



Charles D. Baker, Governor  
Karyn E. Polito, Lieutenant Governor  
Stephanie Pollack, MassDOT Secretary & CEO  
Frank DePaola, General Manager  
Brian Shortsleeve, Chief Administrator



## **Fiscal and Management Control Board**

April 25, 2016  
10 Park Plaza, Room 3830  
Boston, MA

### ***MEETING MINUTES***

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**Members:** Chairman Joseph Aiello, Director Steven Poftak, Director Lisa Calise, Director Brian Lang and Director Monica Tibbits-Nutt

**Present:** Chairman Joseph Aiello, Director Steven Poftak, Director Lisa Calise, Director Brian Lang and Director Monica Tibbits-Nutt

**Quorum Present:** Yes

**Others Present:** Secretary Stephanie Pollack, Frank DePaola, Brian Shortsleeve, John Englander, Owen Kane

### **PROCEEDINGS:**

At the call of Chair Aiello, a meeting of the Fiscal and Management Control Board was called to order at 12:05 p.m. at the State Transportation Building, Room 3830, 10 Park Plaza, Boston, Massachusetts.

Chair Aiello said the meeting normally began with public comment but this meeting would begin with the presentation of the William Mitchell ENO Award to two very deserving MBTA employees. Named in memory of former MBTA General Counsel Bill Mitchell, the William A. Mitchell Eno Award has been established by the MBTA to recognize MBTA mid-level management

professionals who demonstrate an extraordinary commitment to serving the public and the MBTA staff that deliver service. Appointed by the MBTA Board of Directors in 1995, Bill served as General Counsel for 17 years until his retirement in 2012. Over the course of the MBTA Board's almost half century of existence, Bill was its longest serving General Counsel, having been reappointed by five Governors. Bill also served as the MBTA's Acting General Manager from 2009 – 2010.

Mr. Aiello asked General Manager Frank DePaola to present the award to Kimberly Woollard, Deputy Director of Green Line Vehicle Maintenance and Norman Michaud, Chief Transportation Office for Rail.

Next, Chair Aiello opened up the public comment period.

The first speaker was Mary Connaughton from the Pioneer Institute who supported greater transparency of the MBTA Retirement Pension Fund.

Next, Louise Baxter from the TRU commented on the fare increase.

Next, David Jenkins from the Youth Affordability Coalition spoke in favor of the youth pass pilot.

Next, Steven Kaiser commented on the GLX, the service delivery policy and utility management.

Next, Mela Miles from the Greater 4Corners Action Coalition commented on the commuter rail fare collection strategy and suggested another method of payment for the Indigo Line.

The last speaker was Charlie Weir who commented on the youth pass pilot and would like to see a permanent youth pass implemented.

The Chair announced that the minutes of March 7, 2016 would be deferred until the next meeting.

Next, the Chair asked General Manager Frank DePaola to give his report. Mr. DePaola updated the board on Patriots' Day (which was also the day of the Boston Marathon) and said the service on the system was flawless. He also acknowledged staff from Keolis who were at the meeting and commended them for OTP for the past week which was at 94% and said they provided a high level of service on the commuter rail line.

Next, the Chair asked for the report from Chief Administrator Brian Shortsleeve. Mr. Shortsleeve noted he and Scott Bosworth participated in a late night service roundtable held the week before with Mayor Walsh's team and Bridj. The topic discussed was what the goal would be for late night service: was it to serve the Friday and Saturday night social crowd or to provide job access for hospitality service workers? Mr. Shortsleeve said the answer to that question will determine what is to be accomplished and he would report back to the Board as the conversation with the City progressed.

Mr. Shortsleeve also noted that Mike Mulhern, Executive Director of the MBTA Retirement Fund would be addressing the Board to discuss the MBTA pension fund's 2014 audit.

Next, Chair Aiello asked Brian Kane to present Agenda Item G, a review and discussion of upcoming FMCB agenda items, as set forth in the attached document labeled, "Fiscal & Management Control Board Public Meeting Agenda Items."

Next, Michael Mulhern, Executive Director of the MBTA Retirement Fund updated the board on the FY14 MBTA pension fund audit. Mr. Mulhern delivered the 2014 pension KPMG audit to the MBTA prior to the meeting and said the 2015 audit is currently underway. Mr. Mulhern noted the 2015 Actuarial Report of the Pension Fund would be available in 30-60 days. Discussion ensued.

Next, Laurel Paget-Seekins, Director of Strategic Initiatives presented Agenda Item I, the service delivery policy. Ms. Paget-Seekins discussed the service delivery policy as a follow-up to the February presentation, as set forth in the attached document labeled, "MBTA Service Delivery Policy, April 25, 2016."

Next, Chairman Aiello moved to Agenda Item J, a discussion on commuter rail fare collection. Mr. Gerald Francis, General Manager of Keolis Commuter Service, began the discussion and introduced Peter Williams, Director of the Keolis Fare Initiative to discuss the efforts by Keolis to increase fare collection, as set forth in the attached presentation labeled, "Tackling Fare Evasion on Commuter Rail, April 25, 2016." Discussion ensued.

Next, Chair Aiello invited Brian Kane back up to discuss Agenda Item K concerning Green Line fare collection. Mr. Kane discussed the efforts to increase fare collection and reduce non-interaction on the surface portions of the

Green Line, as set forth in the attached presentation labeled, “Fare Collection Strategy – Green Line, April 25, 2016.” Discussion ensued.

Next, Chair Aiello asked Andrew Brennan, Director of Environmental Affairs for the MBTA to present Agenda Item L, an update on utility management. Mr. Brennan discussed energy consumption and reduction strategies, as set forth in the attached document labeled, “MBTA Utility Management, April 25, 2016.” Discussion ensued.

On motion duly made and seconded, it was, by roll call:

Chair Aiello	yes
Director Poftak	yes
Director Calise	yes
Director Lang	yes
Director Tibbits-Nutt Poftak	yes

**VOTED:** to enter into Executive Session at 3:20 p.m. to discuss strategy related to litigation.

#### **DOCUMENTS RELIED ON IN THE MEETING**

Fiscal & Management Control Board Public Meeting Agenda Items  
MBTA Service Delivery Policy, April 25, 2016  
Tackling Fare Evasion on Commuter Rail, April 25, 2016  
Fare Collection Strategy – Green Line, April 25, 2016  
MBTA Utility Management, April 25, 2016

