



Charles D. Baker, Governor  
Karyn E. Polito, Lieutenant Governor  
Stephanie Pollack, MassDOT Secretary & CEO  
Luis Manuel Ramirez, General Manager & CEO



**Fiscal and Management Control Board  
Transportation Board Room  
November 6, 2017  
12:00 p.m.  
*MEETING MINUTES***

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**Present:** Director Steven Poftak, Director Brian Lang, Director Brian Shortsleeve and Director Monica Tibbits-Nutt

**Quorum Present:** Yes

**Others Present:** Secretary Pollack, Luis Ramirez, Jeffrey Gonneville, Owen Kane, Mike Abramo, Laurel Paget-Seekins, Daniel Sullivan, William Wolfgang, Chief Kenneth Green, Jen Schlesinger, Paul Brandley, Joanna Aalto, Todd Johnson

**PROCEEDINGS:**

At the call of Vice Chair Poftak, a meeting of the Fiscal and Management Control Board was called to order 12:05 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

There was no public comment period.

Before the meeting began, Vice Chair Poftak called upon Deputy General Manager Jeffrey Gonneville to recognize one of the Authority's bus operators who went above and beyond the call of duty. Mr. Gonneville thanked Gary Goorahal for his swift action and professional response when he assisted a passenger on the bus in October that was

being harassed by another passenger that had a gun. Chief Ken Green of the MBTA Transit Police presented Mr. Goorahal with a commendation from Governor Baker for his heroism.

Next, was the approval of the minutes of the October 30, 2017 meeting.

On motion duly made and seconded, it was;

**VOTED: to approve the minutes of the October 30, 2017 meeting.**

Next, the Chair called upon General Manager Luis Ramirez to present Agenda Item C, the General Manager's report. Mr. Ramirez began his report recognizing seven employees featured in the current "Get to Know Your T Employee Campaign." Mr. Ramirez continued updating the Board on the strategic plan; capital improvements on the Back Bay Station bathrooms and the repair of ventilation systems at the station to reduce diesel fumes; and the winter communications and Winter Awareness Campaign, as set forth in the attached document labeled "GM Report, November 6, 2017." Discussion ensued.

Next, Chairman Aiello called upon Deputy General Manager Jeffrey Gonneville to present Agenda Item D – the Deputy General Manager's Report. Mr. Gonneville began by asking Deputy Chief Operating Officer Todd Johnson to provide the second of three winter preparedness presentations to the Board. Mr. Johnson briefed the Board on infrastructure; storm coordination and management; communications and the Winter Awareness Campaign.

Mr. Gonneville concluded his report by updating the Board on service disruptions and diversions since the last Board meeting, as set forth in the attached document labeled “Deputy General Manager’s Report, November 6, 2017.” Discussion ensued

Next, Chairman Aiello asked MassDOT Policy Assistant Daniel Sullivan to present Agenda Item E, the FMCB Calendar. Mr. Sullivan reviewed upcoming agenda items with the Board, as set forth in the attached document labeled “FMCB Public Schedule, November 6, 2017.” Discussion ensued.

Vice Chair Poftak next asked Laurel Paget-Seekins, Director of Strategic Initiatives to present Agenda Item F, an update on MBTA Ridership. Ms. Paget-Seekins provided the Board with an overview of FY15-FY17 ridership trends and said that at this meeting she was looking for input for a ridership goal and policy considerations. She noted the key points from the FY15-FY17 analysis: MBTA trends were in line with national trends; peak readership was not decreasing on the subway; ridership declined off-peak on bus; ridership changes were not uniform by bus route; and approximately 30% of passengers reported use of ride-hailing services reduced their use of the MBTA, as set forth in the attached presentation labeled “MBTA Ridership Goal: Policy Considerations (Part 2 of 3), November 6, 2017.” Discussion ensued.

Next, Mr. Poftak called upon Jen Schlesinger, Focus40 Project Manager to present Agenda Item G, an update on Focus40 (Part II). Ms. Schlesinger provided an overview of Focus40 and reviewed the Part I presentation, noting the Focus40 process, goals, and framework for recommendations: programs, places, and policies. For this meeting, Ms. Schlesinger said staff was seeking to present the scenario planning approach to identifying strategic recommendations and receive feedback and direction from the Board on the approach to the places and policies piece of the recommendation framework, as set

forth in the attached presentation labeled “Focus40 Part II, November 6, 2017.” Secretary Pollack contributed to the presentation. Discussion ensued.

Next, Mr. Poftak called upon Deputy General Manager Jeff Gonneville to present Agenda Item H, a discussion of the Integrated Vehicle & Facility Maintenance Plan (Part 1 of 5). Mr. Gonneville noted this was an initial presentation of a multi-week discussion and said he wanted to engage and solicit feedback from the board on a draft document and key principles: fiscally unconstrained, guide future CIP and maintenance planning/prioritization and an evolving document with annual updates. Mr. Gonneville said this was to begin to finalize the plan with strategic guidance from the Board, as set forth in the attached document labeled “Integrated Fleet and Facilities Plan (IFFP), Part One – Overview, November 6, 2017.” Discussion ensued.

The Vice Chair next called upon Capital Director Joanna Aalto to present Agenda Item I, an update on the capital program. Ms. Aalto reported that in FY17 the MBTA spent \$811M on its capital program, and state-of-good-repair spending in FY17 was 40% greater than FY16. Ms. Aalto continued to update the Board on the FY18-FY22 Capital Investment Plan.

Senior Director of Capital Program Planning Samantha Silverberg concluded the CIP portion of the presentation, noting that the FY17-21 CIP introduced a more strategic approach to capital budgeting. She discussed the next evolution of the MBTA CIP: a top down and bottom up process; strategic playbook for FY19-23 MBTA CIP and next steps, as set forth in the attached document labeled “FY18 Q1 Capital Program Update, November 6, 2017.” Discussion ensued.

Next, Mr. Poftak called upon the Deputy General Manager to present Agenda Item J, an update on the Red/Orange Line Car Procurement. Mr. Gonneville provided a project overview and then called upon Director of Vehicle Engineering William Wolfgang to conclude the presentation. Mr. Wolfgang discussed the project status of the Orange Line and said the first of six Orange Line cars were undergoing robust testing, and four of these cars were being prepared for shipment from China to Boston.

Mr. Wolfgang noted that in August 2017, the MBTA and CRRC held a lessons learned session intended to apply the Orange Line lessons prior to beginning the Red Line design process, as set forth in the attached presentation labeled "Red/Orange Line Vehicle Procurement Project Update, November 6, 2017." Discussion ensued.

Before the meeting adjourned, Vice Chair Poftak noted that this was John Englander's final meeting and thanked him for his service as General Counsel to MassDOT and the MBTA.

On motion, duly made and seconded, it was by roll call:

Director Poftak	Yes
Director Lang	Yes
Director Shortsleeve	Yes
Director Tibbits-Nutt	Yes

**VOTED: To enter into Executive Session for a discussion of strategy related to real estate, collective bargaining, litigation and non-union personnel at 2:48 p.m.**

**Document relied upon for this meeting:**

Minutes of October 30, 2017

GM Report, November 6, 2017

Deputy GM Report, November 6, 2017

FMCB Calendar, November 6, 2017

MBTA Ridership: Goal & Policy Considerations (Part 2 of 3), November 6, 2017

Focus 40 Update Part II, November 6, 2017

Integrated Fleet and Facilities Plan (IFFP), November 6, 2017

FY Q1 Capital Program Update, November 6, 2017

Red/Orange Line Vehicle Procurement Project Update, November 6, 2017