



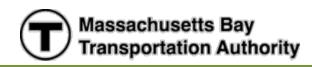
Operations Budget Stability Committee Report to FMCB

Own Source Revenue Strategy – Advertising YTD Update

2/22/2016

Reporting Period: YTD December FY16

FMCB / MBTA Statutory Mandate to Maximize Own-Source Revenues



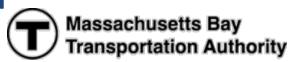
Under Section 5 of Chapter 46 of the Acts of 2015, the FMCB is directed to:

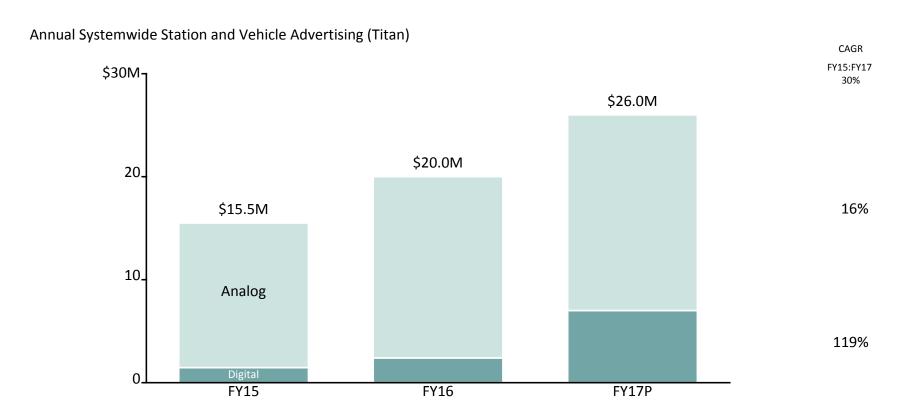
"Establish 1- and 5-year operating budgets under section 20 of chapter 161A, beginning in fiscal year 2017, which are balanced primarily through a combination of internal cost controls and increase in own-source revenues"

 Under Massachusetts General Laws Chapter 161A, Section 11, the MBTA Board is directed to:

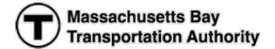
"establish and implement policies that provide for the <u>maximization</u> of non-transportation revenues from all sources"

We are targeting 30% advertising revenue growth in FY16 and FY17, driven by digital panels

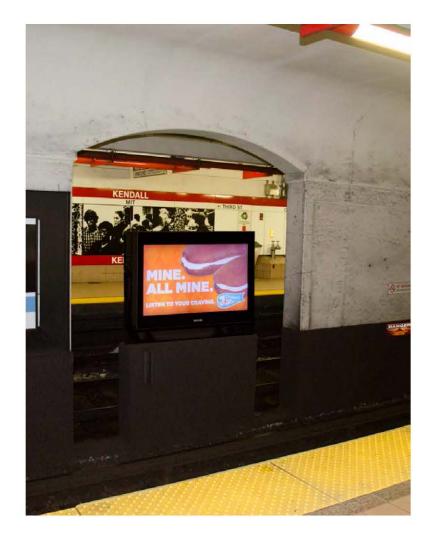




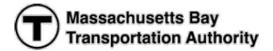
In-Station Urban Panel Examples

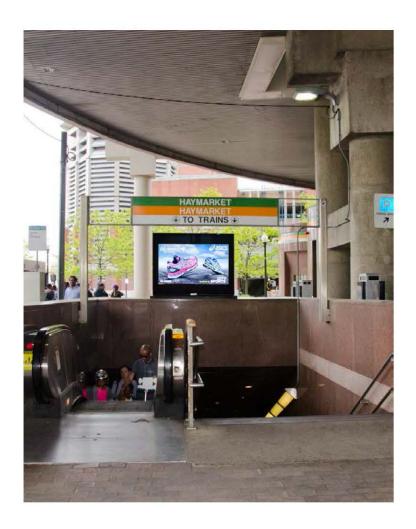






Street-Level Digital Urban Panel Examples







Drivers of Revenue Growth

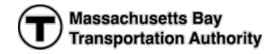
•Growth is due to aggressive sales, increased demand for digital from advertisers and the practice of digital media being bundled with station dominations; along with large media buys from the following companies:

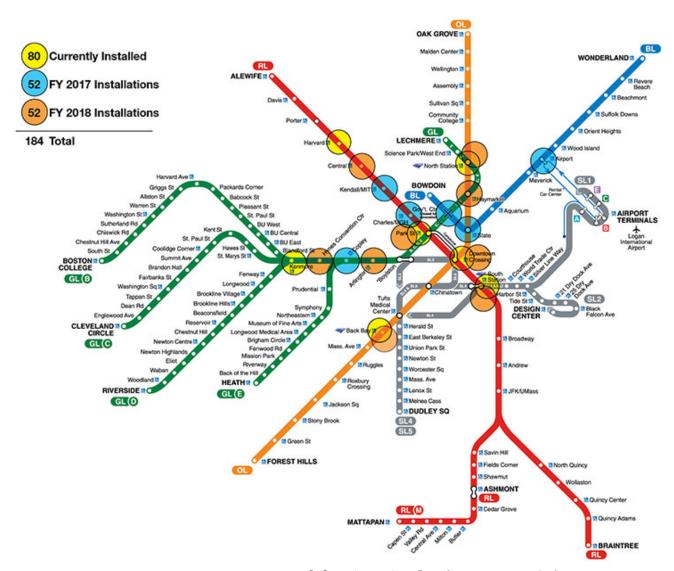
Capital One
Webster Bank
Yahoo
DraftKings
Microsoft
Poland Springs
Minuteman Health
JetBlue
Samsung Pay
Delivery.com
Coca Cola





Station Digital Expansion Plan (In-Station)

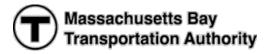


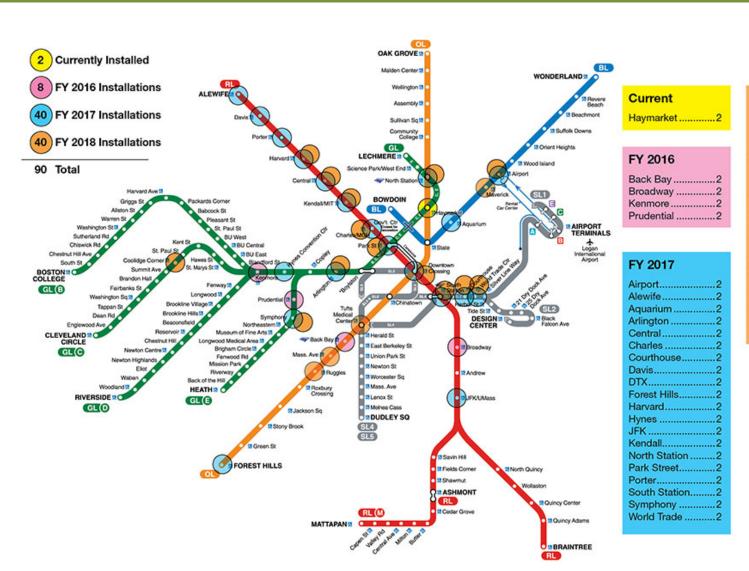


| FY 2017 | |
|-------------|----|
| Gov. Center | 12 |
| Airport | 8 |
| Charles | 8 |
| Copley | 8 |
| Kendall | 8 |
| State | 8 |
| | |

| Arlington | 8 |
|---------------|---|
| Central | |
| Haymarket | 8 |
| North Station | |
| Back Bay | 4 |
| DTX | |
| Hynes | 4 |
| Park Street | |
| South Station | 4 |

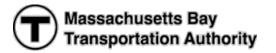
Street Level Digital Expansion Plan (**Urban Panels**)





| FY 2018 | |
|-----------------|---|
| Arlington | 4 |
| South Station | 4 |
| Airport | 2 |
| Central | 2 |
| Charles | |
| Coolidge Corner | |
| Courthouse | |
| DTX | |
| Harvard | 2 |
| Kendall | |
| Mass Ave | |
| Maverick | |
| North Station | |
| Park Street | |
| | |
| Ruggles | |
| Symphony | |
| Tufts | |
| World Trade | 2 |
| | |

Display Locations



184 In-Station

80 Current:

South Station, Back Bay, DTX, Kenmore, Park Street, North Station, Harvard

52 FY17 Installations

Gov Center, Airport, Charles, Copley, Kendall, State Street

52 FY18 Installations

Arlington, Central, Haymarket, North Station, Back Bay, DTX, Hynes, Park Street, South Station

90 Urban Panels

2 Current:

Haymarket

8 FY16 Installations

Back Bay, Broadway, Kenmore, Prudential

40 FY17 Installations

Airport, Alewife, Aquarium, Arlington, Central, Charles, Courthouse, Davis, DTX, Forest Hills, Harvard, Hynes, JFK, Kendall, North Station, Park Street, Porter, South Station, Symphony, World Trade

40 FY18 Installations

Arlington, South Station, Airport, Central, Charles, Coolidge Corner, Courthouse, DTX, Harvard, Kendall, Mass Ave, Maverick, North Station, Park Street, Ruggles, Symphony, Tufts, World Trade