



Charles D. Baker, Governor  
Karyn E. Polito, Lieutenant Governor  
Stephanie Pollack, MassDOT Secretary & CEO  
Luis Manuel Ramirez, General Manager & CEO



**Fiscal and Management Control Board  
and Joint Board Presentations  
Transportation Board Room**

10 Park Plaza  
October 16, 2017  
12:00 p.m.  
**MEETING MINUTES**

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**Present:** Chairman Joseph Aiello, Director Steven Poftak, Director Brian Shortsleeve and Director Monica Tibbits-Nutt

**Quorum Present:** Yes

**Others Present:** Secretary Pollack, Luis Ramirez, Jeffrey Gonneville, John Englander, Owen Kane, Jamey Tesler, Mike Abramo, Nathan Peyton, Beth Larkin, John Dalton, Julian Tynes, Jessie Saintcy, Gary Foster, Rachel Bain, Patty Leavenworth and Marie Breen

**MassDOT Board Members Present for the Joint Portion of the meeting:**

Directors Ruth Bonsignore, Robert Moylan, Dominic Blue, Tim King, Brian Shortsleeve, Joseph Sullivan, Monica Tibbits-Nutt and Betsy Taylor

**PROCEEDINGS:**

At the call of Chairman Aiello, a meeting of the Fiscal and Management Control Board was called to order at 12:00 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

The Chairman noted that due to some scheduling issues, the FMCB would be going into Executive Session first, and then returning to Open Session in approximately 45-50 minutes to continue the meeting.

On motion duly made, and seconded, it was by roll;

Chairman Aiello	Yes
Director Poftak	Yes
Director Shortsleeve	Yes
Director Tibbits-Nutt	Yes

**VOTED:** to enter into Executive Session for a discussion of strategy related to real estate, collective bargaining and potential litigation at 12:01.

At 12:54, the Board returned and Chairman Aiello opened the public comment period for FMCB and Joint Board matters.

The first speaker was Senator Bruce Tarr who commented in support of the Gloucester Drawbridge Replacement project.

The next speaker was Emily Jue, Chief of Staff for Senator Vinny deMacedo who, on behalf of the Senator, thanked the FMCB for their hard work over the last two years and hoped for continued success in striking a balance between labor and management.

The next two speakers, Greg Sullivan and Charles Chieppo from the Pioneer Institute, both spoke in support of outsourcing the bus maintenance work.

Next, Michael Halley from Local 25, complained that drivers who were hired by National Express Transit to drive for the RIDE were being asked to work as many as 59 hours a week, and he asked the board to put an end to enforcing the impossible work schedules.

Next, Anastasia Contes, an abutter to the new Red Line Test Track proposed the Board redirect the test track because the damage would be irrevocable to the neighborhood.

Next Carl Seglem commented on the public schedule and bus service.

Next, Mike Vartabedian from the Machinists' Union Local 264 spoke against outsourcing bus maintenance. (Craig Hughes and Jim Mastandrea from Local 264 forfeited their time to Mr. Vartabedian and did not comment).

The next speaker was Gillian Whittaker, a driver for National Express Transit who voiced concerns about her 59 hour-a-week driving schedule for the RIDE.

Next, Louise Baxter from TRU voiced her support for the RIDE drivers and commented on the Red Line Test Track and outsourcing bus maintenance.

Marilyn MacNab voiced her support for the Teamster drivers and the unreasonable work schedules.

The last speaker was Tim Lasker from Local 453 who voiced his support for the Machinists' Local 264 and his opposition to privatization.

Chairman Aiello called upon General Manager Luis Ramirez, and asked him to present Agenda Item 2, the General Manager's report. Mr. Ramirez addressed the comments regarding the bus maintenance outsourcing RFP and the Teamster's driving schedules for the RIDE and asked Deputy General Manager Jeff Gonneville to look into the driving schedules. The General Manager updated the Board on FY18 capital spending on key projects, the Gloucester Drawbridge and the Red Line Test Track, the CRRC Rail Car Facility in Springfield and winter preparedness, as set forth in the attached document labeled, "GM Remarks, October 16, 2017." Discussion ensued.

Next, Chairman Aiello asked MassDOT Deputy Chief of Staff Nathan Peyton to present Agenda Item 4, the FMCB Calendar. Mr. Peyton reviewed upcoming agenda items with the Board, as set forth in the attached presentation labeled "FMCB Public Schedule, October 16, 2017." Board Counsel Owen Kane contributed to the presentation and discussed the date when live streaming of the board meetings would begin. Discussion ensued.

The Chair called upon Assistant General Manager of Capital Delivery Beth Larkin to present Agenda Item 5, the Gloucester Drawbridge construction contract. Ms. Larkin noted that the board action being requested would provide for the construction of a new replacement of the Gloucester Drawbridge and would

replace the existing structurally deficient drawbridge built in 1932, as set forth in the attached document labeled, "MBTA Contract No. H62CN03: Replacement of Gloucester Drawbridge Over the Annisquam River, October 16, 2017." Discussion ensued.

On motion duly made, and seconded, it was;

**VOTED: That the General Manager be, and hereby is, authorized to execute in the name and on behalf of the Authority, and in a form approved by the General Counsel, MBTA Construction Contract No. H62CN03: Replacement of the Gloucester Drawbridge over the Annisquam River with J.F. White Contracting Co. for an amount not to exceed \$56,945,494.80.**

Ms. Larkin continued to present Agenda Item 6, the Red Line Test Track construction contract. Ms. Larkin said that the board action being requested would allow for the construction of the Red Line Test Track, as part of the Red Line/Orange Line Infrastructure Improvements Program, to support the acceptance of new Red Line Vehicles, as set forth in the attached document labeled, "MBTA Construction Contract No. R44CN01: Red Line Test Track, RL/OL Infrastructure Improvement Program, October 16, 2017." Discussion ensued.

On motion duly made, and seconded, it was;

**VOTED: That the General Manager be, and hereby is, authorized to execute in the name and on behalf of the Authority, and in a form approved by the General Counsel, MBTA Construction Contract No. R44CN01: Red Line Test Track for the Red Line/Orange Line Infrastructure Improvements Program with Barletta Heavy Division, Inc. for an amount not to exceed \$21,269.000.**

Director Steve Poftak departed the meeting at 1:45 p.m.

At the call of Chair Pollack, a meeting of the MassDOT Board of Directors (the “Board”) was called to order at 1:45 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts.

The MassDOT Board of Directors joined the Fiscal and Management Control Board meeting already in progress for Joint Board Presentations and Actions.

Chair Pollack asked Chairman Joe Aiello to provide the FMCB monthly report. Chair Aiello updated the Board on the last four FMCB meeting, highlighting the approval of new contracts for the MBTA Transit Police Department Dispatch, the Wollaston Station and Quincy Center Garage projects, and GLX contracts. He also noted the FMCB voted for the Authority to submit a Triennial Report to the FTA, meeting the requirement under federal regulation in order to receive federal funding. Mr. Aiello said the FMCB continued to monitor a host of issues, including AFC 2.0, the Green Line and Red Line service performance, recruitment and retention and the RIDE service center.

Next, Chair Pollack asked John Dalton, Project Manager for the Green Line Extension (GLX) to present Agenda Item 8, an update of the GLX. Mr. Dalton highlighted the project schedule and discussed the GLX Design-Build procurement, as set forth in the attached document labeled, “Green Line Extension Project, October 16, 2017.” Discussion ensued.

Chair Pollack next asked Julian Tynes, Assistant Secretary for the Office of Diversity and Civil Rights to present Agenda Item 9, an update on Equal Employment Opportunities (EEO). Mr. Tynes updated the Board on the efforts being undertaken for both MassDOT and the MBTA, and said the US DOT regulations required both agencies, as a condition for receiving federal funds to report on EEO findings periodically, as set forth in the attached document labeled, "Office of Diversity and Civil Rights, MassDOT and MBTA." Barrando Butler, Assistant Director of Civil Rights Investigations contributed to the presentation. Discussion ensued.

Next, Chair Pollack called upon Jessie Saintcy, Assistant Secretary for Human Resources to present Agenda Item 10, an update on the Human Resources Strategic Plan. Ms. Saintcy said the strategic plan laid out five key initiatives designed to help HR better support the business needs of MassDOT and the MBTA: branding; succession planning; talent acquisition; talent management and process simplification, as set forth in the attached document labeled, "MassDOT-MBTA Human Resources Strategic Plan, October 16, 2017." Discussion ensued.

Chair Pollack next asked Gary Foster, Chief Information Officer to present Agenda Item 11, a discussion on Cyber Security. Mr. Foster noted that based on recent assessments, MassDOT and the MBTA needed to work on improving the security posture and approach information security as an enterprise-wide risk

management issue, as set forth in the attached document labeled, "Cyber Security Update, October 16, 2017." Discussion ensued.

Chair Pollack asked Rachel Bain, Assistant Secretary for the Office of Performance Management and Innovation to present the final item of the Joint Meeting, Agenda Item 12, a discussion on the Preliminary Tracker and Asset Management Reports. Ms. Bain noted that Tracker 2017 was performance relative to targets established for 2018 and 2020 and discussed the MassDOT performance goals.

Patty Leavenworth, Chief Engineer for the Highway Division continued to discuss the Performance and Asset Management Advisory Council Report for FY2017, as set forth in the attached document labeled, "Board Review: FY2017 Tracker, FY2017 Performance and Asset Management Advisory Council Report, October 16, 2017." Discussion ensued.

Chair Pollack noted the FMCB would be adjourning and the MassDOT Board meeting would continue.

On motion duly made and seconded, it was;

**VOTED:**

**To adjourn the Fiscal and Management Control Board meeting at  
3:17 p.m.**



**Documents relied upon for this meeting:**

GM Remarks, October 16, 2017

FMCB Public Schedule, October 16, 2017

MBTA Contract No. H62CN03: Replacement of Gloucester Drawbridge Over the Annisquam River, October 16, 2017

MBTA Construction Contract No. R44CN01: Red Line Test Track, RL/OL Infrastructure Improvement Program, October 16, 2017

Green Line Extension Project, October 16, 2017

Office of Diversity and Civil Rights, MassDOT and MBTA

MassDOT-MBTA Human Resources Strategic Plan, October 16, 2017

Cyber Security Update, October 16, 2017

Board Review: FY2017 Tracker, FY2017 Performance and Asset Management Advisory Council Report, October 16, 2017