviewed the upcoming FMCB agenda items, as set forth in the attached presentation labeled "FMCB Schedule."

Next, Chair Aiello called upon Michael Abramo, Chief Financial Officer to present Agenda Item 17, a discussion of the Fiscal 18 Budget Options. Mr. Abramo provided an overview of the key financial goals for FY18, as set forth in the

attached presentation labeled “FY18 Budget Update and Options Recap, April 10, 2017.” Discussion ensued.

Jody Ray, Assistant General Manager for Commuter Rail and Ferry Operations continued with the commuter rail portion of Agenda Item 17 and discussed the collection of ridership data. Laurel Paget-Seekins, Director of Strategic Initiatives contributed to the dialogue, as set forth in the attached presentation labeled “Commuter Rail: Collecting Ridership Data, April 10, 2017.” Discussion ensued.

Next, Chair Aiello called upon Mr. Gonneville, to begin Agenda Item 18 – a discussion of the South Shore Red Line Investment Projects. Mr. Gonneville provided an overview of the investments, followed by Scott Bosworth, MassDOT’s Chief Strategy Officer who provided an overview of the projects, as set forth in the attached presentation labeled “South Shore MBTA Red Line Investments and Projects.” Discussion ensued.

Chairman Aiello called upon Scott Hamwey, MassDOT’s Manager of Long Range Planning (who presented the Rail Vision earlier in the day at the MassDOT Board Meeting) to come back before the FMCB to discuss the process of procuring a new operation contract for commuter rail infrastructure, and how the MBTA could best leverage the system’s assets to provide better service to more customers. Mr. Hamwey discussed the challenges of a comprehensive strategy, as set forth in the attached document labeled, “Rail Vision, April 10, 2017.”

Next, on motion duly made and seconded, it was

VOTED: to adjourn at 4:19 p.m.

Documents relied upon for this meeting:

Green Line Extension Project
Transit-Oriented Development Policy and Guidelines, April 10, 2017
GM Remarks, April 10, 2017
COO Remarks, April 10, 2017
FMCB Calendar
FY18 Budget Update and Options Recap, April 10, 2017
Commuter Rail: Collecting Ridership Data, April 10, 2017
South Shore MBTA Red Line Investments and Projects
Rail Vision, April 10, 2017