

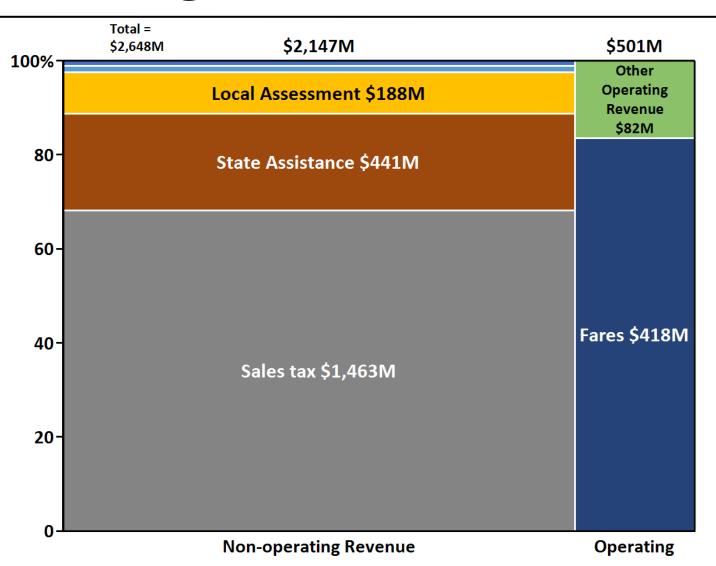
Fare Policy Update

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Steven Povich, Senior Director of Fare Policy & Analytics Lynsey Heffernan, Assistant General Manager for Policy & Strategic Planning

FY24 Revenue Budget Overview

- Fare revenue accounts for \$418 million in the FY24 budget.
 - This represents 16% of total revenue, and is among the few levers in direct MBTA control
- Pre-Covid, the MBTA collected nearly \$700 million in fare revenue
 - Fare revenue has declined ~40%



Fare Policy Idea Generation

- Ridership Feedback: From analyzing rider behavior to changes, to survey data and feedback
- Stakeholder Feedback: Including advocacy from elected officials, major employers, and non-profits regarding possible changes to fares
 - For example, MBTA staff are currently analyzing proposals from the City of Boston regarding commuter rail fares
- Research & Studies: Review and stay abreast of research from national sources, published academic research and trade associations.
 - Conduct our own research on topics specific local significance:
 - Commuter Rail Fare Study, released in 2020 was a multi-year effort to analyze possible changes to the zone pricing structure for Commuter Rail.
 - Means Tested Fares Feasibility Study, finalized in 2021, was an effort to analyze the rider impacts to the region, and the fare revenue loss, of implementing a low-income fare.
 - Currently, engaged in a multi-year effort to analyze future **fare policy changes** which could be made after technology upgrades to our fare collection system.
 - Monitor and analyze MBTA rider behavior based on changes made in our system (e.g. Fare-Free bus routes; Sumner Tunnel Mitigations; Fare pilots)

Fare Policy Influences & Guardrails

Regulation

- Federal regulation from the FTA focuses on fare equity
- State law includes a limit on fare increases (7% every 24 months)
- MBTA Board and Advisory Board provide oversight

Technology

 Both the current and future (in design) fare collection systems have limitations and require time and investment to add elements of flexibility & innovation



Guided by a Board-

approved policy¹,

staff generate

actionable proposals for fares at the MBTA

Finance

Fare revenue represents \$418
 million in the FY24 budget and is
 an income stream the MBTA needs
 to run current service

External Factors

 State and local leaders look to fare policy to affect ridership patterns and economic outcomes in municipalities, across the network, and statewide

Recent Key Themes

Fare Affordability

- How should the MBTA help riders for whom fares are a burden?
- What are the merits of a reduced fare program for low-income riders?

Simplification

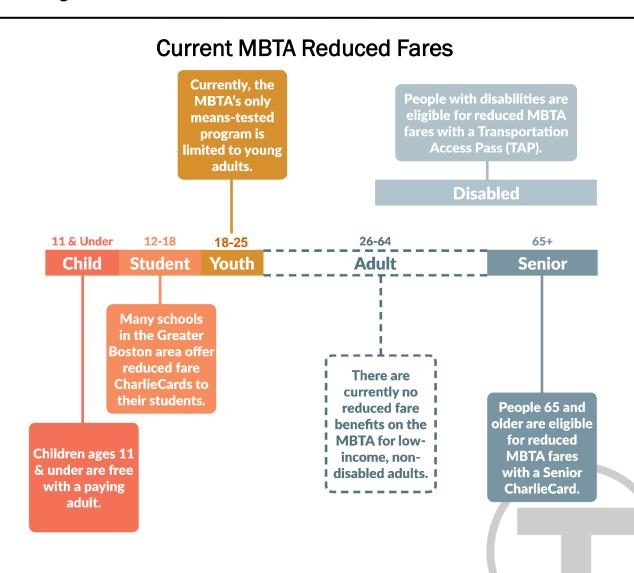
- What areas of complexity discourage ridership, particularly new ridership?
- How can the MBTA be more inviting to riders through approachable fare structures?

Ridership vs. Revenue

- To what degree is ridership impacted by fares?
- How much revenue should the MBTA forego to attract ridership?
- Are there areas in which lower fares can create positive ridership & revenue?

Fare Affordability: Context

- The MBTA has several reduced fare programs¹
 - Students: 49,000
 - Seniors: 63,000
 - TAP (Disability): 15,000
 - Blind: 1,400 (note Blind riders ride for free)
 - Youth Pass: 6,900
 - Only means-tested program; T relies on a municipal partnership model
- We estimate that 60,000 additional riders could benefit from Low-Income fares, meaning they fall into the 26-64 age bracket with incomes under 200% of the federal poverty line.



Fare Affordability: Options

Nationally, there are two major policies on fare affordability: **low-income fares** and **fare-free service**

- <u>Low-income fares</u> are discounted rates to low-income riders, a "people-based" approach to give benefits to those who need it most
 - This approach is widespread, with active programs at six of the top ten and 19 of the top 50 US transit agencies
- <u>Fare-free service</u> is offered as an affordability, simplicity, and sustainability initiative
 - This is a nascent policy that is implemented in a small number of agencies, including by the MBTA in partnership with the City of Boston on bus routes 23, 28, and 29

Simplification

Current MBTA Fare Policy includes hundreds of prices. There is broad agreement that MBTA should simplify fares to make the system more approachable. The existing complexity is based on:

- Mode: Subway, Bus, Commuter Rail, Ferry, and Paratransit
- Product: Stored value & single rides, daily/weekly/monthly passes
- <u>Program:</u> free & reduced fares for students, low-income 18-25 year olds, riders with disabilities, blind riders, and riders 65+
- Sales Channel: employers (Perq), universities, group, and others

Staff consider simplifications across all elements of the fare structure.

Ridership versus Revenue: Overview

In general, fare levels and ridership have an inverse relationship; there is a tradeoff between ridership & revenue.

- Fare decreases increase ridership, though with a relatively low elasticity. Fare cuts do not typically yield large increases in ridership.
 - In nearly all cases, fare decreases yield fare revenue decreases
 - In exceptional cases, the MBTA can increase revenue by decreasing fares, principally with targeted off peak fares
- In the context of this tradeoff, staff continues to study:
 - Commuter rail fare levels (as the most expensive mode)
 - Off peak and reverse peak fares
 - Monthly pass prices
 - General fare increases

Ridership versus Revenue: Data

The MBTA has observed several recent examples of fare changes and uses researched elasticities to analyze proposed changes.

- Sumner Tunnel Closure: Fare-Free Blue Line
 - +7% weekday ridership, +13% weekend ridership
 - Travel decisions also impacted by significant increase in traffic and specific MBTA efforts to improve service quality during the tunnel shutdown
 - Note that during the same period, the north side of the Orange Line (also impacted by traffic, but not fare-free) saw +4% weekday ridership, +23% weekend ridership
- City of Boston Program: Fare-Free 23, 28, 29
 - 20% increase in ridership
 - Most increases came from other MBTA services, biking, and walking; 2% were from cars
- Staff are also monitoring Regional Transit Authorities, which historically have lower farebox recovery ratios
 - WRTA and MeVA, have experimented with fare-free service
 - Worcester ridership is +50% compared to pre-Covid; service levels in Worcester have also recovered faster than at peers
- Standard Elasticities
 - Elasticities range from -0.10 to -0.30 depending on rider group and product
 - Elasticities have been calculated based on ridership responses to fare changes between 2010 and 2020
 - Staff is considering updating these elasticities for current ridership demographics & dynamics



Low-Income Fares Update

Update on Fair Share Expenditure & Planning



Context

- In the FY2024 budget, Governor Healey provided \$5 million for research on low-income fares. The following slides detail the output of these efforts.
 - At the same time, Governor Healey included \$15 million for RTAs to implement and study fare-free programs
- Over the past 6 months, MBTA staff have:
 - Developed interagency partnerships with the RMV and EOHHS
 - Hired staff to build the technological and programmatic support for the program
 - Built the online application and data exchange with other agencies
 - Updated ridership and revenue models to understand program impact
 - Met with peer agencies working on similar fare affordability challenges

Low-Income Fares Program

- The low-income fare program would provide the existing reduced fare menu of prices (~50% off) to low-income riders. Staff are currently analyzing the impact of income cutoffs from 100 to 300% of the federal poverty level (FPL).
 - Low-Income fares will apply to all modes, including commuter rail and paratransit
- The low-income fare program is projected to grow to serve 49 63 thousand riders (assuming a 200% FPL cutoff) over the first 5 years. We expect enrolled riders to increase trip making by 25-30%.¹



Low-Income Fares: Peer Comparison & FPL Detail

Comparable Agency Programs				
Location	Program Name	% Discount	Income Threshold	
New York - MTA	Fair Fares	50%	100% FPL	
Los Angeles - LA Metro	LIFE	100-25%	250% FPL	
Washington DC - WMATA	Metro Lift	50%	200% FPL	
San Francisco - Muni	Lifeline Pass	50%	200% FPL	
Bay Area - BART	Clipper START	50%	200% FPL	
Portland, OR - TriMet	Honored Citizen	50%	200% FPL	
Seattle - King County	Orca Lift	64%	200% FPL	

Income Thresholds by Percentage FPL and Household Size				
Family Size	100% FPL	200% FPL	300% FPL	
1	\$14,580	\$29,160	\$43,740	
2	\$19,720	\$39,440	\$59,160	
3	\$24,860	\$49,720	\$74,580	
4	\$30,000	\$60,000	\$90,000	
5	\$35,140	\$70,280	\$105,420	

- In the US, six of the top ten and 19 of the top 50 transit agencies offer a low-income fare program
- While there is variety, 50% off fares and a 200% FPL income threshold are most common across the country
 - 200% FPL is widely used across government programs

 200% FPL equates to \$29,160 for a single individual and \$60,000 for a household of 4

Low-Income Fares: Application Process

MBTA staff are focused on making the process easy for riders and efficient for administrators. Current planning efforts include the following:

- <u>Identity:</u> Using an integration with RMV data, riders will demonstrate identity. For those riders without an RMV-issued ID, other options will be available.
- <u>Income Eligibility:</u> Using an integration with EOHHS data, riders will demonstrate eligibility via existing enrollment in programs with income cutoffs at or below the cutoff for low-income fares.
- <u>Privacy:</u> Rider consents and Data Sharing Agreements with the RMV and EOHHS will protect the privacy of riders.
- Offline Support: Community Based Partner(s) will provide in-person support across the network.
- FAQs
 - How long will it take to apply online? <u>5 minutes</u>
 - When will my reduced Fare CharlieCard arrive? <u>1 week</u>
 - How long will my enrollment in the program last? 1 year
 - Will the application be accessible and translated to top languages in the MBTA service areas? Yes

Low-Income Fares: Community Partner Support

The MBTA would like to release an RFP for a community partner to support the low-income fare application process & program

In-Person Application Support

 For riders who do not have access to a computer or prefer to apply in person, the Community Partner would provide in-person application support across the MBTA service area

Back Office Verification

- The MBTA plans to accept proof of identity and eligibility through uploaded documentation if a rider is not automatically enrolled via the integrations with the RMV and EOHHS
- The Community Partner would staff a back office to review and confirm enrollment for these riders

Marketing & Engagement

In addition to MBTA staff
efforts, the Community Partner
would amplify outreach via
attendance at community
events and use of existing
networks



Low-Income Fares: Rider Experience and Savings

- Riders enrolled in the program would be mailed a CharlieCard that will be valid for approximately half fares
 - When loaded with stored value, tapping the card at a fare gate or farebox would deduct approximately half of our full fare levels
 - When used at a Fare Vending Machine, riders would see discounted pass prices on all modes
 - For RIDE users, standard trips would be 50% off (\$1.70 vs. \$3.35)

Example Rider Savings

Daily Rider on Bus & Subway



Decrease in monthly pass price from \$90 to \$30



\$720 Annual Savings

Zone 5 Commuter Rail Rider



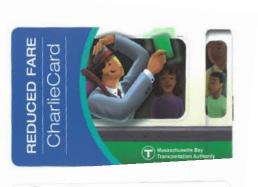
Decrease in one way ticket from \$9.75 to \$4.75



Monthly Pass price will decrease by \$159



\$1,908 Annual Savings





Next Steps



Process for MBTA Fare Policy Changes

On an annual or biannual basis, MBTA staff move forward with fare policy changes via a detailed internal, public, and board process, followed by public notification of changes and implementation.

- <u>Process:</u> The formal fare change process begins with an introduction to the MBTA board, followed by a 45-day public comment period. MBTA must also brief the MBTA Advisory Board on any fare increase.
- <u>Equity Analysis</u>: Staff must complete and finalize a federally required Title VI equity analysis¹ to ensure that the fare changes (lasting longer than 6 months) do not have a disparate impact on riders of color or a disproportionate burden on low-income riders.
 - This analysis looks at all fare changes as a package; a change that might be inequitable on its own can pass as part of a broader package of multiple changes brought together.
- <u>Approval:</u> MBTA Board must vote on the fare change through the acceptance of the equity analysis, after following all the above steps.
- Implementation: Depending upon the change, the technology upgrades needs, and the time for rider notification, implementation is often 60 days or more following a board vote.

^{1.} FTA Circular 4702.1B Title VI Requirements and Guidelines for Federal Transit Administration Recipients

Potential Fare Change Package

Low-income fares improve affordability for low-income riders, increase economic mobility across the entire MBTA service area and all modes, and encourage ridership recovery post-Covid, with a targeted, financially sustainable and proven approach.

- Financial Impact: Developing a Low-Income Fare program has significant financial risk for the MBTA's operating budget.
- <u>Fare Change Package:</u> Staff plan to prepare a fare package for this Board's consideration in January, or as soon as ready, which encompasses other possible fare changes to be considered alongside low-income fares.