



Fiscal and Management Control Board Transportation Board Room

10 Park Plaza Boston, MA

October 31, 2016 *MEETING MINUTES*

Present: Chairman Joseph Aiello, Director Steven Poftak, Director

Brian Lang, Director Monica Tibbits-Nutt

Quorum Present: Yes

Others Present: Brian Shortsleeve, John Englander, Mike Abramo, Mark Fuller,

Owen Kane, Marie Breen, Jamey Tesler, Nathan Peyton, Jane O'Hern, Rob Garrity, Jody Ray, Brian Kane, Beth Larkin, Dave

Mohler, Rachel Bain and Rose Yates

PROCEEDINGS:

At the call of Chairman Aiello, a meeting of the Fiscal and Management Control Board was called to order at 12:06 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

Chair Aiello opened up the public comment session.

The first two speakers commented on the Innovations Proposal Policy agenda item: Mark Ebuna from Transit Matters and Mary Rose Fissinger from Bridj.

Next, Katie Belgard from Local 32 BJ SEIU, commented on the cuts made to the janitorial contract.

The next speaker was Jim O'Brien, President of the Carmen's Union Local 589, who was also speaking on behalf of members of Local 589's Executive Board: Larry Kelly, Pat Hogan and Joe Cerbone. Mr. O'Brien commented on the state of the MBTA's system, the direction in which it was heading, and against outsourcing. Mr. O'Brien submitted written testimony for the record.

Next, Louise Baxter from TRU, commented on marketing, hiring long-term employees, buses and automated fare collection.

Next, Mary Fernandes, a retiree of the MBTA, spoke against outsourcing some functions of Human Resources and the Call Center.

The last speaker was Steven Kaiser who commented on the FMCB strategic plan.

The approval of the minutes of the meeting of October 6, 2016 was deferred to a future meeting.

Next, was the approval of the minutes of October 17, 2016.

On motion duly made and seconded, it was;

VOTED: to approve the minutes of October 17, 2016.

Chairman Aiello asked Brian Shortsleeve, Chief Administrator & Acting General Manager to give his report. Mr. Shortsleeve updated the Board on its financial performance and other related matters, as set forth in the attached

document labeled "General Manager Remarks, FMCB, 10/31/16." Discussion ensued.

Next, the Chair asked Chief Operating Officer Jeffrey Gonneville to give the COO report. Mr. Gonneville updated the Board on system performance and other related matters, as set forth in the attached document labeled, "COO Remarks, October 31, 2016." Todd Johnson, Deputy COO presented the Winter Resiliency Preparedness portion of the presentation. Discussion ensued.

Next, Nathan Peyton, Deputy Chief of Staff presented Agenda Item F, a review of upcoming FMCB agenda items, as set forth in the attached document labeled, "FMCB Schedule." Discussion ensued.

Next, Paul Hadley, Director of Commuter Rail Projects – North, presented Agenda Item G, a discussion and action on remaining existing construction contracts and related close out items. Mr. Hadley said staff was requesting that the Board authorize the following actions necessary to close out the awarded early construction contracts and allow the MBTA to reallocate the associated \$27,244,517 in anticipated savings, as set forth in the attached document labeled "Green Line Extension Project: Approval of Remaining Actions for Close Out of Existing Construction Contracts, October 2016." Discussion ensued.

On motion duly made and seconded, it was;

VOTED:

That the Fiscal and Management Control Board (FMCB) hereby authorizes the General Manager to perform the following limited actions relating to the design and construction activities for the Green Line Extension (GLX) Project contracts known as MBTA Contract Nos. E22CN01 (Harvard and

Medford Street Railroad Bridge Reconstruction and 21 Water Street Demolition), E22CN02 – IGMP01 (Procurement of Long Lead Items), E22CN03 – IGMP02 (Early Utility Work Phases 2/2A and Phase 4), E22CN04 – IGMP03 (Fitchburg Mainline and Millers River Drainage Improvements), and E22CN06 – IGMP4A (Procurement of Viaduct Steel, Fabrication & Pricing of Installation:

- 1. Approve and execute the Change Orders associated with additional work as identified in the Staff Summary attached hereto; and
- 2. Approve and execute the Change Orders associated with deleted scope as identified in the Staff Summary attached hereto in the aggregate credit total of \$37,444,220.

FURTHER VOTED:

That the FMCB hereby authorizes the General Manager to execute an external force account agreement with Eversource in the amount of \$145,000 for the removal of the existing transformer in Somerville known as PNU26, and further described in the Staff Summary attached hereto; and

FURTHER VOTED:

That the FMCB hereby authorizes the General Manager to execute an agreement in an amount not to exceed \$1,710,000 for continued storage of steel plate and fabricated steel materials procured under IGMP01 and IGMP04A at the fabricators' yards for an additional fourteen (14), and further described in the Staff Summary attached hereto; and

FURTHER VOTED:

That the FMCB hereby authorizes the General Manager to execute agreements in a total amount not to exceed \$450,000 in additional Professional Services for the current management staffs supporting the closeouts of the existing GLX construction contracts, and further described in the Staff Summary attached hereto; and

FURTHER VOTED:

That the FMCB hereby authorizes the General Manager to execute agreements in a total amount not to exceed \$500,000 in Professional Services and construction for additional environmental abatement of the 21 Water Street parcel in Cambridge, and further described in the Staff Summary attached hereto; and

FURHTER VOTED:

That the FMCB hereby authorizes up to \$500,000 in lease payments for the GLX Project Office at 200 Inner Belt Road in Somerville for an interim period.

FURTHER VOTED:

That the FMCB hereby authorizes the General Manager to execute agreements in a total amount not to exceed \$1,000,000 in additional collective funding for any unforeseen or unanticipated work related to the Project, and further described in the Staff Summary attached hereto.

Chairman Aiello asked Chief Administrator & Acting General Manager Brian Shortsleeve to begin the discussion of the Innovation Proposals Policy, the unsolicited proposals for the Customer Call Center and Late Night Service. Director Monica Tibbits-Nutt contributed to the dialogue concerning the call center, an innovation proposal that expressed interest in providing call center services currently performed by the MBTA's Customer Communications Department, as set forth in the attached presentation labeled "Innovation Proposals Call Center, FMCB, October 2016." Discussion ensued.

Mr. Shortsleeve continued to discuss the Innovation Proposal for late night service with Bridj, a Boston-based company that runs a private bus service, as set

forth in the attached presentation labeled, "Innovations Proposals – Late Night, FMCB, October 2016." Brian Kane, Director of Operations Analysis contributed to the dialogue. Discussion ensued.

Next, Chair Aiello asked David Scorey, General Manager for Keolis, the MBTA's commuter rail service provider to update the Board on the performance and winterization efforts being undertaken by Keolis, as set forth in the attached presentation labeled "Commuter Rail Performance, October 31. 2016." Discussion ensued.

Chairman Aiello deferred the last two items on the agenda to a future board meeting, updates on the Marketing Plan and Human Resources.

On motion duly made and seconded, it was by roll call;

Director Aiello Yes

Director Lang Yes

Director Tibbits-Nutt Yes

VOTED:

To enter into Executive Session to discuss strategy related to non-union personnel, collective bargaining, deployment of security devices and litigation at 2:5p.m.

Documents relied upon for this meeting:

Minutes of October 17, 2016 meeting

General Manager Remarks, FMCB, 10/31/16

COO Remarks, October 31, 2016

FMCB Schedule

Green Line Extension Project: Approval of Remaining Actions for Close Out of Existing

Construction Contracts, October 2016

Innovation Proposals - Call Center, FMCB, October 2016

Innovations Proposals – Late Night, FMCB, October 2016

Commuter Rail Performance, October 31, 2016