

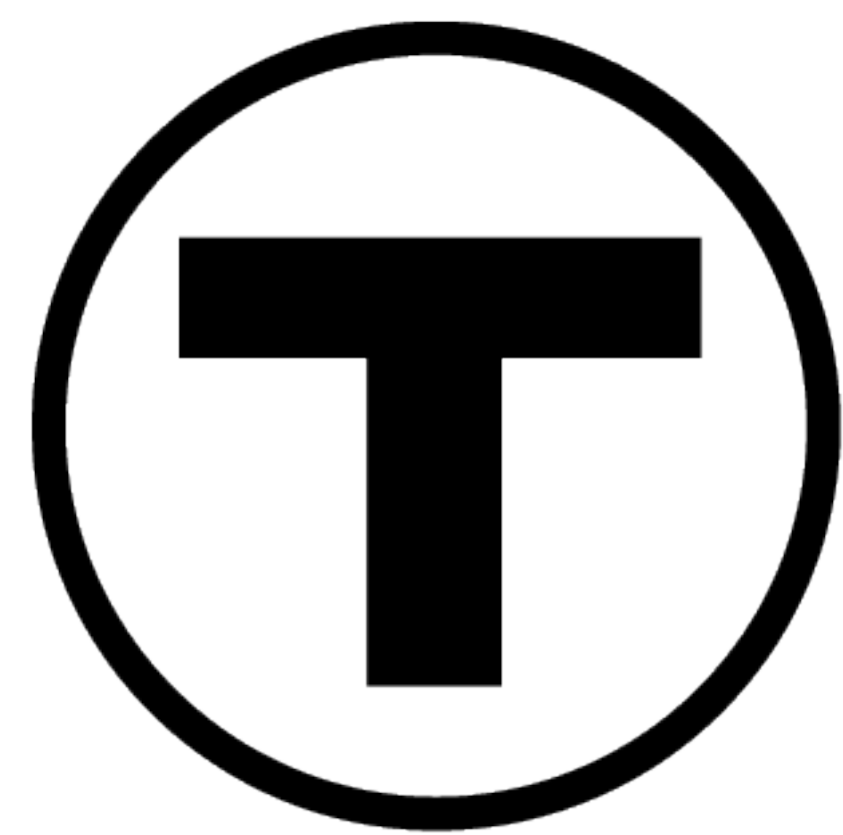


Contact

focus2050@mbta.com
mbta.com/focus2050

About

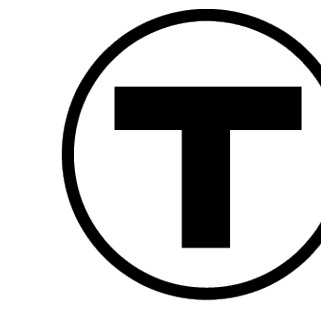
Materials prepared for MBTA
open house on April 15, 2026



Focus 2050

MBTA'S PROGRAM FOR MASS TRANSPORTATION

Planning the MBTA's future



What is Focus 2050?

Decisions we make today will shape how people move around Massachusetts for decades. Focus 2050 will set the long-term direction for a safer, more reliable, more accessible MBTA through the year 2050.

Focus 2050 is the MBTA's long-term plan for transit investments. It is the latest update to the Program for Mass Transportation, a plan required by state law.

Learn more at:

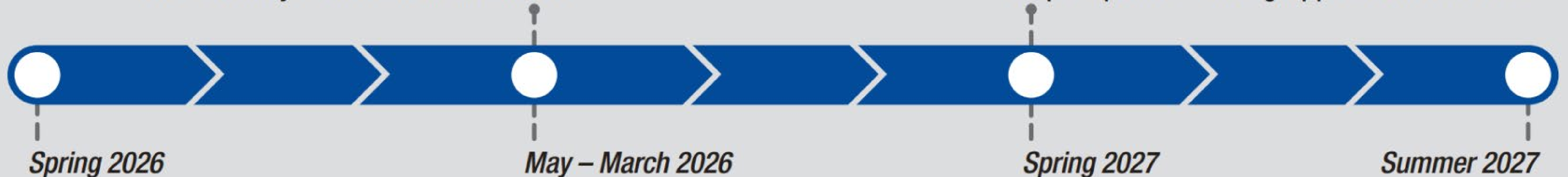
www.mbta.com/focus2050

Priorities Focus 2050 will help us achieve:

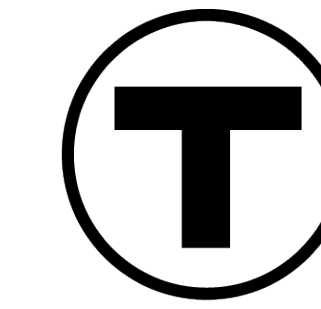
- ✓ Help guide decisions by the MBTA and ensure our decisions are smart and keep long-term goals in mind.
- ✓ Connect the MBTA's strategic goals with the Capital Investment Plan.
- ✓ Identify fiscally unconstrained investment priorities and potential capital improvements.
- ✓ Look beyond today's needs to prepare the system for the needs of the Commonwealth, accounting for future growth, climate impacts, and changing travel patterns.

Tell us what you need from the MBTA

Help us prioritize and grapple with tradeoffs



¿Qué es Focus 2050?



Las decisiones que tomemos hoy son las que determinarán por décadas cómo las personas viajarán por Massachusetts. Focus 2050 fijará el rumbo a largo plazo para una MBTA más segura, fiable y accesible hasta el año 2050.

Focus 2050 es el plan a largo plazo de la MBTA para las inversiones en el transporte público. Esta es la última actualización del Programa de Transporte Público, un plan que exige la legislación estatal

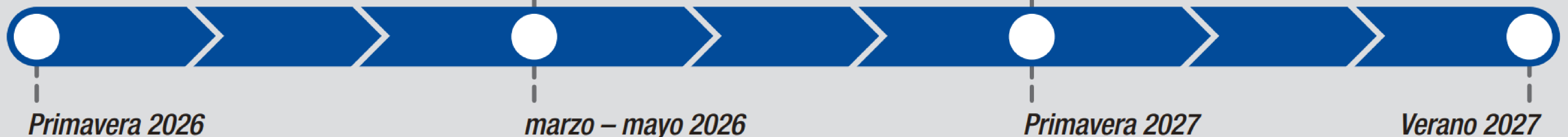
Más información en:
www.mbta.com/focus2050

Prioridades que Focus 2050 nos ayudará a lograr:

- ✓ Orientar las decisiones de la MBTA y garantizar que nuestras decisiones sean acertadas y mantengan presente los objetivos a largo plazo.
- ✓ Conectar los objetivos estratégicos de la MBTA con el Plan de Inversión de Capital.
- ✓ Identificar las prioridades de inversión sin restricciones presupuestarias y las potenciales mejoras de capital.
- ✓ Mirar más allá de las necesidades actuales para preparar el sistema para las necesidades de la Mancomunidad, teniendo en cuenta el crecimiento futuro, los impactos del clima y cambios en los patrones de los viajes.

Díganos qué necesita de la MBTA

Ayúdenos a establecer prioridades y a evaluar las alternativas.



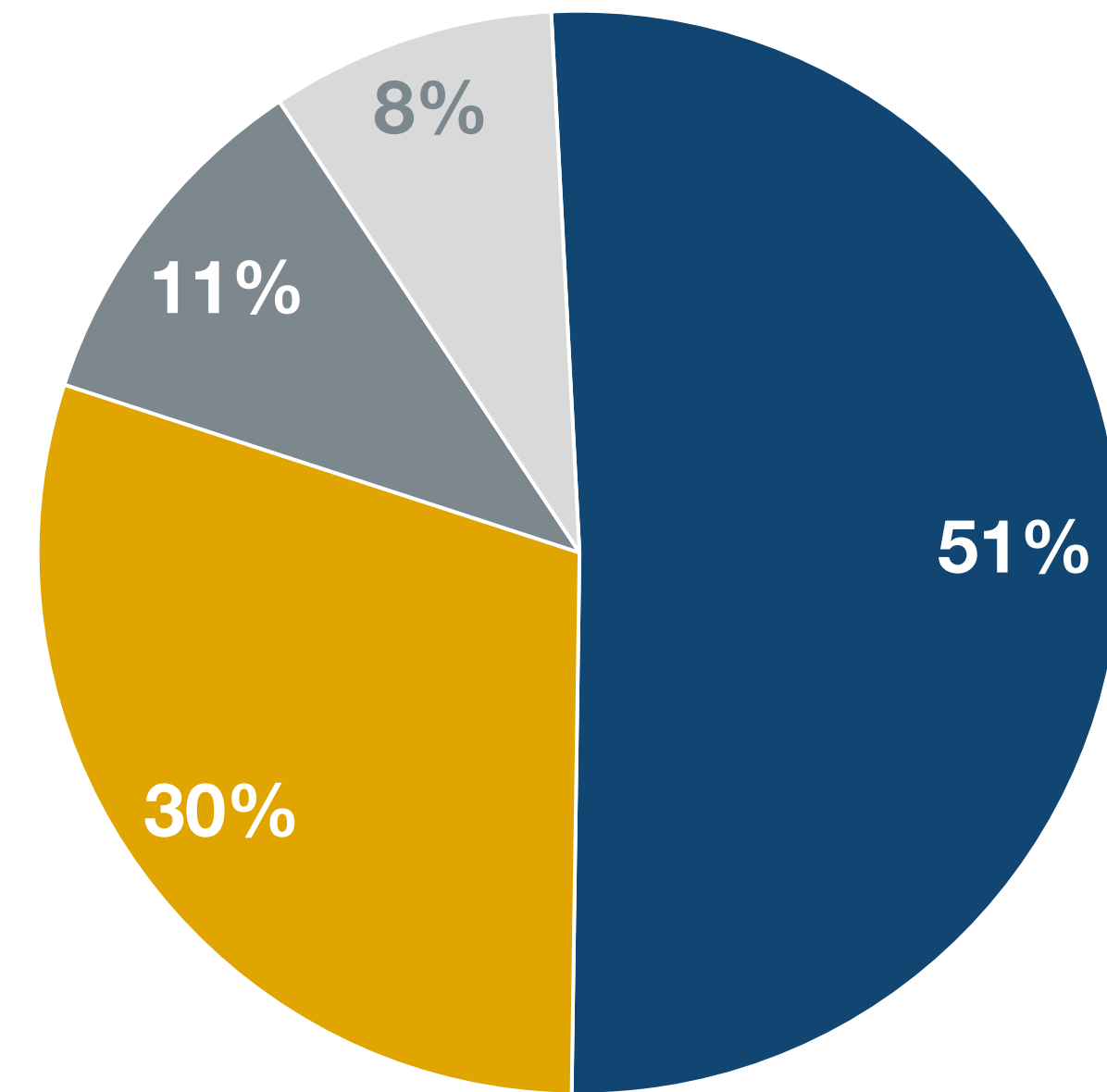
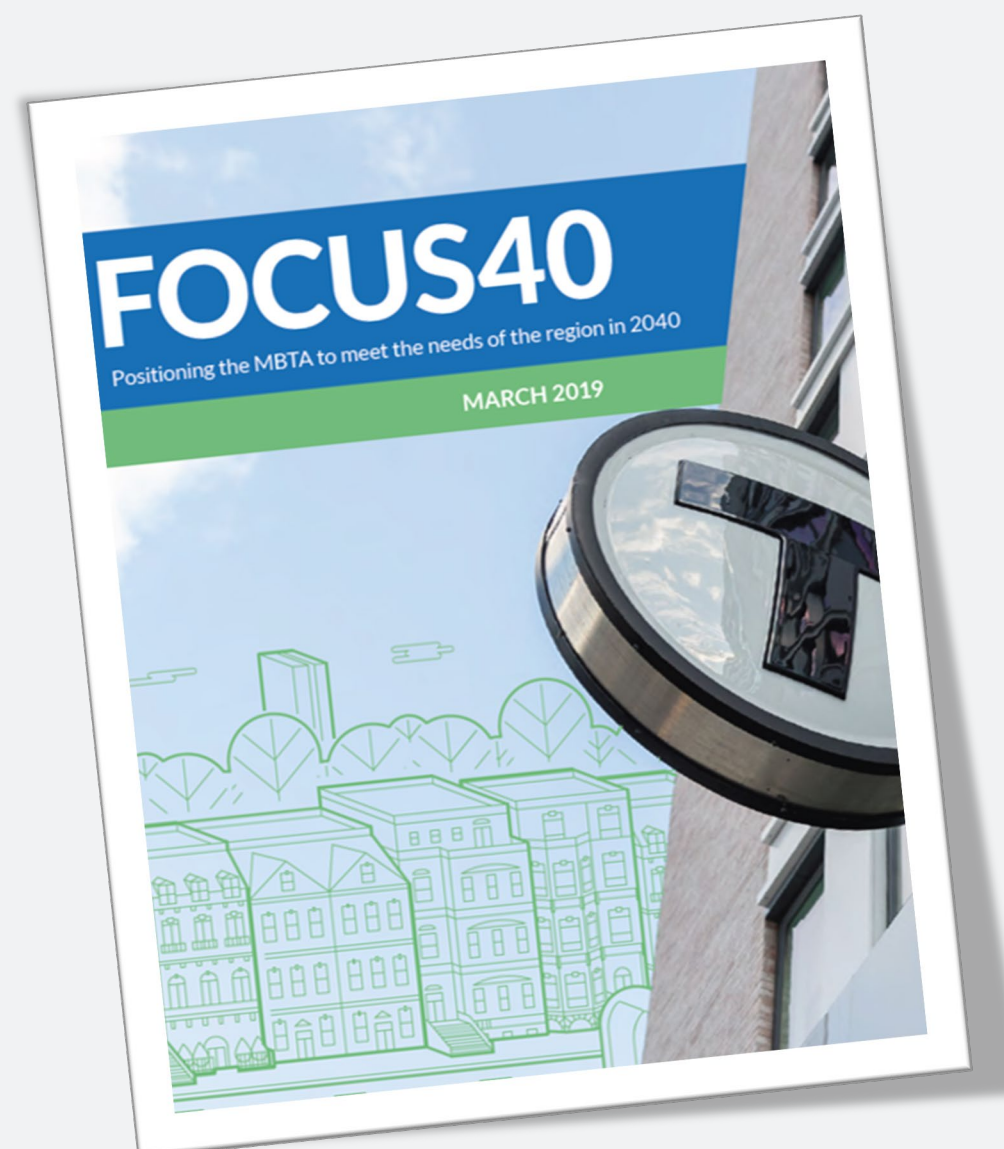
Progress since Focus40

The MBTA's last Program for Mass Transportation was *Focus40*, published in 2019. It assigned all projects into one of three categories: doing, planning, and imagining.

Since 2019, the MBTA and the Commonwealth have experienced:

- The COVID-19 pandemic
- Uncertainty with federal funding
- Changes in MBTA leadership

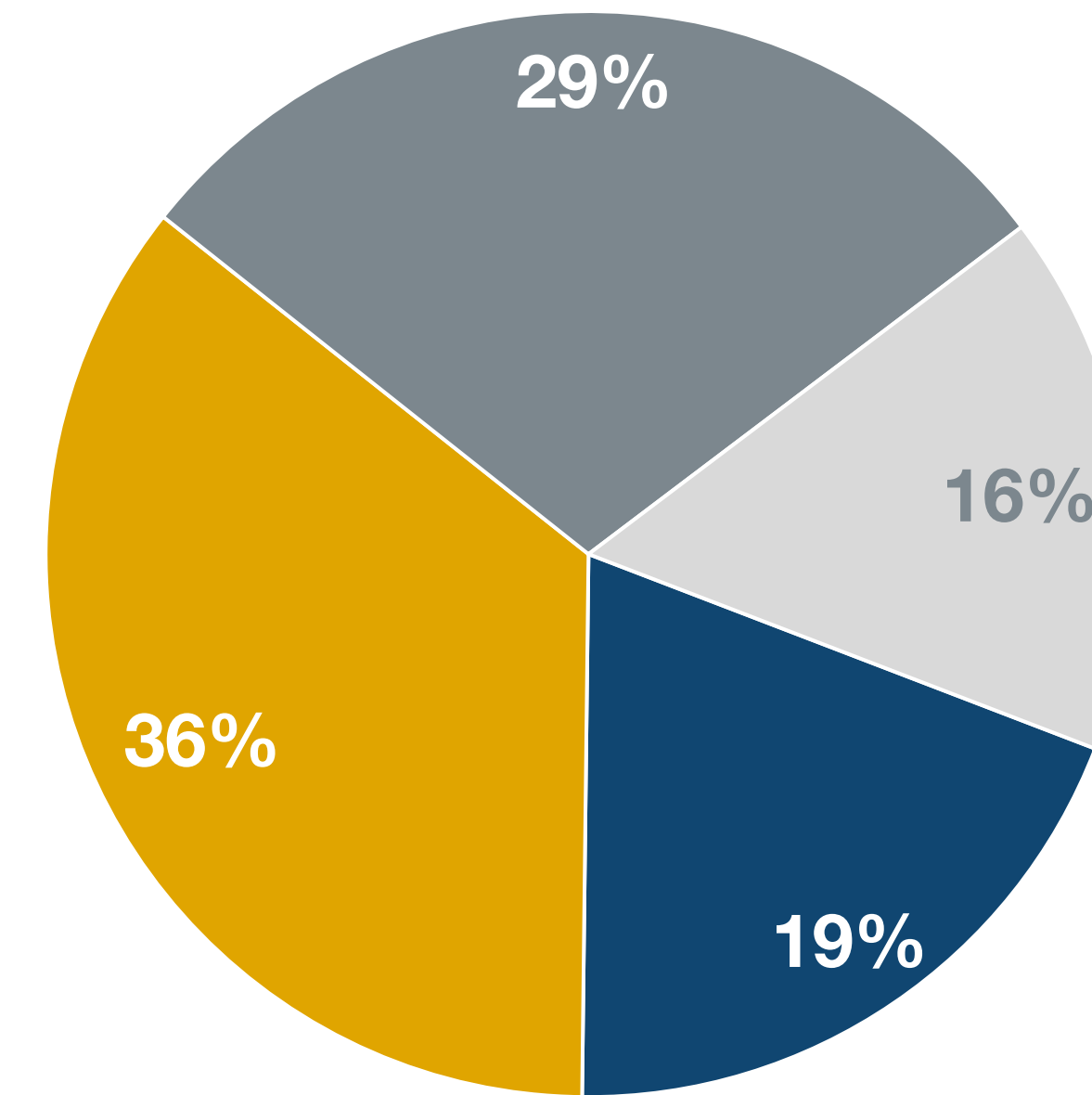
Despite these challenges, the T continues to advance projects that better serve our riders.



Doing

The MBTA has completed many of the near-term priorities—“Doing” projects— named in Focus40, including:

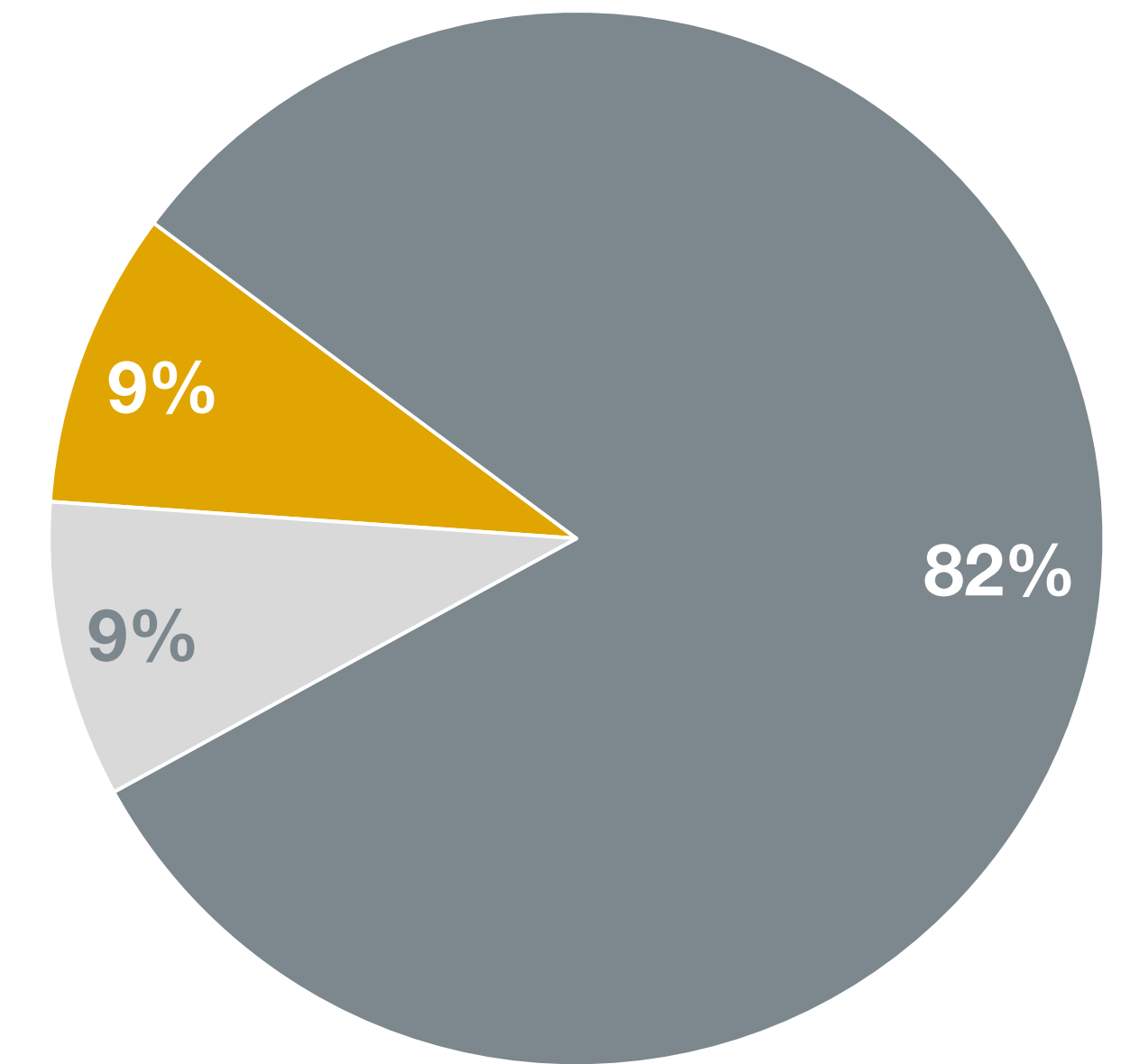
- Green Line Extension
- South Coast Rail Phase 1
- Orange Line fleet replacement, ferry fleet expansion, new Silver Line buses
- Positive Train Control



Planning

Some of Focus40's mid-term priorities—“Planning” projects— have been completed or are in development

- Transit Priority Strategy
- Bus Network Redesign (in implementation)
- Water Transportation Study (summer 2026)
- Silver Line Extension (in progress)



Imagining

Some of the most ambitious “Imagining” projects have advanced, including:

- Expanded capacity on the B and C branches (Core Capacity)
- Commuter rail transformation

Other large ideas proposed in Focus40 were reprioritized due to the disruption of COVID and other factors.



Major Initiatives

What we've accomplished

We're building a better T. The MBTA is making major investments to repair infrastructure and improve service across the transit system. These efforts are helping deliver faster, more reliable trips while expanding service to better meet riders' needs.



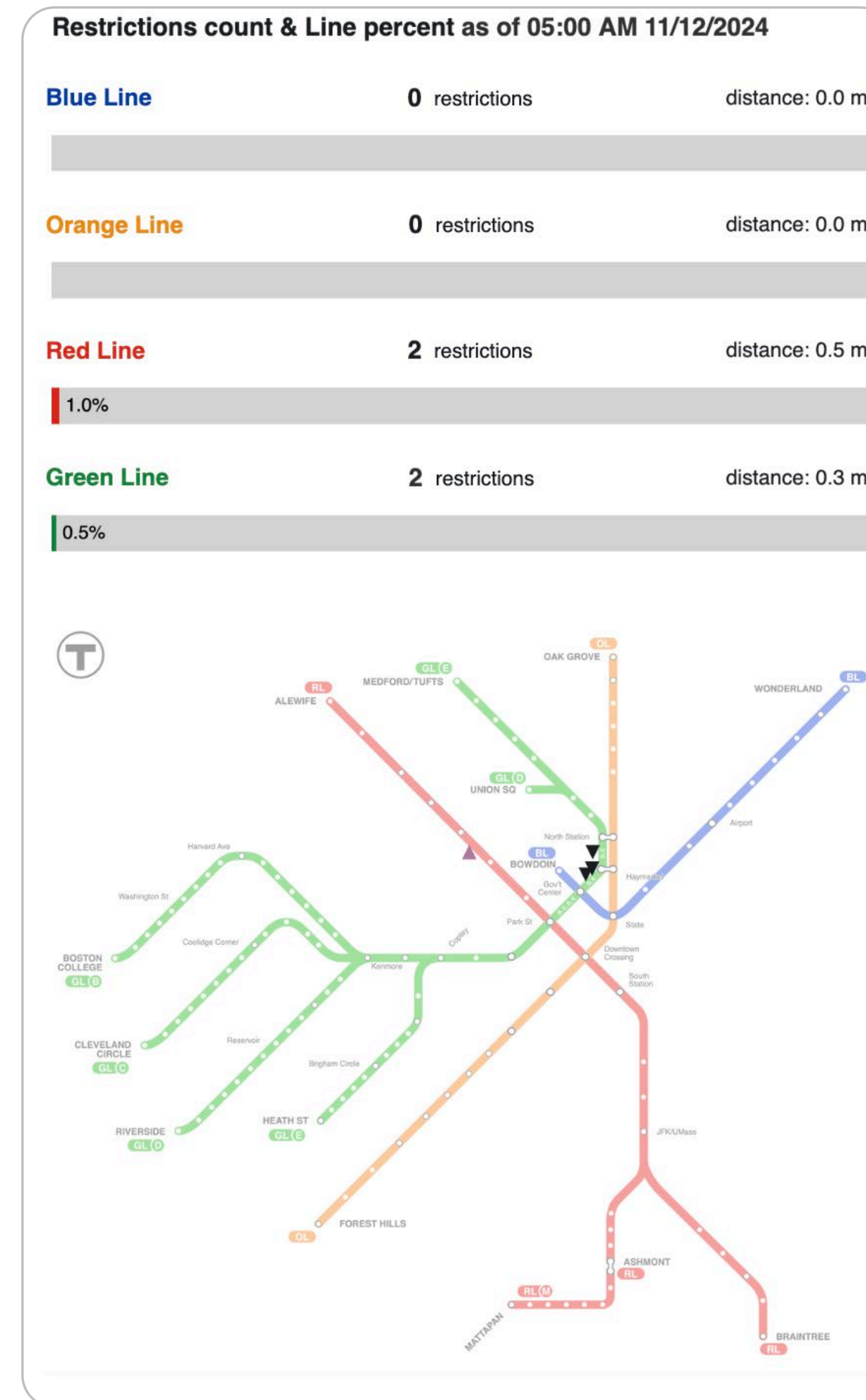
Bus Network Redesign

The MBTA continues to expand and strengthen bus service, restoring the network to **99.4% of pre-COVID service**, making 21 routes Frequent Bus Routes, and increasing service in 11 municipalities.



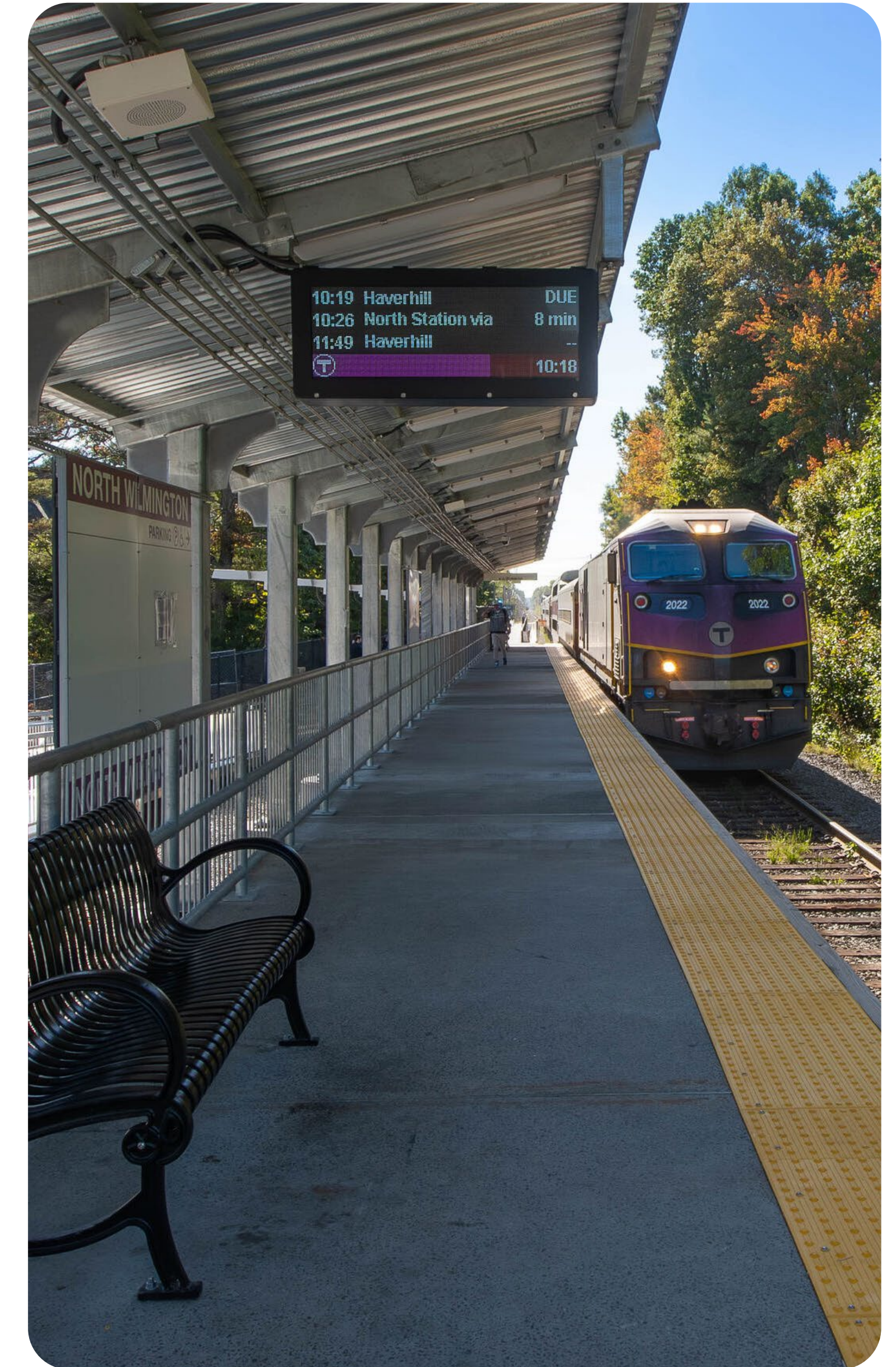
Income-Eligible Reduced Fares

The MBTA currently has over **37,000 riders** enrolled in this program, which provides discounts of at least 50% off of full fare levels to riders who are enrolled in approved state assistance programs.



Track Improvement Program

The MBTA eliminated all subway slow zones for the first time in over two decades. The MBTA replaced more than 250,000 feet of rail and **removed over 220 speed restrictions.**



Commuter Rail Accessibility

MBTA opened **8 new accessible commuter rail stations in 2025.** We are using innovative methods such as freestanding mini-high platforms.

What we've heard from you.

We have reviewed thousands of public comments across many MBTA feedback channels, including:

- Customer Support tickets
- Feedback on our 5-year Capital Investment Plan
- Comments at MBTA Board meetings
- Public engagement from mode-specific plans

We're continuing to listen and understand what you want from the MBTA.

You can submit written feedback to:
focus2050@mbta.com

"Less squeaking! Its very loud for sensory challenged kids"

Comfort

"Entirely accessible bus system for wheelchair users so their transit time isn't doubled or tripled by having to wait for accessible buses"

Accessibility

"Later service so that people enjoying concerts or nightlife don't have to resort to driving cars or using rideshare"

More service

"Make transit between two non-core points fast and reliable - perhaps with a ring system for the subway. Until then, the area the T serves is still divided"

More connected

"Commuter rail needs to become more modernized, faster, more frequent and reliable to offset the rising cost of housing in the city, while jobs remain in the city"

Modernized service

Major Initiatives

What's Next?

The MBTA is advancing major initiatives to strengthen the transit system and prepare it for future growth. Recent investments have improved reliability and safety across the network while expanding service to new communities. Looking ahead, the T is planning upgrades that will increase capacity, accessibility, and travel options for riders.



Green Line “Core Capacity”

This program will leverage federal funds to build on recent infrastructure upgrades and extensions by introducing new Type 10 vehicles and improving station accessibility across the line.



Water Transportation

MassDOT and the MBTA are studying opportunities to expand water transportation by improving existing ferry routes, exploring new routes and terminals, and enhancing multimodal access to ferry service.



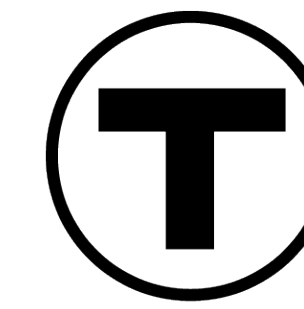
North Station Draw One

We are replacing the North Station Draw One Bridge to bring it to a state of good repair and increase safety for riders on Commuter Rail routes into North Station. This \$1.286B mega-project will improve on-time performance and access.



Rail Modernization

MBTA is developing a plan to shape the next decade of investment in the regional rail system. This plan will inform decision making around improved service, infrastructure, and decarbonization.



Ridership and Service Trends

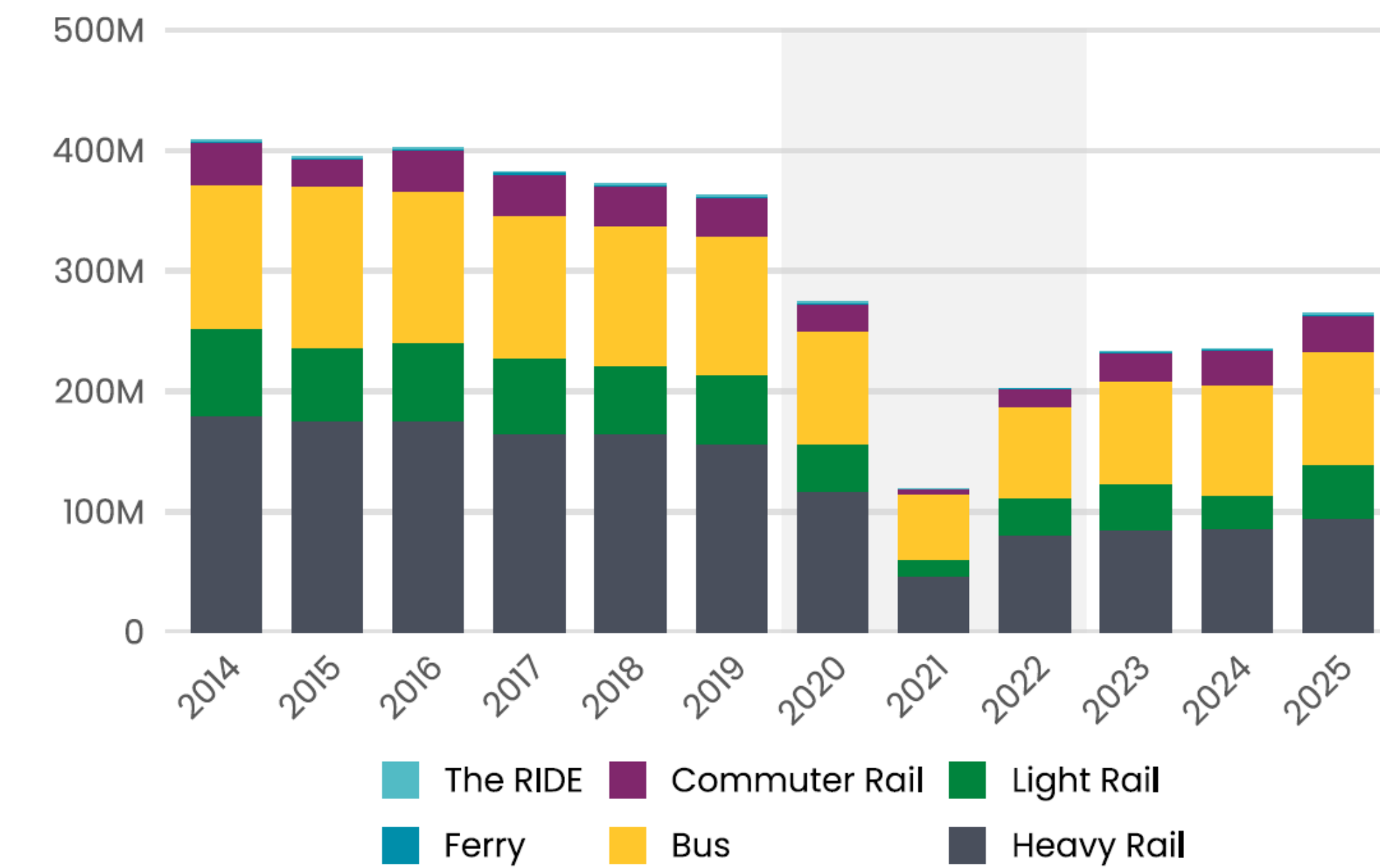
How has mobility changed in recent years?

The COVID-19 pandemic had a drastic effect on MBTA ridership.

- Weekday ridership generally remains lower than in 2019, but is growing
- Weekend ridership recovery since COVID has generally been stronger than weekday

There is no long as much demand for rush-hour travel to and from Boston — **but demand for all-day, all-week travel has risen.**

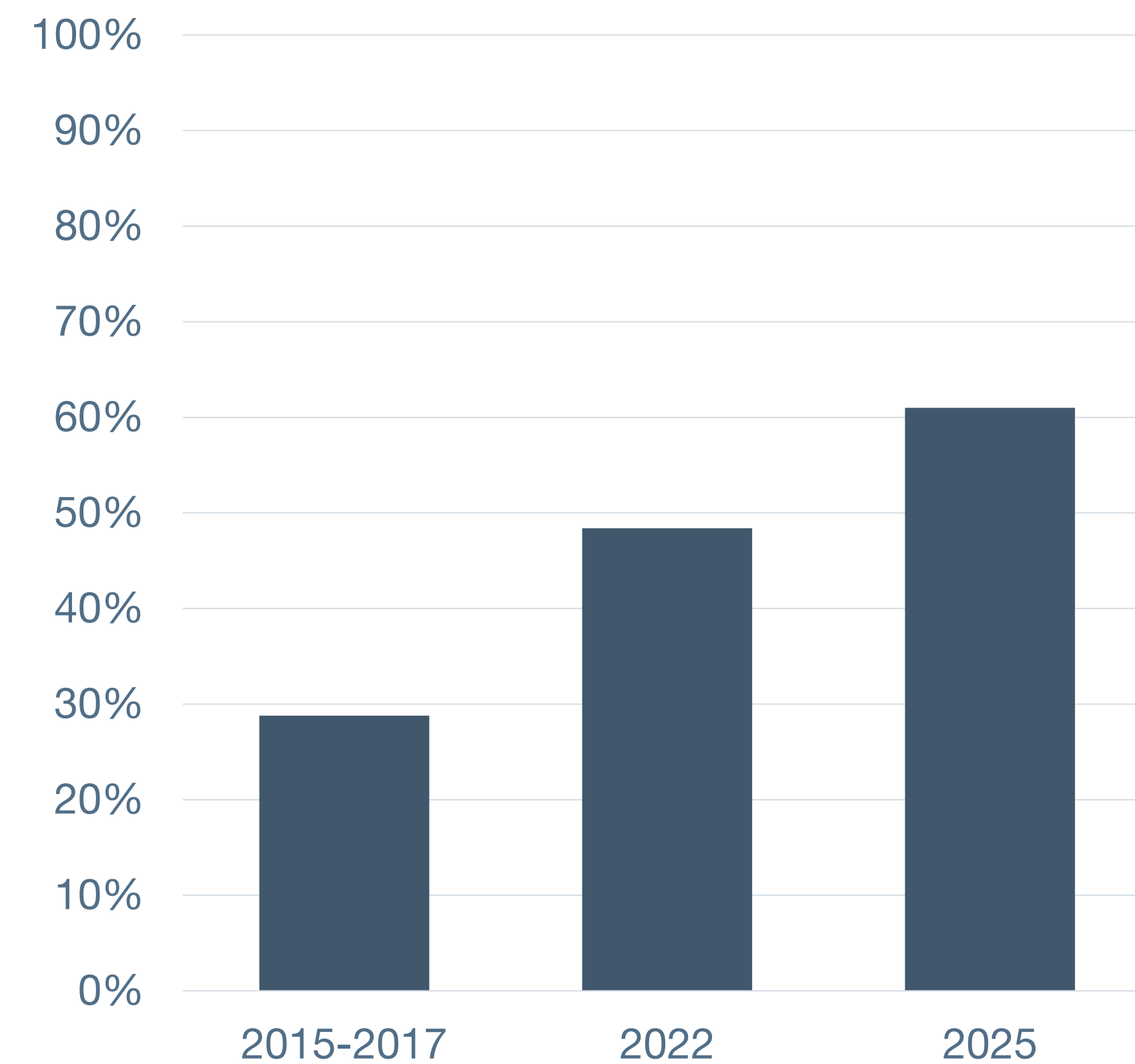
MBTA Ridership, 2014-2026



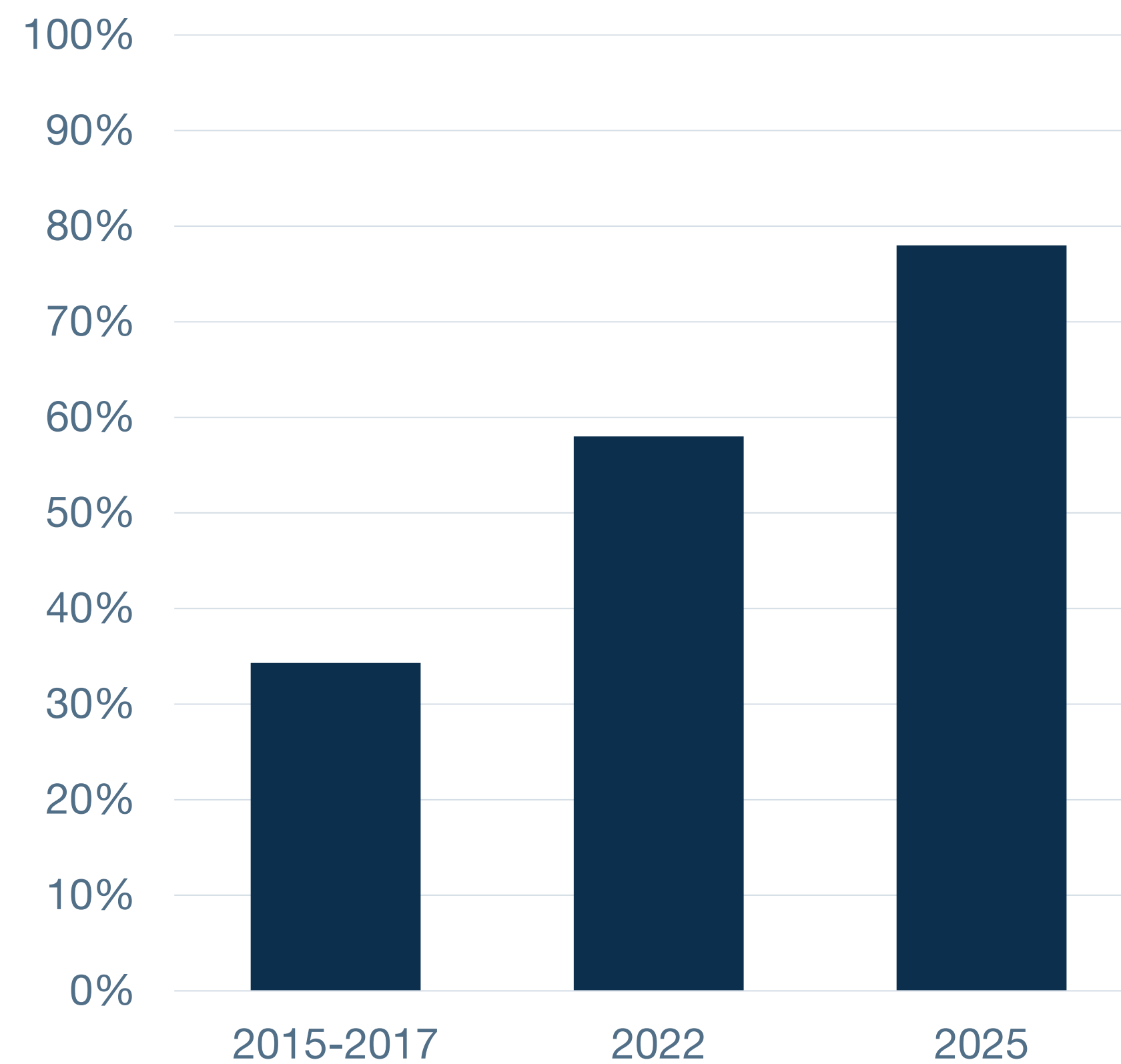
Data on a state fiscal year basis. Gray shading indicates COVID-19 pandemic years.

Data produced by the MBTA Office of Performance Management and Innovation as part of MassDOT Tracker, available at www.massdottracker.com

Low Income



Minority

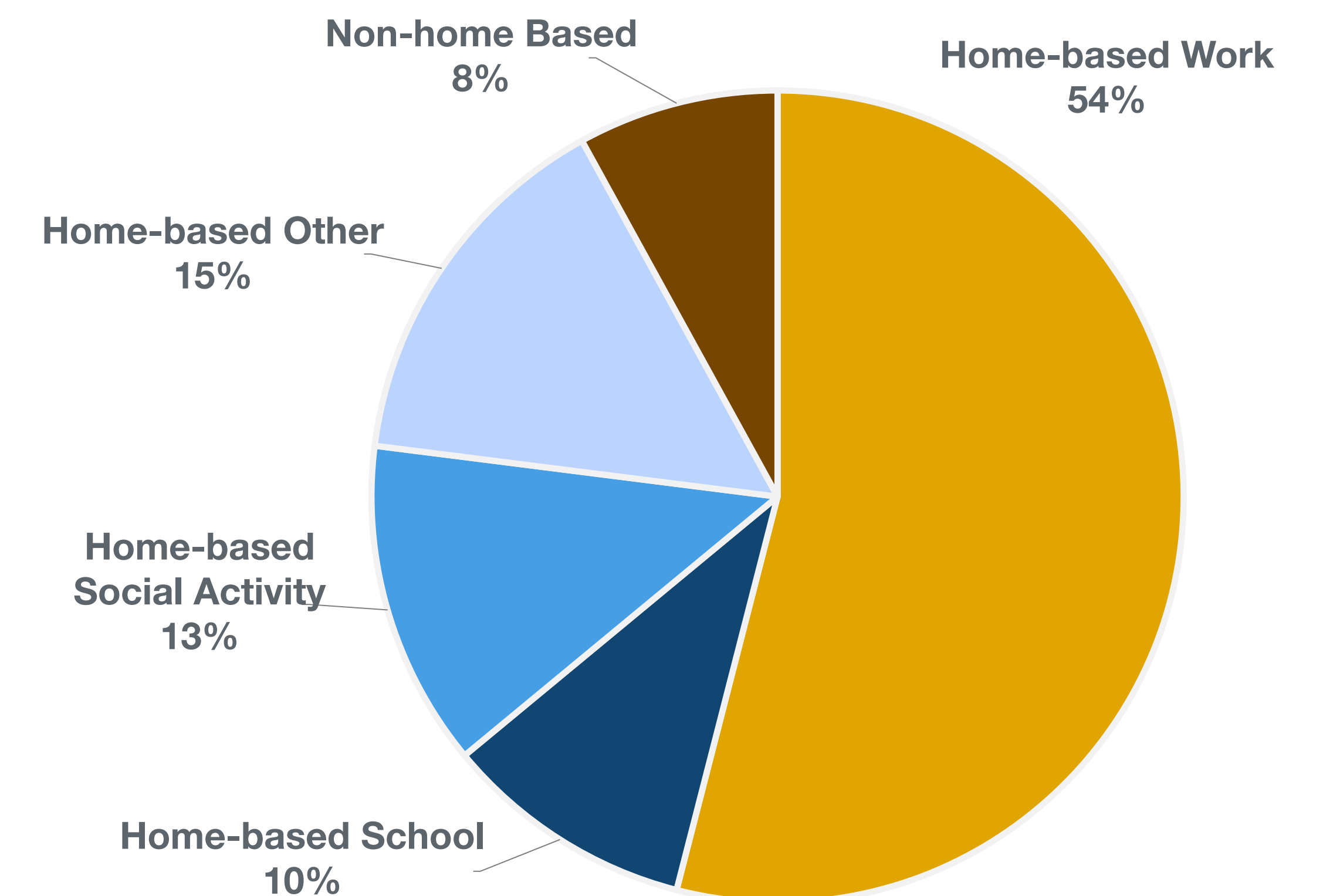


By Title VI Minority and Title VI Low Income status

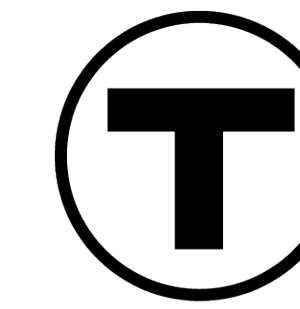
Source: OPMI System-wide Passenger Survey <https://www.mbta.com/performance-metrics/the-rider-census>

System-wide trip purpose

About half of trips are for commutes



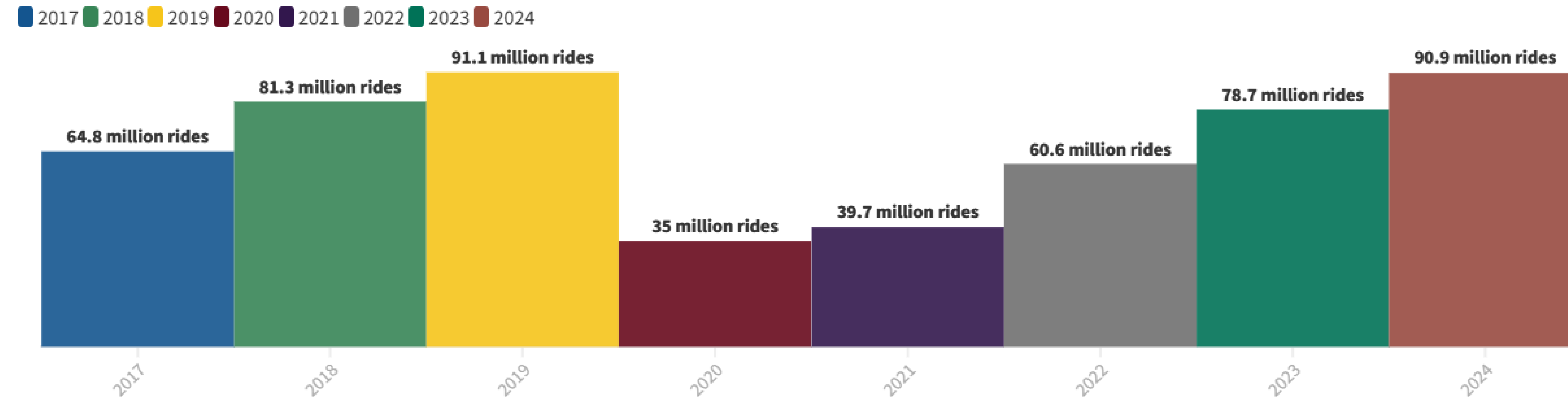
Source: OPMI System-Wide Passenger Survey Report, 2025



The needs of our riders and the options available to them have changed...

1 Ride-hailing (Uber, Lyft, etc.) has emerged as a viable option for many

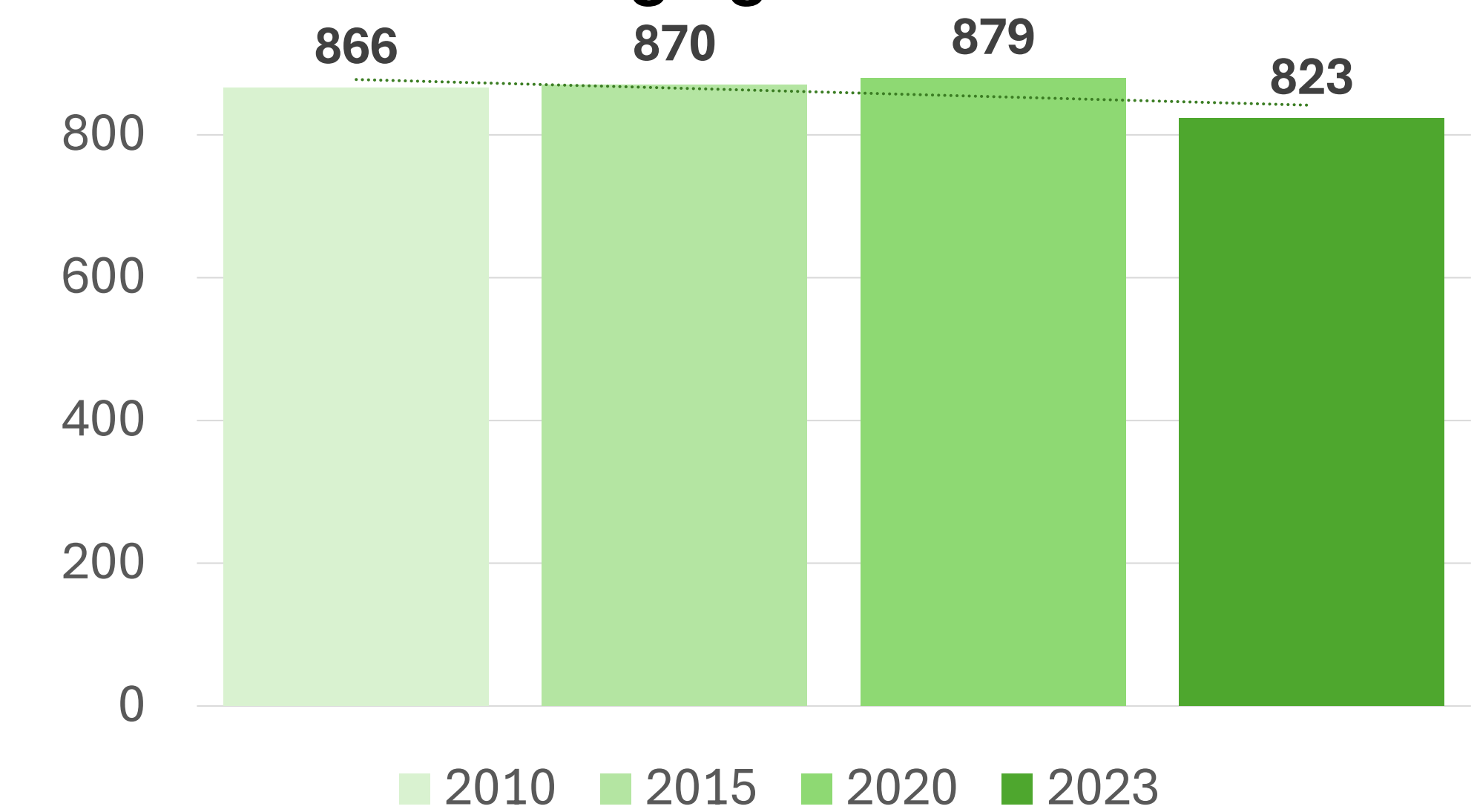
Rideshare in Massachusetts - 2017 through 2024



Source: 2024 DPU Rideshare Report
<https://www.mass.gov/info-details/2024-rideshare-data-report>

2 Perhaps fewer Americans want to drive

Licensed Drivers per 1,000 residents of driving age

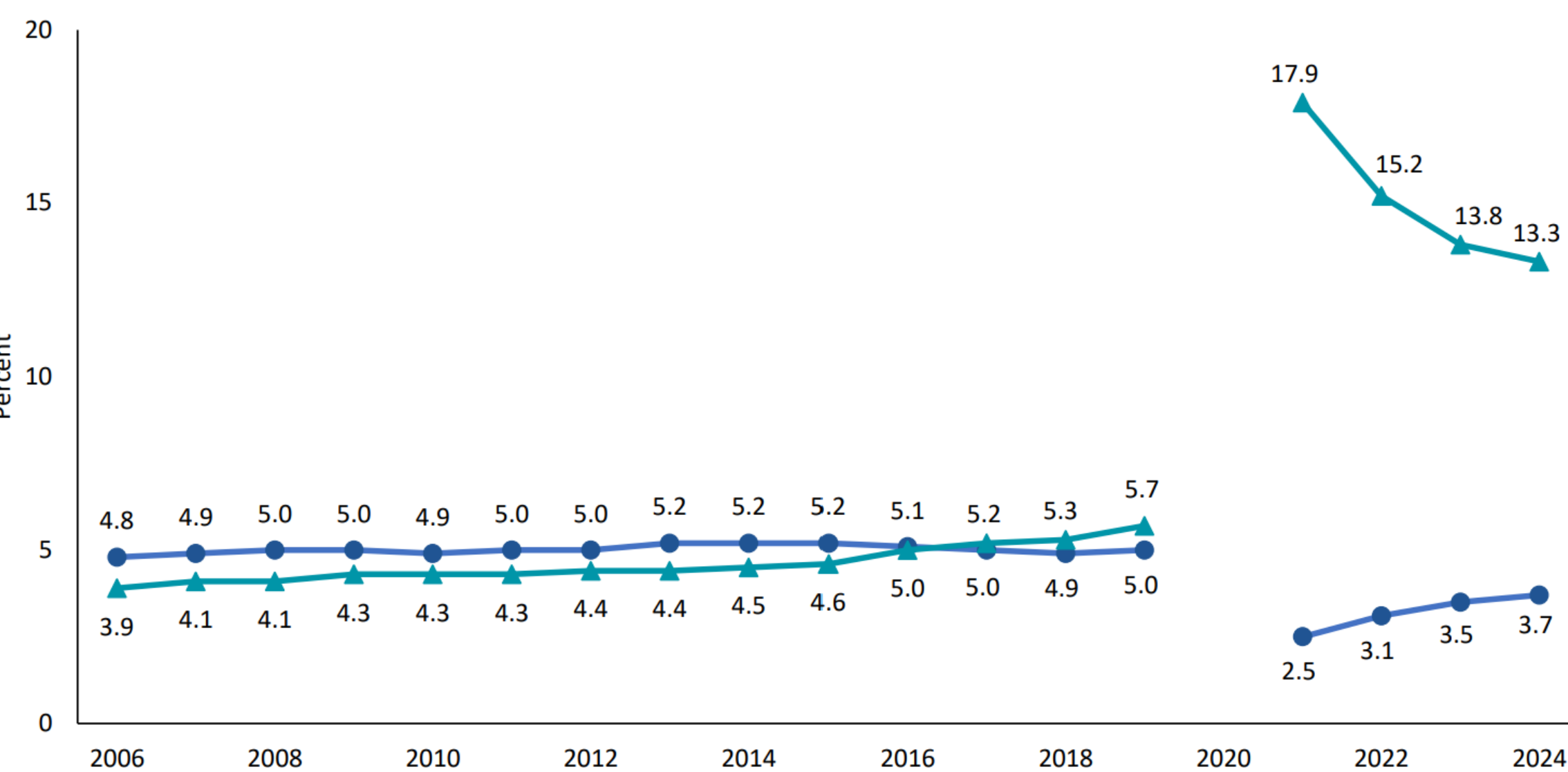


Source: US Census Bureau

3 Remote/Hybrid work has increased significantly

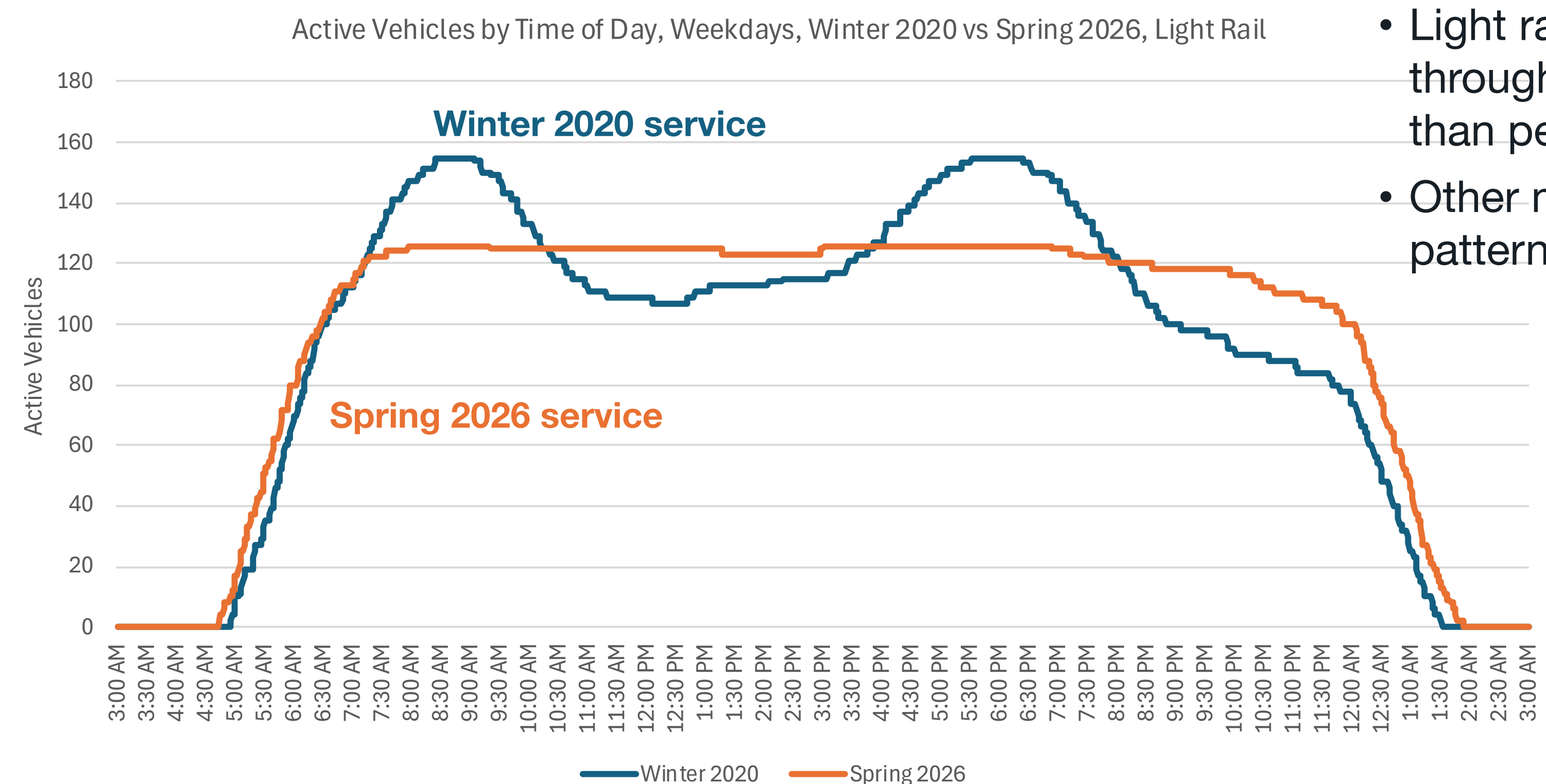
Means of Transportation to Work as a Percentage of Workers: Public Transportation and Worked from Home

Workers aged 16 years and older in the United States



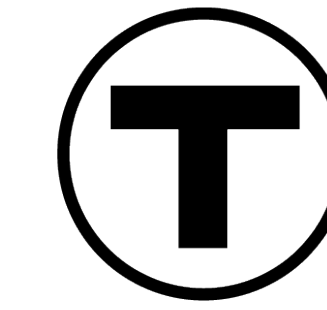
Source: U.S. Department of Transportation, Federal Highway Administration, Highway Statistics

4 MBTA service has evolved to meet changing needs



- Light rail service is “flat” throughout the day rather than peaked
- Other modes show similar patterns

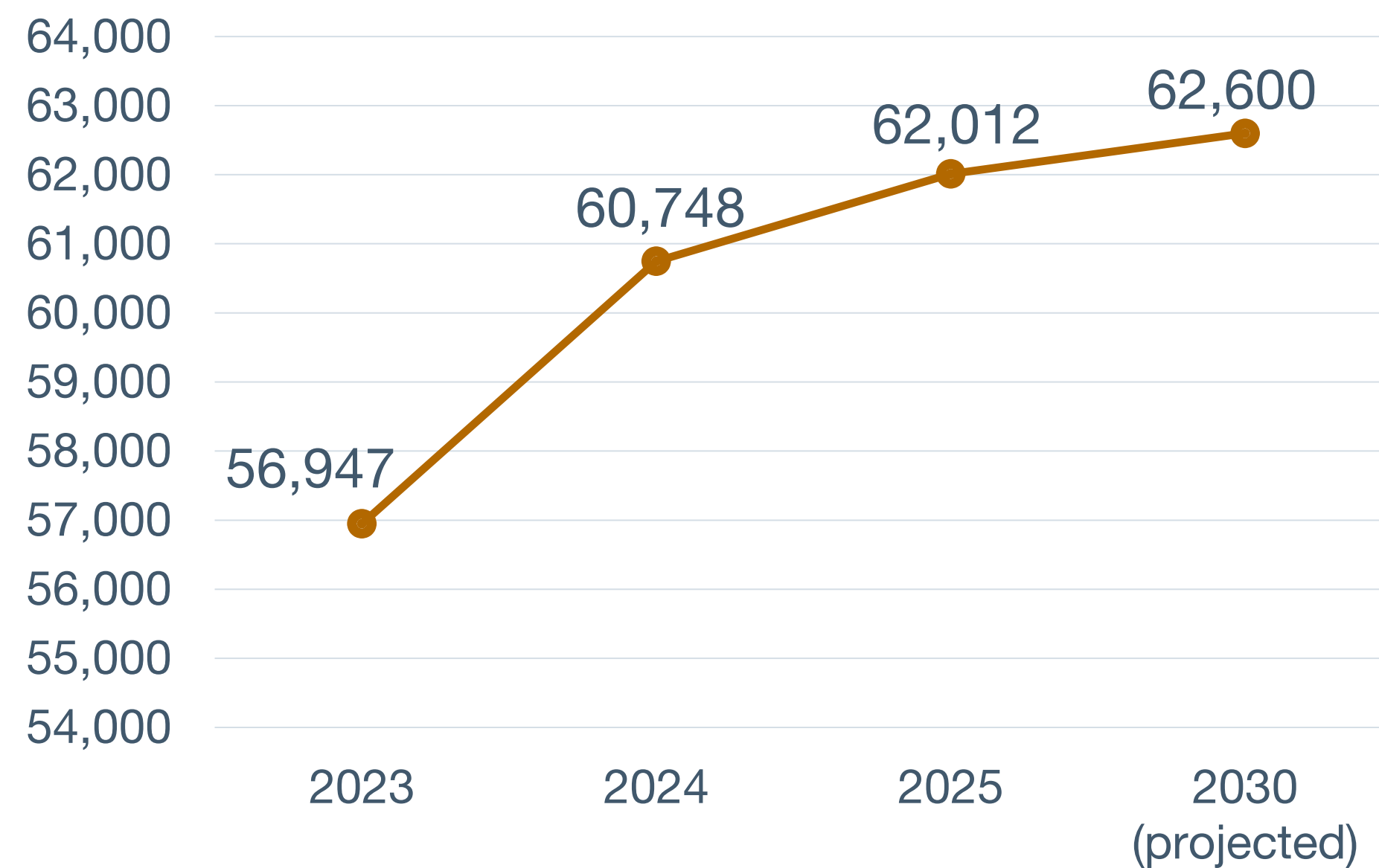
— Winter 2020 — Spring 2026



Congestion: a Challenge for the Region and the MBTA

Vehicle Miles Traveled

(in millions of miles)



Source: 2024 Massachusetts Climate Report Card, EEA

- Transit provides a key alternative to being stuck in traffic—but congestion has serious implications for existing MBTA riders and our budget.
- MassDOT/MBTA analysis indicates that people across the Commonwealth now take more trips throughout the week than in 2019.
- Vehicle Miles Traveled (VMT) is likely up around **20% since 2019**.
- As congestion has grown, MBTA buses have become stuck in traffic, impacting riders and costing money.

AXIOS Boston

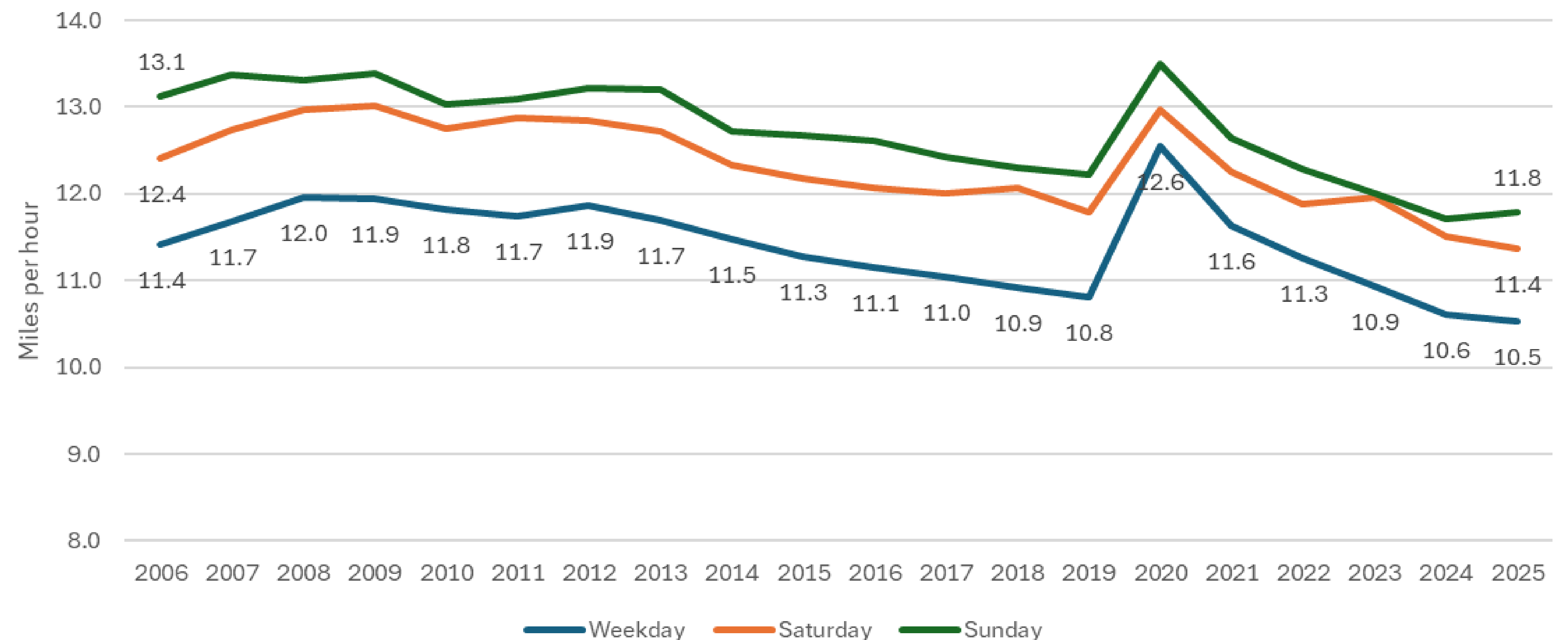
News Things to Do Food and Drink Business Politics ...

Nov 3, 2025 - Travel

Boston traffic congestion keeps getting worse

Source: <https://www.axios.com/local/boston/2025/11/03/boston-traffic-congestion-commute>

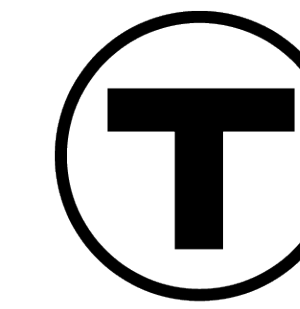
Average Bus Speeds by Day Type, Sept-Oct 2006-2025



Source: Internal MBTA analysis

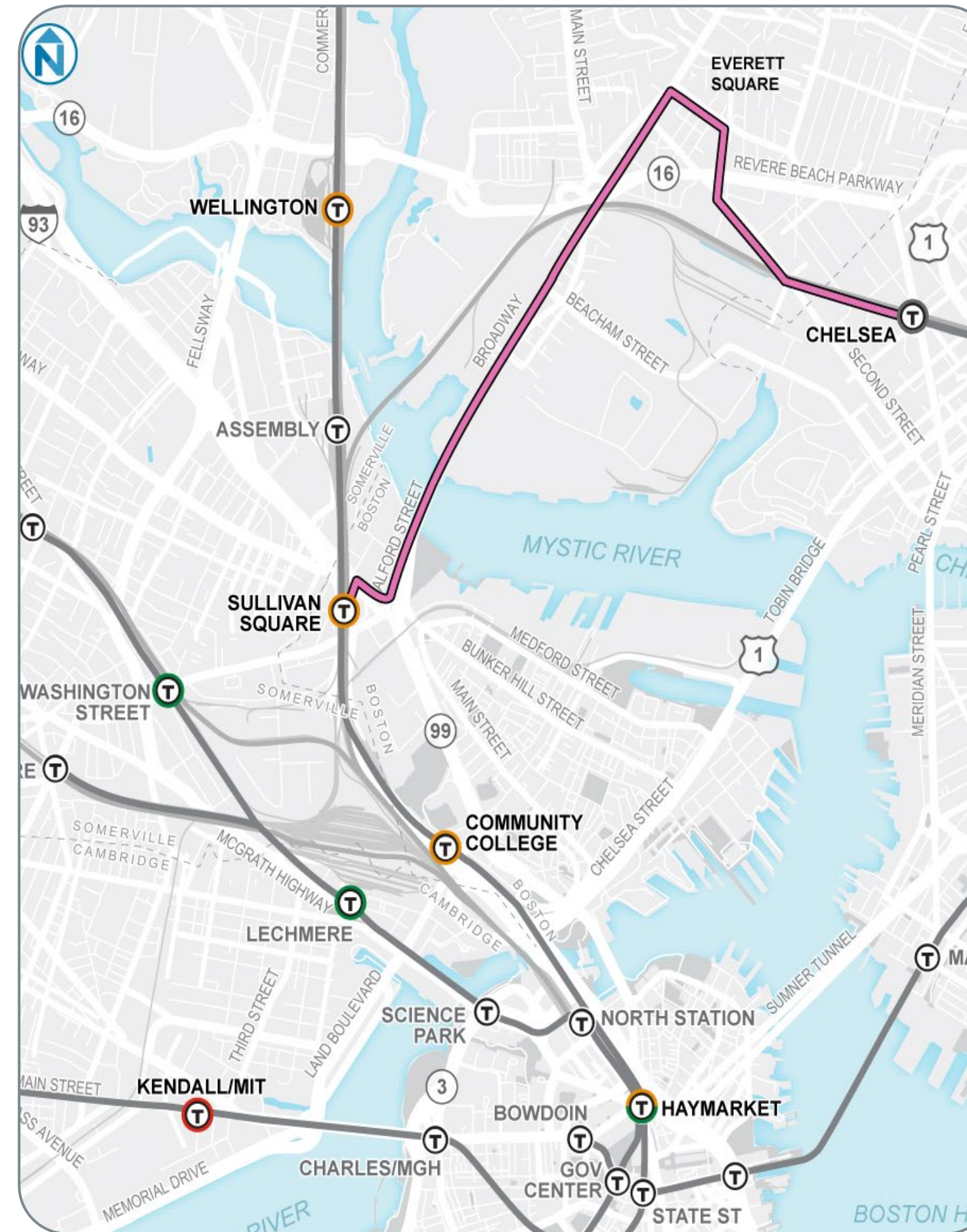
Focus on the Lower Mystic

Many current initiatives and recent plans highlight the importance of improving transit to the Lower Mystic region.



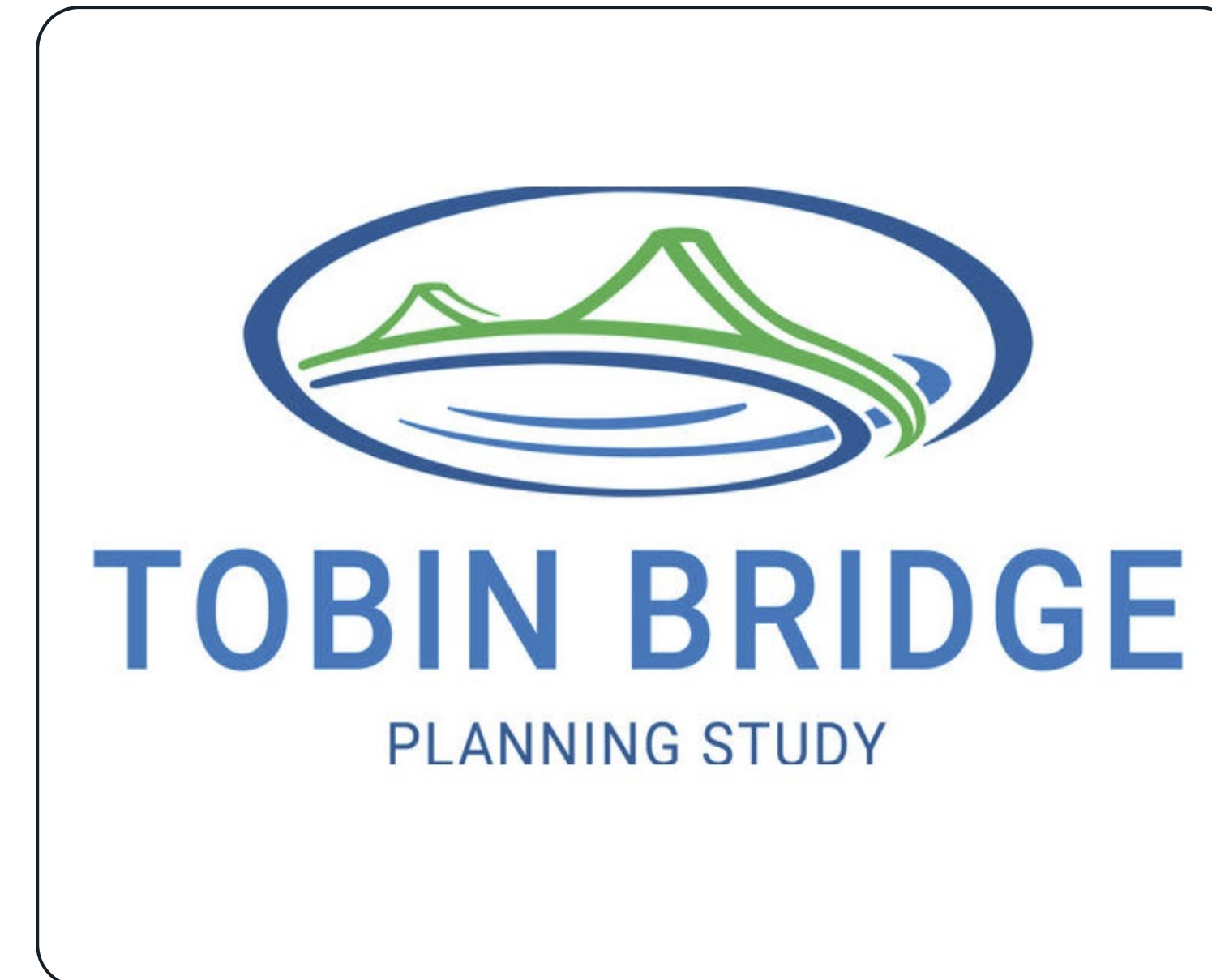
Our previous Program for Mass Transportation, *Focus40*, emphasized the need for new transit options in Revere, Chelsea, and Everett, which are communities in the Boston area's Inner Core that have limited access to rapid transit.

Since *Focus40*, improvements to transit in this area have been a major focus for the MBTA. We have delivered notable service improvements and are planning for more.



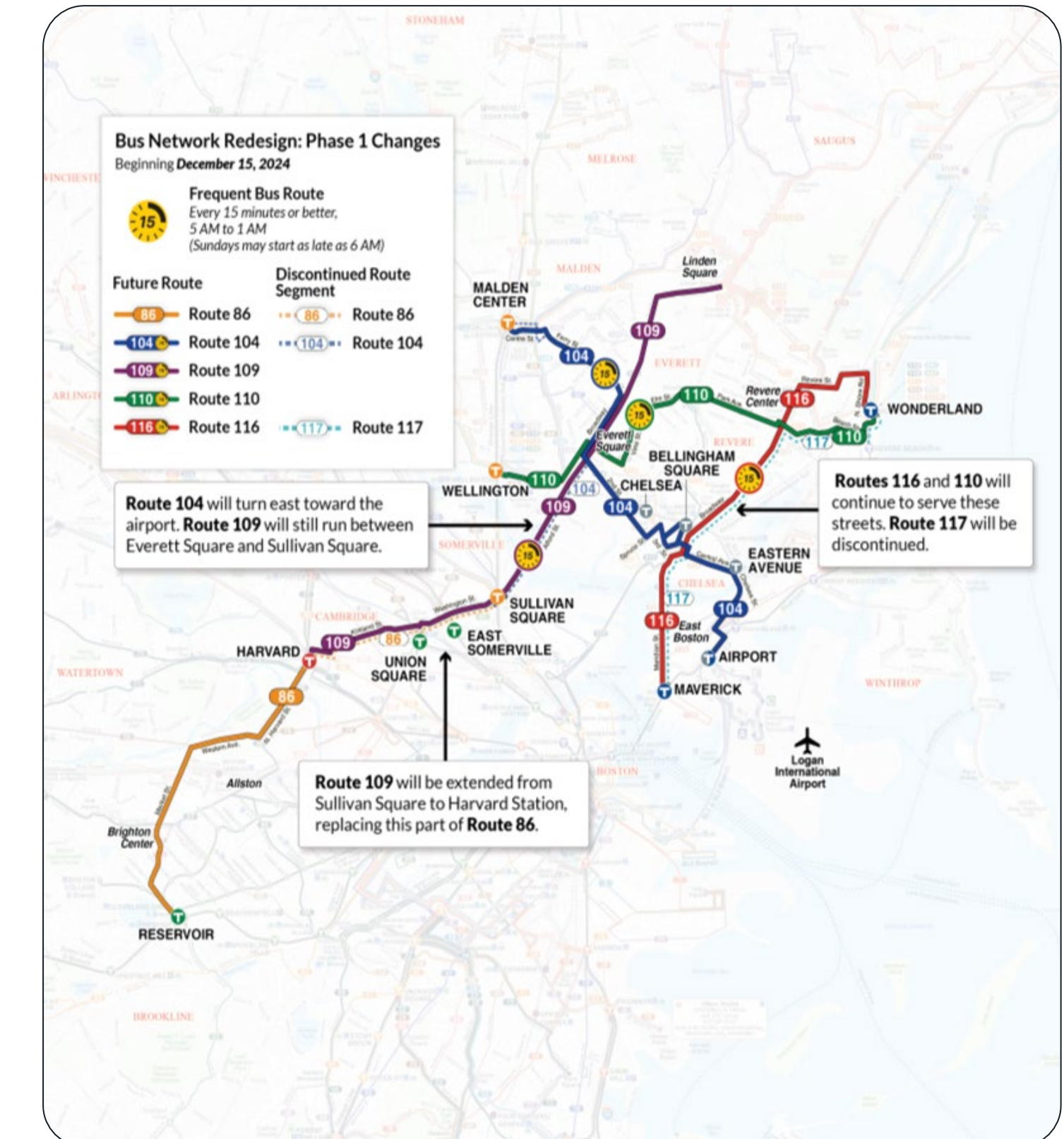
The Silver Line 3 brought Bus Rapid Transit to Chelsea in 2018. The planned **Silver Line Extension** will extend the Silver Line to Sullivan Square via Everett, linking Chelsea to more communities and destinations and to the Orange Line.

Learn more at:
<https://www.mbta.com/projects/silver-line-extension-slx-alternatives-analysis>



MassDOT is leading the **Maurice J. Tobin Bridge Long Term Strategic Planning Study**, which will develop and assess alternatives for the bridge and its connecting infrastructure. The Tobin Bridge is an important regional connection in Eastern Massachusetts for both vehicle traffic and transit. This study will examine the impacts on local communities in Chelsea and Charlestown, and collaborate with elected and local officials, members of the public, and other stakeholders. Together, MBTA and MassDOT are analyzing options for providing truly high-quality transit in this key corridor.

Learn more at:
<https://www.mass.gov/maurice-j-tobin-bridge-long-term-strategic-planning-study>



The Lower Mystic area benefited from the **first phase of the MBTA's Bus Network Redesign**. It created new frequent routes that provide more consistent service throughout the day and made new connections to the Red, Green, Blue, and Orange Lines. People love the new service, riding about 20% more on the redesigned and improved routes.

Learn more at:
<https://www.mbta.com/projects/bus-network-redesign>

Capital Investment Plan (CIP)

How we're investing in the next 5 years and what that means for the next 25.

What is the CIP?

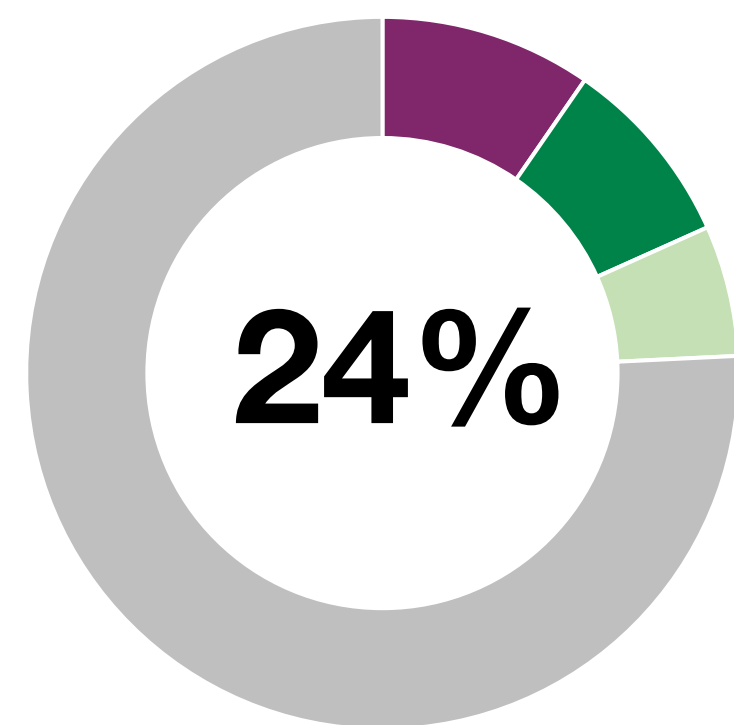
The Capital Investment Plan (CIP) is the five-year financial plan that funds all the MBTA's capital projects.

What is proposed for the next CIP?

The proposed FY27-31 CIP includes over 680 projects for a programmed spend of approx. \$10B over the next five years, including approx. \$473M in new funding allocated through the CIP development process.

About \$9.8B of programmed spend is for Reliability/Modernization projects, while just under \$200M is for Expansion.

Three major modernization projects make up 24% of the CIP:



- **North Station Draw One:** \$962M
- **Green Line Core Capacity:** \$867M
- **GL Type 10 Vehicles:** \$594M

More information

www.mbta.com/cip

Long-Term Uncertainties

Upcoming Federal Policy Decisions

Until a new surface transportation reauthorization bill is passed, federal funding amounts for the next five years (and beyond) will remain uncertain.

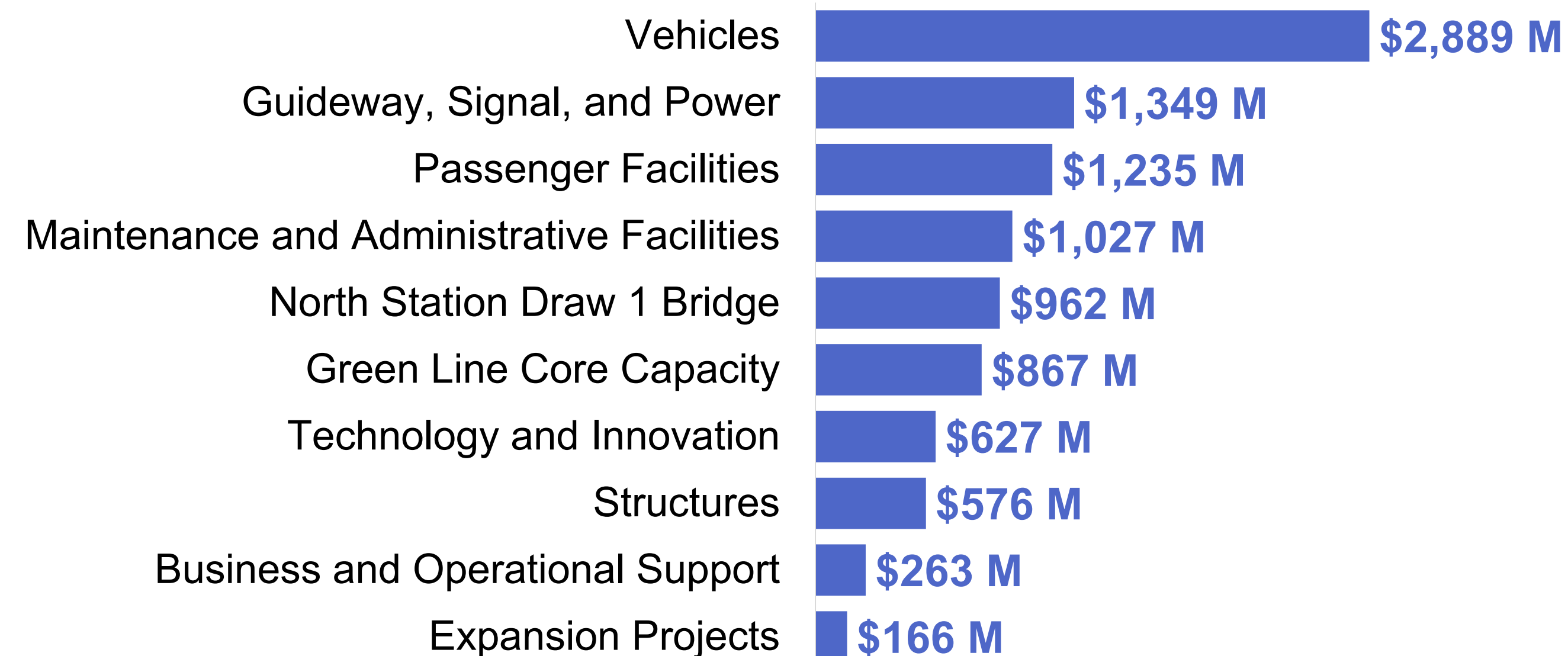
Declining Funding Sources

Without structural changes to our capital funding, it will not be possible to maintain investment at current levels.

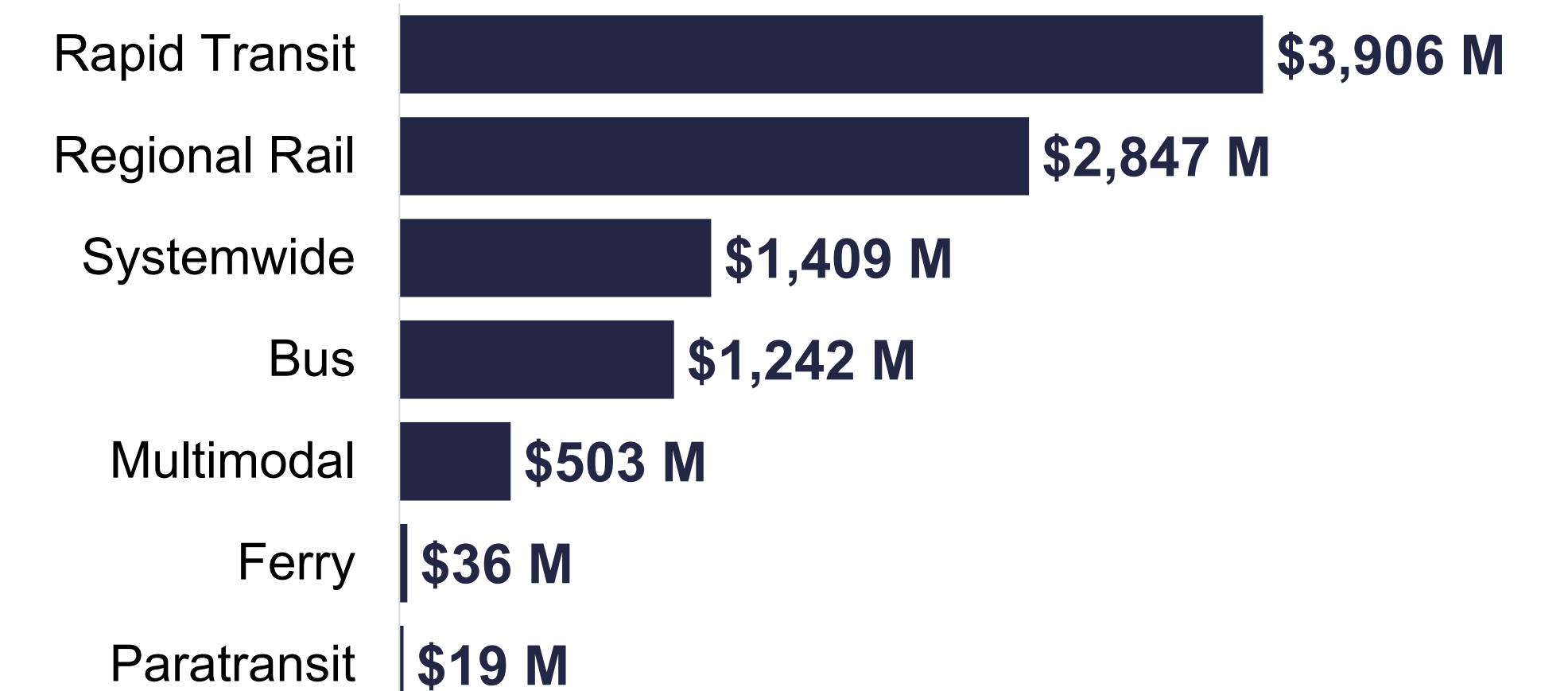
Challenging Construction Environment

The MBTA continues to see significant cost escalation across our capital project portfolio. Moreover, materials sourced from outside the US have high uncertainty in pricing.

FY27-31 Programmed Spend by CIP Program (millions)

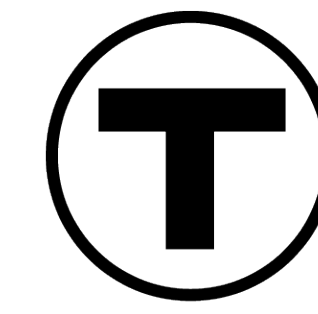


FY27-31 Programmed Spend by Mode (millions)



Climate Resilience

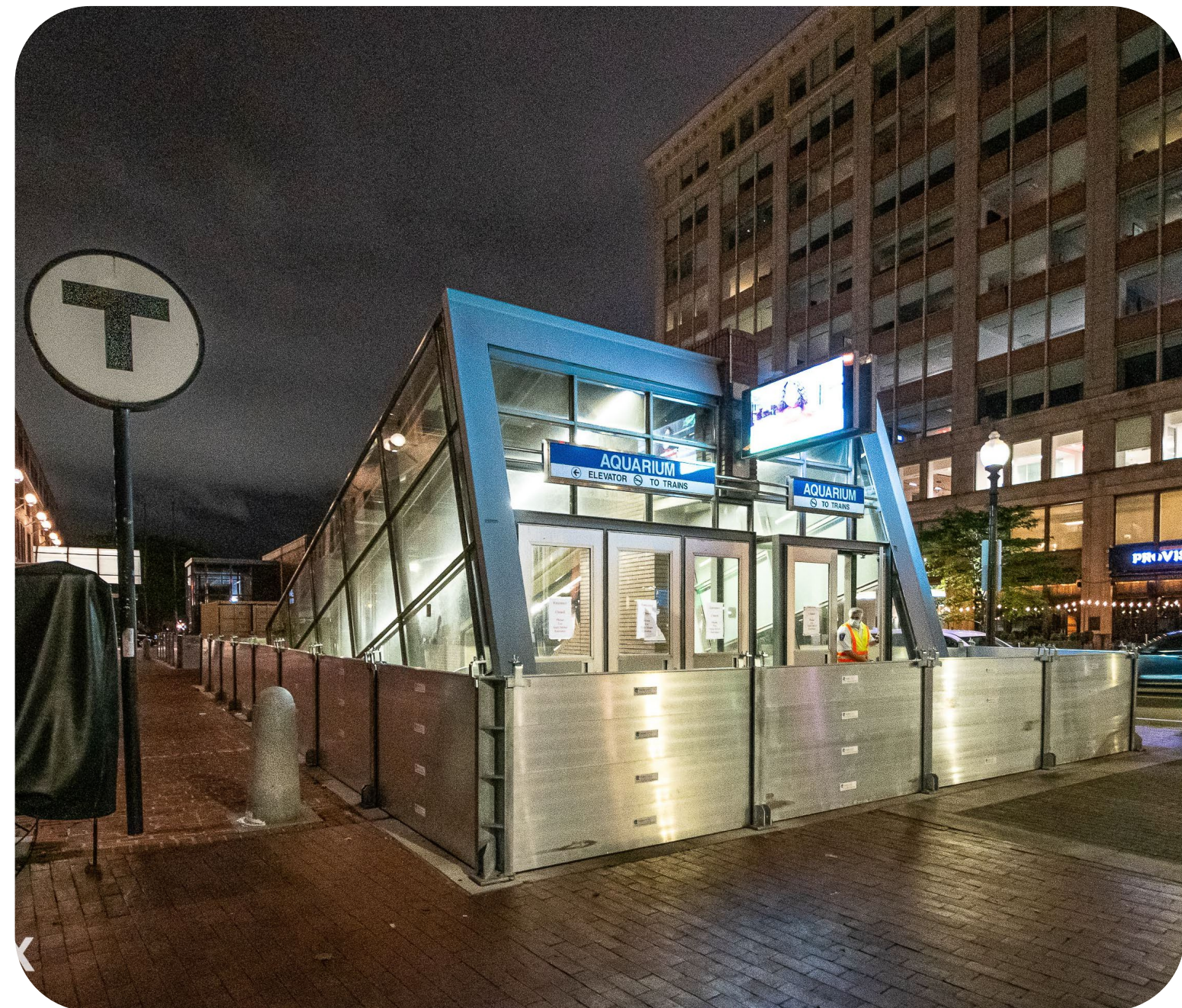
How does severe weather impact service?



A resilient MBTA is a reliable MBTA, now and into the future. The following climate hazards each impact the MBTA in different ways. The intensity and frequency of each hazard is projected to increase into the future. The MBTA is identifying and investing in climate resilience projects to ensure long-term resilience and reliability.

Sea Level Rise & Storm Surge

Sea-level rise and storm surge is the most consequential climate hazard facing the MBTA. Coastal flooding can disrupt station access, damage critical infrastructure and facilities, and impact service long after the water recedes.



Extreme Temperatures

Extreme heat and cold can cause damage to track infrastructure and disrupt signals and communications equipment. Extreme temperatures also pose safety concerns for riders and workers.



Extreme Precipitation

Extreme precipitation can create inland flooding events that disrupt service, damage equipment, and shorten the lifespans of critical assets. When water overwhelms existing culverts, entire sections of track can be washed out.



Wind

Wind impacts above-ground stations and assets, knocking over signals and stressing bridges and structures. It can also cause trees and debris to interfere with the right-of-way and damage power lines.



The MBTA is a climate solution.

February 26, 2026 | Commuter/Regional

MBTA Issues RFP for New Battery Electric, Low-Emissions Locomotives

Written by **Carolina Worrell**, Senior Editor



Source: <https://www.railwayage.com/passenger/commuterregional/mbta-issues-rfp-for-new-battery-electric-low-emissions-locomotives/>

The MBTA accounted for 1% of statewide transportation emissions in 2023.

We can reduce overall transportation emissions by increasing the percentage of trips taken on transit.

With a **lower emissions per trip ratio**, increasing the number of trips on transit could reduce statewide transportation emissions – even if it leads to higher organizational emissions from the MBTA. *(illustrative example above)*

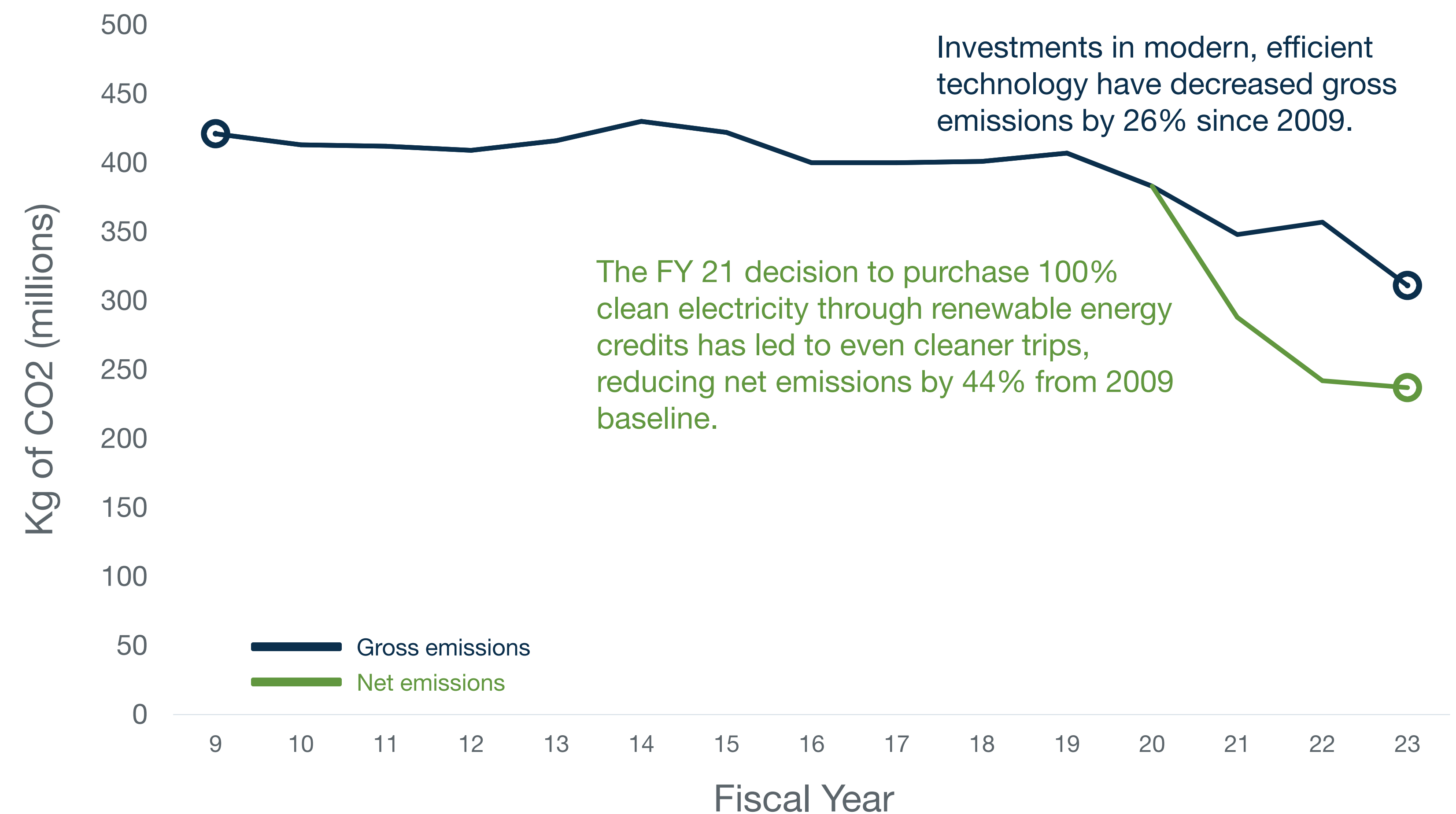
Choosing transit is choosing a climate solution.

Our fleets are getting cleaner with hybrid and battery electric buses, as well as low-emission, more modern locomotives.

The MBTA is investing in new technology across the system to increase efficiency and save money.

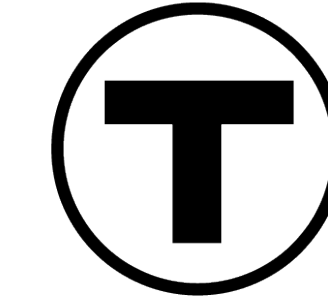
With greater reliability from State of Good Repair investments, the MBTA is poised to attract more riders and increase the percentage of trips taken on transit – bringing carbon and air quality benefits to the Commonwealth.

MBTA trips are 44% cleaner today than in 2009 because of modernization investments and clean electricity purchases.



Public Engagement

Activities



Uncertainties Abound

How will life change between now and 2050? What other key factors, new things, and uncertainties should we be thinking about as we develop Focus 2050? Add stickers to the items you think will be important and/or a sticky note with your thoughts.

New Technologies

Automated vehicles

Rapidly developing technology (AI)

Ride-hailing

Electric cars and bikes

Progress of technologies for decarbonization

Policy

Cost of driving

Funding

Federal policy

Fares

Surface transit speed and priority

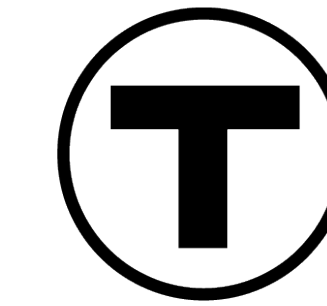
Land Use and Jobs

Land use

Work from home patterns

Climate change and hazards

Transit workforce size and readiness



Se presentan muchas incertidumbres

¿Cómo cambiará la vida de aquí a 2050? ¿Qué otros factores clave, novedades e incertidumbres deberíamos tener en cuenta al desarrollar Focus 2050? Coloque adhesivos en los elementos que considere importantes y/o escriba sus ideas en una nota adhesiva.

Nuevas tecnologías

Vehículos
automáticos

Tecnología en
rápido desarrollo
(IA)

Servicios de
transporte bajo
demanda

Vehículos y
bicicletas
eléctricos

Avances en las
tecnologías de
descarbonización

Política

Gastos
relacionados a la
conducción

Fondos

Política federal

Tarifas

Velocidad y
prioridad del
transporte
terrestre

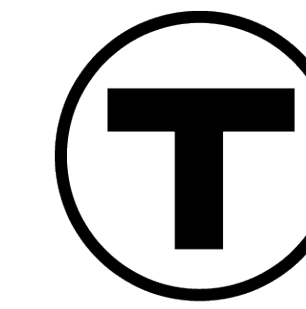
Uso de Tierras y Empleos

Uso de tierras

Patrones de
trabajo desde el
hogar

Cambio
climático y
riesgos

Cantidad y
disponibilidad de
trabajadores del
transporte público



Which Priorities Should Guide Us?

Think about what you want the T to look like in 2050. Which of the following statements would you most like to be true? (Choose up to 3)

Reliability: MBTA service arrives and departs on time almost always.

Frequency: MBTA service comes more frequently throughout the day.

Span of Service: MBTA service is offered at more hours of the day, including later at night, earlier in the morning, and at more times on weekends.

Climate and Resilience: MBTA service is less impacted by climate and weather and MBTA service is delivered with fewer impacts to the environment.

Equity: The MBTA prioritizes service for people who depend on transit the most.

Accessibility: Every rider can navigate MBTA stations and vehicles with equal comfort.

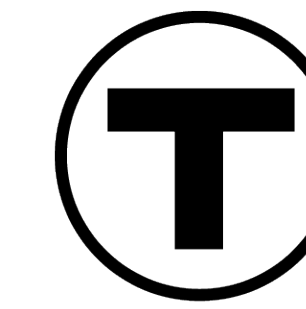
Connectivity: MBTA service makes it easy to connect between different ways to travel (such as bus to train, car to rail, etc.)

Safety: Traveling on the MBTA is safe.

Cost effectiveness: MBTA delivers service and projects at reasonable cost to riders and taxpayers.

Economic Development: MBTA connects people to jobs, retail, housing, and more destinations.

Mode Shift: MBTA is the preferred method of travel for people throughout the greater Boston region.



¿Qué prioridades deberían guiarnos?

Piense en cómo le gustaría que fuera la MBTA (el "T") 2050. ¿Qué cambios le gustaría ver en la MBTA para el año 2050? (Elija hasta 3 opciones)

Puntualidad: El servicio de la MBTA llega y sale a tiempo casi siempre.

Frecuencia: El servicio de la MBTA es más frecuente durante el día.

Horario de servicio: El servicio de la MBTA está disponible durante más horas al día, incluidos más tarde por la noche, más temprano por la mañana y con mayor frecuencia los fines de semana..

Resiliencia Climática: El servicio de la MBTA se ve menos afectado por el clima y las condiciones meteorológicas, y reduce su impacto ambiental.

Equidad: La MBTA prioriza el servicio para las personas que más dependen del transporte público.

Accesibilidad: Todos los pasajeros pueden desplazarse por las estaciones y vehículos de la MBTA con la misma comodidad.

Conexiones: el servicio de la MBTA facilita las conexiones entre diferentes medios de transporte (como del autobús al tren, del automóvil al ferrocarril, etc.)

Seguridad: Viajar en la MBTA es seguro.

Rentabilidad: La MBTA ofrece servicios y proyectos a un costo razonable para los pasajeros y contribuyentes.

Desarrollo económico: La MBTA conecta a las personas con empleos, comercios, viviendas y otros destinos.

Cambio de modalidad de transporte: La MBTA es el método de transporte preferido por las personas en toda la región metropolitana de Boston.