



Peer Systems Review

For Domestic and International Peer Systems

Massachusetts Department of Transportation Massachusetts Bay Transportation Authority 10 Park Plaza Boston, MA, 02116



November 9, 2018





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Peer Review Lessons Learned

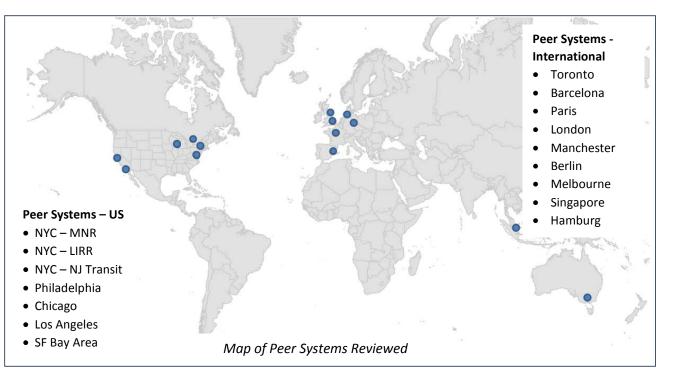


Lessons Learned from the Peer Systems Review

How We are Using Information from the Peer Systems Review

Based on findings from the Peer Systems Review, the Rail Vision project may consider one or more alternatives that would provide:

- Full and partial system electrification
- Different solutions for different components of the rail system
- Different solutions for high-density and low-density areas
- Time-based transfers in addition to one-seat rides
- Increased frequency throughout the day
- Clockface headways
- New connections to the Boston termini



MassDOT and the MBTA wish to learn from peer commuter rail systems in the U.S. and internationally how other agencies have optimized their rail networks to serve passenger demand efficiently and effectively. In spring 2018, the Rail Vision team conducted a desktop review of 16 domestic and international commuter rail systems. The 16 systems reviewed are illustrated in the map on this page. The systems were evaluated for their applicability to the MBTA's commuter rail region and for ideas that could potentially benefit future service planning for the Rail Vision study. The full findings from this analysis are provided over the pages that follow. The bullets below provide some of the key takeaways from this effort and describe applicability to the Rail Vision:

- Fleet Composition: Very few peer systems operate diesel-powered trains alone, with only two other systems (Caltrain and Metrolink) relying solely on diesel-powered locomotives. The majority (ten) operate a fully electrified system, with the remaining four systems operating both diesel-powered trains and electric-powered trains. None of the international systems rely on diesel-powered technology at this time. The most recent peer system to commit to purchasing electric trains is GO Transit in Toronto, with environmental benefits cited as a key factor in this decision. Two peer systems (SEPTA and London Overground) operate a similar sized fleet to the MBTA and two (Metrolink lower frequencies, and Caltrain single line) operate smaller fleets; all others operate a larger fleet than the MBTA.
 Based on the experience of all peer agencies (with the exception of Caltrain and Metrolink), the Rail Vision project will consider full and partial electrification of the system.
- Size of Service Area: The MBTA's service area is large compared to its peer systems and the MBTA operates more routes than nearly all other peer systems. Although agencies do not consistently report the size of their service area, and therefore size of service area is not included in the key statistics table at the end of this document, the MBTA operates more commuter rail lines with a longer network of route miles than most of the systems reviewed. NJ Transit is a notable exception, providing service in both New York City and Philadelphia. GO Transit in Toronto supplements its commuter rail network with buses (branded in the same way as the commuter rail trains) by running them in lieu of train service during the midday and to extend the reach of commuter rail past the terminal stations at a lower cost. Because the MBTA operates in a more extensive service area than most of the peer systems reviewed, the Rail Vision project may consider providing different services across lines and within lines.
- Market Served: Most peer systems operate service in higher-density areas, with only four peer systems having a lower population within one mile of stations than the MBTA despite the MBTA having a longer network of route miles than most of the systems reviewed. The majority of international systems in particular serve greater population within one mile of stations despite serving smaller urban areas. The transit mode share is also greater in international peer system urban areas, while the transit mode share in the Boston urban area is similar to other urban areas in the U.S. with the exceptions of New York (31 percent) and Los Angeles (5 percent). Consistent with service operated by international peer systems and domestic peer systems such as SEPTA and Caltrain, the Rail Vision project may consider alternatives that focus on service improvements to high-density areas.
- Transfers: Many of the systems reviewed, including LIRR and NJ Transit in the greater NYC region, and the European systems such as London Overground and Berlin S-Bahn, operate on a time-based transfer model for passengers on some lines traveling to/from the downtown area. Instead of focusing on the provision of a one-seat ride, these peer systems assume transfers will be made, and thus work to minimize the wait time when transferring between trains. In addition, some systems (including MNR and NJ Transit) provide zonal express service, requiring transfers to reach intermediate stations within a line, Consistent with MNR, LIRR, NJ Transit, London Overground, and Berlin S-Bahn, the Rail Vision project may consider alternatives that require a time-based transfer to travel to/from downtown Boston or intermediate stations within each line.

- Operating Efficiencies and Farebox Recovery: Operating efficiencies are reported in a number of ways and can be difficult to capture for ٠ the international peer systems. One metric that was collected for most systems was the operating cost per passenger trip, and those numbers varied dramatically between systems, ranging from \$1.75/trip in Berlin to \$15.85/trip in Los Angeles. In general, the international systems operated more efficiently than the U.S. systems, and at \$11.93/trip, MBTA operates on par with many of the U.S. systems. Of note, however, is the exceptional efficiency of SEPTA with operating expenses of \$7.40/trip, and of Caltrain with operating expenses of \$6.11/trip (although on a single line). The farebox recovery rate compares these operating expenses to fare revenues. The MBTA's commuter rail system operates at a lower farebox recovery rate (49 percent) than most of the systems reviewed. The highest farebox recovery rates were observed in the San Francisco Bay Area (Caltrain, at 79 percent), and in Singapore (101 percent). At 49 percent, MBTA ranked 6th out of the 8 domestic systems and 12th out of the 17 systems in total (7 domestic, 9 international, and the MBTA). Interestingly, however, the systems with the lowest farebox recovery rates both recover less than \$4 for every \$10 invested – Paris's system observes a 38 percent farebox recovery and Melbourne's Metro observes a 27 percent farebox recovery. The Rail Vision project may consider alternatives that focus on service improvements to high-density areas, as SEPTA, Caltrain, and most international systems operate more efficiently and typically serve higher-density areas as noted in the description of markets served above. Although the MBTA operates at a lower farebox recovery rate than most of the systems reviewed, these differences may derive from policy regarding fares and public subsidy, which is currently under review as part of another study.
- Frequency: Most peer systems operate more frequent service than the MBTA's commuter rail system. The average peak hour frequency of the most frequent peer system lines is every 12 minutes, and the average off-peak frequency is every 32 minutes (for comparison, the most frequent MBTA commuter rail line peak hour frequency is 20 minutes and off-peak frequency is 60 minutes). All international systems outside North America operate at peak hour frequencies of at least trains operating every 10 minutes, with many operating trains every 20 minutes or better in the off peak. Many of these international systems operate service on consistent, clockface headways throughout the day. All international systems provide a model for operating higher-frequency peak and off-peak service, and many of the international systems provide consistent, clockface headways throughout the day. The Rail Vision project will consider alternatives that provide high-frequency service during the peak and throughout the day similar to international systems, MNR, LIRR, NJ Transit, and SEPTA. The Rail Vision project will also incorporate clockface headways into all alternatives, consistent with typical operations in most international systems.
- Number of Terminals: Boston has two stub end terminals in the Central Business District (CBD) of downtown Boston North Station and South Station. The peer reviews evaluated how this compares to other cities, with the result varying from Paris having none and operated as run-through service in the CBD, to SEPTA operating a through-running system with three central terminals, to five terminals in Melbourne, all encircling the CBD. What is interesting is that many of the systems reviewed operate through service between terminals, or offer creative solutions to provide some rail service between central terminals. For example, in Manchester, England the agency built a light rail system to link the 2 central terminal stations and built a physical rail link on the outskirts to allow services from the North to connect into the South). Based on the peer review, the Rail Vision project may include alternatives that provide a range of connections to the two Boston termini, either with a through-running service (i.e., North-South Rail Link) or via other solutions.

| | Population | Urban Area | Transit | | No. | | No. of | | | Operating | | No. of |
|--------------------|---------------|-------------|-----------|--------|-------|-------------|-------------|-----------|-------------|------------------|------------|-----------|
| City/Region | within 1 Mile | Size | Mode | No. | Route | Fleet Power | Vehicles in | Peak | Off-Peak | Expenses/ | Farebox | Central |
| Served | of Stations | (Sq. Miles) | Share | Routes | Miles | Source* | Fleet | Frequency | Frequency** | Passenger Trip** | * Recovery | Terminals |
| Boston | 1,716,012 | 1,873 | 13% | 14 | 388 | Diesel | 480 | 20 | 60 | \$ 11.93 | 49% | 2 |
| 1 NYC - MNR | 2,527,227 | 3,450 | 31% | 5 | 273 | Electric | 1,206 | 5 | 20 | \$ 13.43 | 60% | 1 |
| 2 NYC - LIRR | 2,766,043 | 3,450 | 31% | 11 | 319 | Electric | 1,185 | 10 | 30 | \$ 12.69 | 55% | 1 |
| 3 NYC - NJ Transit | 3,292,830 | 3,450 | 31% | 12 | 501 | Both | 1,350 | 15 | 30 | \$ 11.25 | 57% | 2 |
| 4 Philadelphia | 5,441,567 | 1,981 | 9% | 13 | 224 | Electric | 404 | 15 | 30 | \$ 7.40 | 57% | 3 |
| 5 Chicago | 2,946,626 | 2,443 | 12% | 11 | 488 | Both | 1,188 | 20 | 90 | \$ 10.00 | 47% | 4 |
| 6 Los Angeles | 1,060,244 | 1,736 | 5% | 7 | 412 | Diesel | 258 | 30 | 120 | \$ 15.85 | 39% | 1 |
| 7 SF Bay Area | 687,870 | 524 | 17% | 1 | 77 | Diesel | 134 | 20 | 45 | \$ 6.11 | 79% | 2 |
| 8 Toronto | 1,618,941 | 243 | 23% | 7 | 341 | Both | 725 | 15 | 30 | \$ 8.80 | 62% | 1 |
| 9 Barcelona | Uncertain | 160 | 20% | 9 | 290 | Electric | Uncertain | 10 | 30 | \$ 3.61 | 57% | 3 |
| 10 Paris | 6,831,468 | 933 | 20% | 13 | 900 | Electric | 1,182 | 5 | 5 | \$ 8.03 | 38% | 0 |
| 11 London | 3,429,647 | 606 | 44% | 9 | 103 | Electric | 425 | 7.5 | 10 | \$ 2.18 | 78% | 2 |
| 12 Manchester | 2,022,004 | 211 | 14% | 10 | 189 | Both | 1,062 | 15 | 15 | \$ 8.86 | 61% | 3 |
| 13 Berlin | 2,881,970 | 476 | 39% | 15 | 203 | Electric | 650 | 10 | 15 | \$ 1.75 | 71% | 3 |
| 14 Melbourne | 2,274,090 | 3,857 | 35% | 8 | 298 | Electric | 866 | 10 | 20 | \$ 10.75 | 27% | 5 |
| 15 Hamburg | 1,004,032 | 292 | 18% | 6 | 91 | Electric | Uncertain | 10 | 10 | Uncertair | Uncertain | Uncertain |
| 16 Singapore | 5,085,891 | 278 | Uncertain | 8 | 131 | Electric | Uncertain | 2 | 5 | Uncertair | 101% | 0 |

Key Reporting Statistics from the Desktop Review of Peer Systems^{1,2}

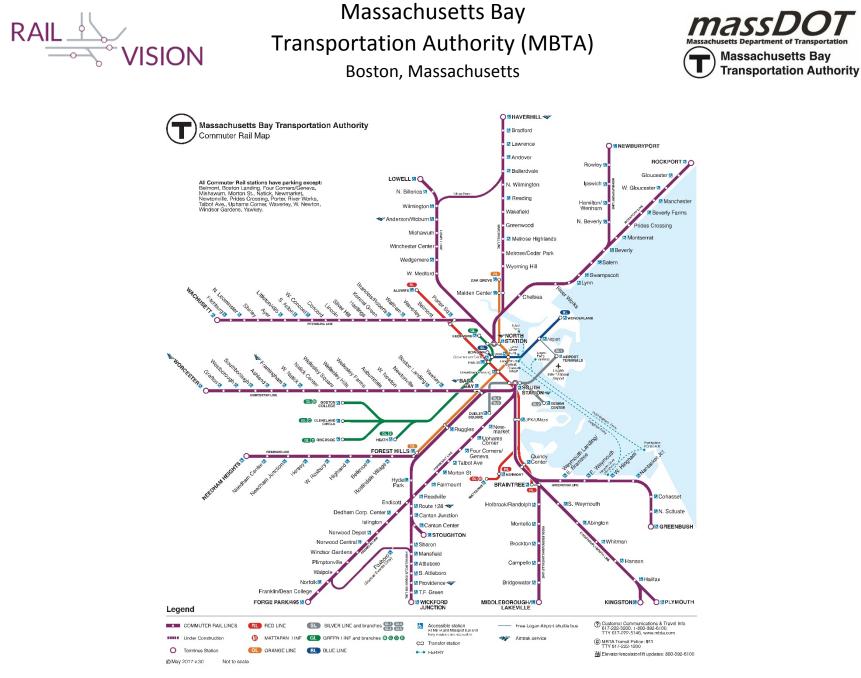
Notes:

* Use of the term "both" represents that the agency operates both diesel-powered trains and electric-powered trains.

- ** Off-peak frequency varies by system and by line. What is represented in this table is the best off-peak frequency operated for all systems.
- *** Operating expenses for international systems should be viewed with caution because they are not reported in a reliable manner and were converted into US dollars.

¹ Since the peer review relies on a wide range of sources, it is not always possible to obtain data on the precise same geographic or reporting basis. Metrics used throughout the peer review make use of the best data publicly available for each individual metric. However, in some cases it is not always possible to directly compare either between metrics or between systems.

² Note that due to the range of different sources necessarily used due to data limitations in the following sections, the maps and the statistics presented are not always entirely comparable.



Source Information: MBTA, Commuter Rail Map

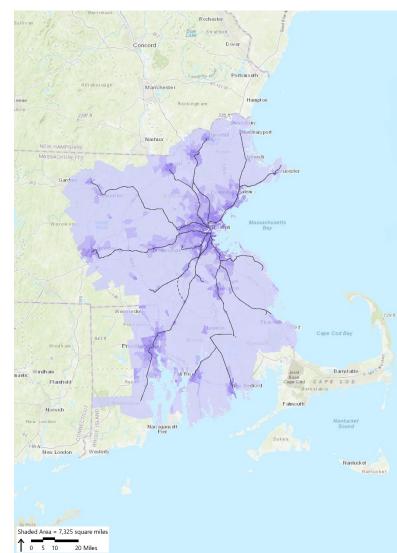




Square Mile by Census Tract

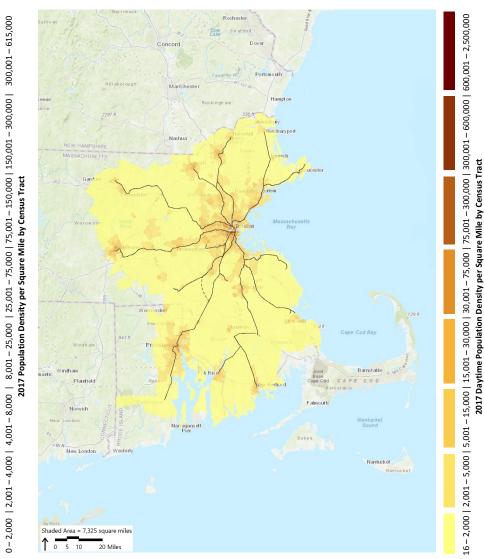
Density per

Boston Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS





Source Information: ArcGIS Online, Business Analyst Online, MassGIS





Demographics and Land Use

| Boston |
|--------------------------------|
| |
| 1,716,012 |
| Boston, MA-NH-RI |
| 1,873 |
| 4,181,019 |
| 2,677,320 |
| \$64,080 |
| 60 |
| 1ap2Boston HarborCharles River |
| 67% |
| 13% |
| |

* BLS and Census areas selected to most closely reflect UZA identified by NTD.

¹ The National Transit Database (NTD) compiles statistics and information for domestic transit systems. A glossary of terms used by the NTD is available online at: <u>https://www.transit.dot.gov/ntd/national-transit-database-ntd-glossary</u>.

² Massachusetts Bay Transportation Authority, Maps, <u>https://mbta.com/maps</u>.

³ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.





System Characteristics

| INFORMATION | MBTA SOURCE | MBTA COMMUTER RAIL |
|---|-----------------------------|----------------------------|
| Number of Lines | Industry Knowledge | 14 |
| Length of Longest Line (miles) | Industry Knowledge | 63 |
| Number of Route Miles | NTD (Derived) | 388 |
| Number of Track Miles | NTD | 697 |
| Number of Stations | NTD | 138 |
| Percent Stations That are Accessible | NTD (Derived) | 75% |
| Annual Unlinked Trips | NTD | 33,830,904 |
| Percent of Agency Unlinked Trips | NTD (Derived) | 8% |
| Number of Central Terminals | System Map | 24 |
| Central Terminals in Relation to CBD | System Map | Both in CBD |
| On-Time Performance (System-Wide) | MBTA Dashboard ⁵ | 89% (2017) |
| Peak Line Frequency (Most Frequent/Other) | MBTA Schedules ⁶ | 20 minutes / 25-50 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | MBTA Schedules | 40 minutes / 1-2 hours |

⁴ This considers North Station and South Station central terminals. This does not consider Back Bay Station a terminal, although it serves a large proportion of the ridership for commuter rail lines on the south side of the system.

 ⁵ Massachusetts Bay Transportation Authority, Performance Dashboard, <u>http://www.mbtabackontrack.com/performance/index.html#/download</u>.
 ⁶ Massachusetts Bay Transportation Authority, schedules effective November 20, 2017, available at <u>https://www.mbta.com/schedules/commuter-rail</u>.





Operating Characteristics

| INFORMATION | MBTA SOURCE | MBTA COMMUTER RAIL |
|--|------------------------------|--------------------|
| Annual Operating Expenses | NTD | \$403,654,786 |
| Farebox Revenues | NTD | \$198,331,440 |
| Farebox Recovery | NTD | 49.1% |
| Fare Range (Single One-Way Trip) ⁷ | MBTA Fare Chart ⁸ | \$2.25 - \$12.50 |
| Operating Expenses per Vehicle Revenue Mile | NTD (Derived) | \$17.15 |
| Operating Expenses per Unlinked Passenger Trip | NTD | \$11.93 |

Fleet Characteristics

| INFORMATION | MBTA SOURCE | MBTA COMMUTER RAIL |
|--|-------------------------|--------------------|
| Fleet Operator (Name, Internal/External) | NTD | External (Keolis) |
| Number of Vehicles in Fleet | NTD | 480 |
| Percent Spare Vehicles | NTD (Derived) | 12.3% ⁹ |
| Average Vehicle Age (Years) | NTD | 23.0 |
| Power Source(s) | NTD | Diesel |
| Seated Capacity of Trains (Approximate) | NTD, Industry Knowledge | 800 ¹⁰ |

⁷ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

⁸ Massachusetts Bay Transportation Authority, "Commuter Rail Fare Zones," <u>https://www.mbta.com/fares/commuter-rail/zone</u>.

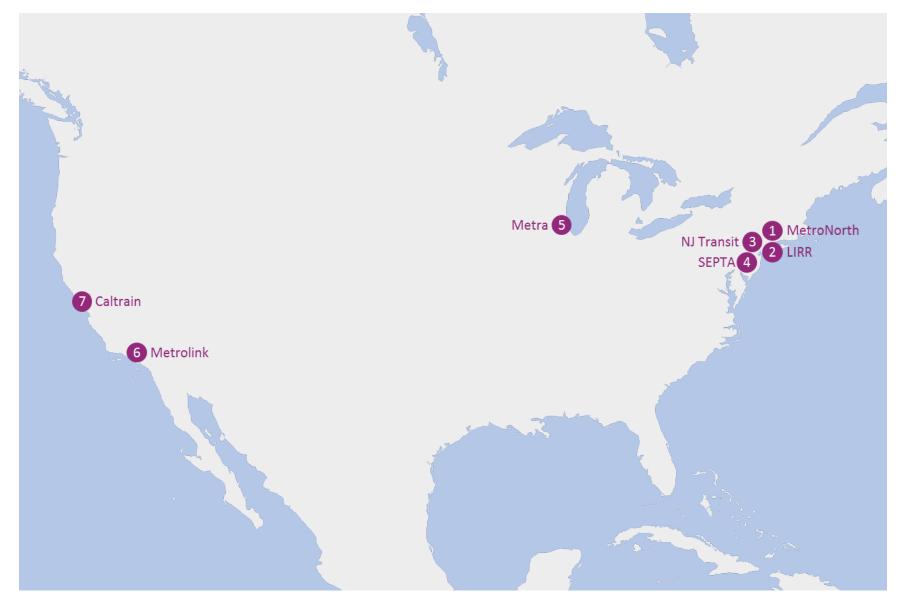
⁹ The MBTA maintains a 28% diesel locomotive spare ratio, 20% cab spare ratio, and 11% trailer spare ratio per data made available by Keolis Commuter Services, Inc.

¹⁰ Approximate average, based on equipment cycles.



Peer Review Domestic Systems



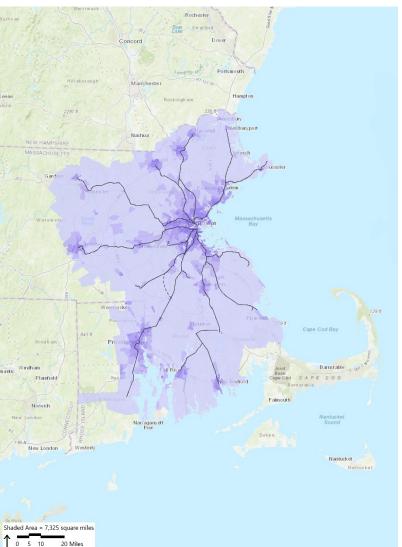






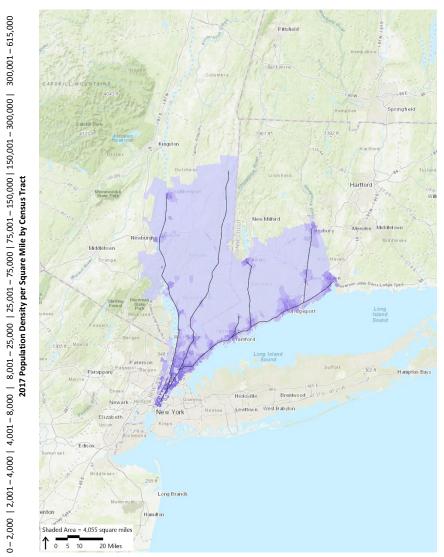
Boston Population Density







New York City Population Density



Source Information: ArcGIS Online, Business Analyst Online, https://www.baruch.cuny.edu/confluence/display/geoportal/NYC+Mass+Transit+Spatial+Layers



Boston Employment Density

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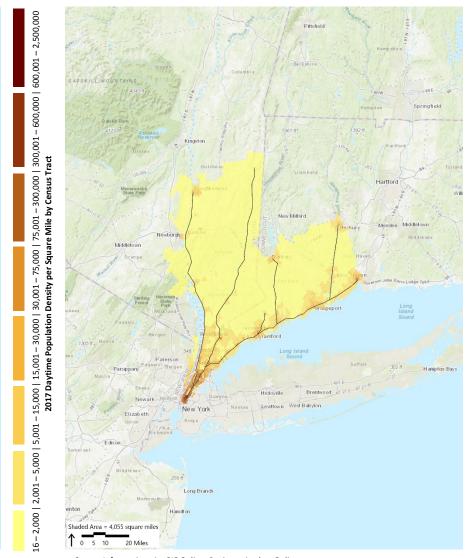
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New York City Employment Density



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New London

Shaded Area = 7,325 square miles

20 Miles

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Source Information: ArcGIS Online, Business Analyst Online, MassGIS

Source Information: ArcGIS Online, Business Analyst Online, https://www.baruch.cuny.edu/confluence/display/geoportal/NYC+Mass+Transit+Spatial+Layers





Metro-North Commuter Railroad (Metro-North Railroad, or MNR) offers high-frequency service (both during peak and off-peak periods) connecting Connecticut and southern New York with New York City, which has the greatest population and employment density of all the U.S. cities reviewed. MNR operates mainly Electric Multiple Units (EMUs). The system has over two and a half times the ridership of the MBTA, and operates with a high on-time performance. MNR operates the majority of its service but has an agreement with NJ Transit to operate its Port Jervis and Pasack Valley lines.

Demographics and Land Use

| INFORMATION | MNR SOURCE | MBTA COMMUTER RAIL | MNR |
|---|-------------------------|--------------------------------|--|
| Major City Served | N/A | Boston | New York City |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 2,527,227 |
| Name of UZA | NTD | Boston, MA-NH-RI | New York-Newark, NY-NJ-CT |
| Size of UZA (sq. miles) | NTD | 1,873 | 3,450 |
| Population of UZA | NTD | 4,181,019 | 18,351,295 |
| Jobs in Area* | BLS | 2,677,320 | 9,169,850 |
| Average Wage in Area* | BLS | \$64,080 | \$61,790 |
| Peak Hours Spent in Congestion per Commuter | Inrix | 60 | 91 |
| Major Geographic Features | System Map ¹ | Boston Harbor Charles River | Long Island Sound Hudson River East River Harlem River New Jersey Border |
| Mode Split (Drove Alone)* ² | Census | 67% | 50% |
| Mode Split (Transit)* | Census | 13% | 31% |

* BLS and Census areas selected to most closely reflect UZA identified by NTD.

¹ Metro-North Railroad, System Map, <u>http://web.mta.info/mnr/html/mnrmap.htm</u>.

² This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.





System Characteristics

| INFORMATION | MNR SOURCE | MBTA COMMUTER RAIL | MNR |
|---|----------------------------|----------------------------|------------------------------------|
| Number of Lines | System Map | 14 | 5 ³ |
| Length of Longest Line (miles) | MNR Schedules ⁴ | 63 | 95 |
| Number of Route Miles | NTD (Derived) | 388 | 273 |
| Number of Track Miles | NTD | 697 | 808 |
| Number of Stations | NTD | 138 | 112 |
| Percent Stations That are Accessible | NTD (Derived) | 75% | 41% |
| Annual Unlinked Trips | NTD | 33,830,904 | 86,297,511 |
| Percent of Agency Unlinked Trips | NTD (Derived) | 8% | 99% |
| Number of Central Terminals | System Map | 2 | 1 ⁵ |
| Central Terminals in Relation to CBD | System Map ⁶ | Both in CBD | 1 in CBD |
| On-Time Performance (System-Wide) | MTA ⁷ | 89% (2017) | 94% (2017) |
| Peak Line Frequency (Most Frequent/Other) | MNR Schedules | 20 minutes / 25-50 minutes | 5 minutes / 10-30 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | MNR Schedules | 40 minutes / 1-2 hours | 15 minutes / 20 minutes-3 hours |

³ Statistics include Port Jervis and Pasack Valley Lines, which are shown in NJ Transit map as they are operated by NJ Transit.

⁴ Metro-North Railroad, schedules effective March 2017, available at <u>http://web.mta.info/mnr/html/planning/schedules/</u>.

⁵ This includes Grand Central Terminal only. The Port Jervis and Pasack Valley Lines have a terminal at Hoboken, requiring a transfer at Secaucus Junction to travel to/from New York City.

⁶ This assumes that Manhattan represents the CBD.

⁷ Metropolitan Transportation Authority, "Meeting of the Metro-North and Long Island Committees," February 2018.





Operating Characteristics

| INFORMATION | MNR SOURCE | MBTA COMMUTER RAIL | MNR |
|--|---------------------------------|--------------------|------------------|
| Annual Operating Expenses | NTD | \$403,654,786 | \$1,158,814,834 |
| Farebox Revenues | NTD | \$198,331,440 | \$694,640,173 |
| Farebox Recovery | NTD | 49.1% | 59.9% |
| Fare Range (Single One-Way Trip) ⁸ | MNR Fare Charts ^{9,10} | \$2.25 - \$12.50 | \$2.75 - \$26.25 |
| Operating Expenses per Vehicle Revenue Mile | NTD (Derived) | \$17.15 | \$16.65 |
| Operating Expenses per Unlinked Passenger Trip | NTD | \$11.93 | \$13.43 |

Fleet Characteristics

| INFORMATION | MNR SOURCE | MBTA COMMUTER RAIL | MNR |
|--|-------------------------|--------------------|------------------------|
| Fleet Operator (Name, Internal/External) | NTD | External (Keolis) | Internal (MTA) |
| Number of Vehicles in Fleet | NTD | 480 | 1,206 |
| Percent Spare Vehicles | NTD (Derived) | 12.3% | 3.5%11 |
| Average Vehicle Age (Years) | NTD | 23.0 | 14.7 |
| Power Source(s) | NTD | Diesel | Electric ¹² |
| Seated Capacity of Trains (Approximate) | NTD, Industry Knowledge | 800 | 80013 |

⁸ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

⁹ Metropolitan Transportation Authority, "Hudson and Harlem Line Fares," <u>http://web.mta.info/mnr/html/planning/faresMar2017/hhfares_mar2017.html</u>.

¹⁰ Metropolitan Transportation Authority, "Select Intermediate Fares to Stamford," <u>http://web.mta.info/mnr/html/fares_CT/170101fares-stamford.htm</u>.

¹¹ Metro-North Railroad maintains spare ratios of 18% for diesel locomotives, 31% for trailers, 11% for cabs, 15% for M2/M8 EMUs, 17% for M3/M7 EMUs, and 26% for dual-mode locomotives, per Metro-North Railroad "Equipment Fleet Requirements" (note that these exceed the spare ratio derived from NTD data).

¹² MNR operates mainly EMUs. The Waterbury Branch and the northern portion of the Harlem Line operate diesel vehicles. The Danbury Branch and the northern portion of the Hudson Line operate dual mode locomotives.

¹³ Assumes a typical train consists of 8 single-level EMU vehicles.

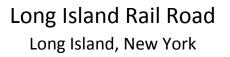


Boston Population Density

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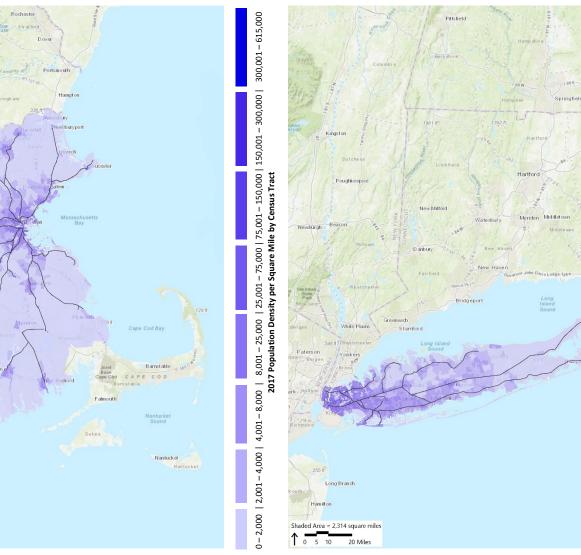
Willimant

Plainfield

Norwich

New Londo

Long Island Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

Narragans ett Pier

anti

Plainfield

Norwich

New London

Shaded Area = 7,325 square miles

20 Miles

1 0 5 10

Source Information: ArcGIS Online, Business Analyst Online, https://www.baruch.cuny.edu/confluence/display/geoportal/NYC+Mass+Transit+Spatial+Layers



Boston Employment Density

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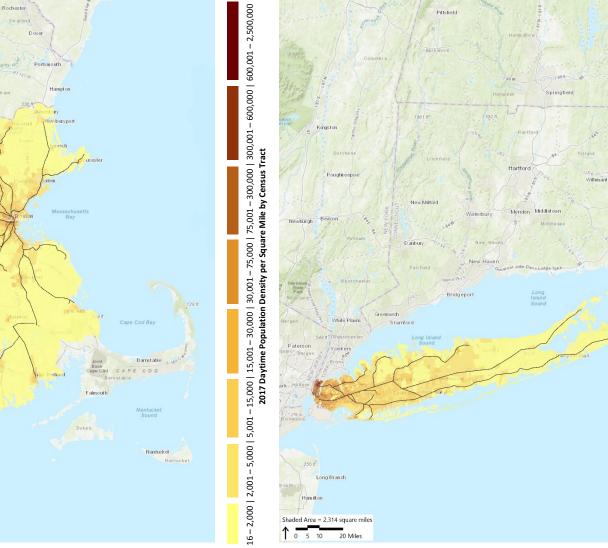


Plainfield

Norwich

New Londo

Long Island Employment Density



Narragans ett Pier

> Source Information: ArcGIS Online, Business Analyst Online, https://www.baruch.cuny.edu/confluence/display/geoportal/NYC+Mass+Transit+Spatial+Layers

anti

Plainfield

Shaded Area = 7,325 square miles

20 Miles

Norwid

1-95 A

1 0 5 10



Long Island Rail Road Long Island, New York



Long Island Rail Road (LIRR) offers high-frequency service (during peak and off-peak periods) connecting Long Island to New York City, which has the greatest population and employment density of all the U.S. cities reviewed. Long Island is more geographically constrained than Boston, surrounded by water on all sides with a connection to New York City across the East River. LIRR operates mainly EMUs. It has a number of longdistance lines, but uses a timed-transfer model that requires transfers from these lines to reach New York City or nearby secondary terminals.

Demographics and Land Use

| LIRR SOURCE | MBTA COMMUTER RAIL | LIRR |
|-------------------------|---|---|
| N/A | Boston | New York City |
| Esri | 1,716,012 | 2,766,043 |
| NTD | Boston, MA-NH-RI | New York-Newark, NY-NJ-CT |
| NTD | 1,873 | 3,450 |
| NTD | 4,181,019 | 18,351,295 |
| BLS | 2,677,320 | 9,169,850 |
| BLS | \$64,080 | \$61,790 |
| Inrix | 60 | 91 |
| System Map ¹ | Boston Harbor Charles River | Atlantic Ocean Long Island Sound Great South Bay East River |
| Census | 67% | 50% |
| Census | 13% | 31% |
| | N/AEsriNTDNTDBLSBLSInrixSystem Map1Census | N/ABostonEsri1,716,012NTDBoston, MA-NH-RINTD1,873NTD4,181,019BLS2,677,320BLS\$64,080Inrix60System Map1Boston Harbor Charles RiverCensus67% |

* BLS and Census areas selected to most closely reflect UZA identified by NTD.

¹ Long Island Rail Road, System Map, <u>http://web.mta.info/lirr/Timetable/lirrmap.htm</u>.

² This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



Long Island Rail Road Long Island, New York



System Characteristics

| INFORMATION | LIRR SOURCE | MBTA COMMUTER RAIL | LIRR |
|---|-----------------------------|----------------------------|----------------------------|
| Number of Lines | LIRR Website ³ | 14 | 11 |
| Length of Longest Line (miles) | LIRR Website ⁴ | 63 | 116 |
| Number of Route Miles | NTD (Derived) | 388 | 319 |
| Number of Track Miles | NTD | 697 | 670 |
| Number of Stations | NTD | 138 | 124 |
| Percent Stations That are Accessible | NTD (Derived) | 75% | 83% |
| Annual Unlinked Trips | NTD | 33,830,904 | 103,196,857 |
| Percent of Agency Unlinked Trips | NTD (Derived) | 8% | 100% |
| Number of Central Terminals | System Map | 2 | 1 ⁵ |
| Central Terminals in Relation to CBD | System Map ⁶ | Both in CBD | 1 in CBD |
| On-Time Performance (System-Wide) | LIRR ⁷ | 89% (2017) | 91% (2017) |
| Peak Line Frequency (Most Frequent/Other) | LIRR Schedules ⁸ | 20 minutes / 25-50 minutes | 10 minutes / 20-60 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | LIRR Schedules | 40 minutes / 1-2 hours | 25 minutes / 0.5-2 hours |

³ Metropolitan Transportation Authority, "Long Island Rail Road – General Information," <u>http://web.mta.info/lirr/about/GeneralInformation/</u>.

⁴ Metropolitan Transportation Authority, "Montauk," <u>http://lirr42.mta.info/stationInfo.php?id=138</u>.

⁵ This includes Penn Station only. Atlantic Terminal, Jamaica, and Hunterspoint Avenue, located within New York City limits, serve as secondary terminals.

⁶ This assumes that Manhattan represents the CBD.

⁷ Long Island Rail Road, "Long Island Rail Road: On-Time Performance by the Numbers (2017)," Report 12-2018, March 2018, https://www.osc.state.ny.us/osdc/rpt12-2018-lirr-performance.pdf.

⁸ Metropolitan Transportation Authority, Long Island Rail Road, schedules effective February 26 – May 20, 2018, available at http://web.mta.info/mnr/html/planning/schedules/.



Long Island Rail Road Long Island, New York



Operating Characteristics

| INFORMATION | LIRR SOURCE | MBTA COMMUTER RAIL | LIRR |
|--|-------------------------------|--------------------|------------------|
| Annual Operating Expenses | NTD | \$403,654,786 | \$1,309,290,914 |
| Farebox Revenues | NTD | \$198,331,440 | \$719,213,774 |
| Farebox Recovery | NTD | 49.1% | 54.9% |
| Fare Range (Single One-Way Trip) ⁹ | LIRR Fare Chart ¹⁰ | \$2.25 - \$12.50 | \$3.25 - \$29.25 |
| Operating Expenses per Vehicle Revenue Mile | NTD (Derived) | \$17.15 | \$19.61 |
| Operating Expenses per Unlinked Passenger Trip | NTD | \$11.93 | \$12.69 |

Fleet Characteristics

| INFORMATION | LIRR SOURCE | MBTA COMMUTER RAIL | LIRR |
|--|-------------------------|--------------------|------------------------|
| Fleet Operator (Name, Internal/External) | NTD | External (Keolis) | Internal (MTA) |
| Number of Vehicles in Fleet | NTD | 480 | 1,185 |
| Percent Spare Vehicles | NTD (Derived) | 12.3% | 13.9%11 |
| Average Vehicle Age (Years) | NTD | 23.0 | 14.7 |
| Power Source(s) | NTD | Diesel | Electric ¹² |
| Seated Capacity of Trains (Approximate) | NTD, Industry Knowledge | 800 | 1,00013 |

⁹ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

¹⁰ Metropolitan Transportation Authority, "Fare Chart," <u>http://web.mta.info/lirr/about/TicketInfo/Fares03-19-17.htm#farechart</u>.

¹¹ LIRR maintains a 18.6% combined diesel and dual mode locomotive spare ratio, 1.5% combined trailer and cab spare ratio, and 8.0% EMU spare ratio per LIRR fleet data from May 2017.

¹² Most trains are electrically-powered using Electric Multiple Unit vehicles. Limited Oyster Bay, Port Jefferson and Montauk Branch trains operate with dual mode locomotives that provide service from these diesel branches to Penn Station New York. Most Oyster Bay, Port Jefferson and Montauk Branch trains (and all Main Line trains east of Ronkonkoma) are diesel, requiring a transfer to travel to Penn Station New York.

¹³ Assumes a typical train consists of nine single-level EMU vehicles.



Boston Population Density





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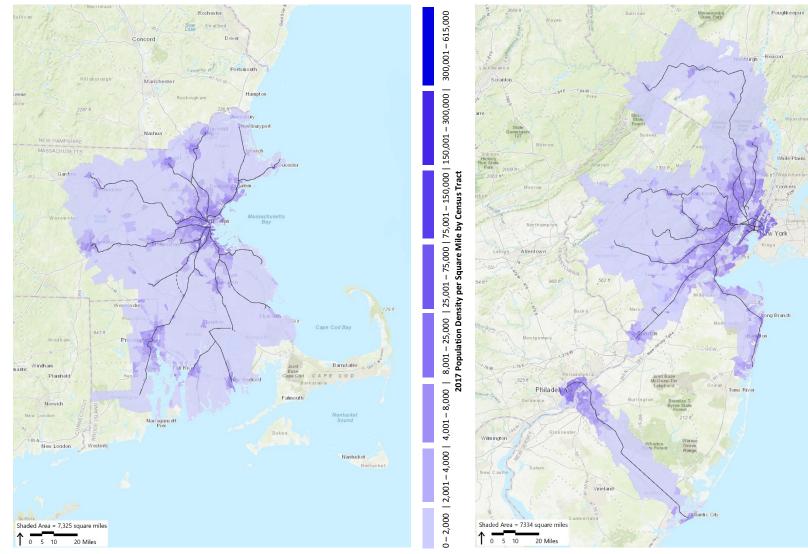
Danbury

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Stamford

Hicksville

New Jersey Area Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

Source Information: ArcGIS Online, Business Analyst Online, https://njgin.state.nj.us/NJ_NJGINExplorer/DataDownloads.jsp



Boston Employment Density





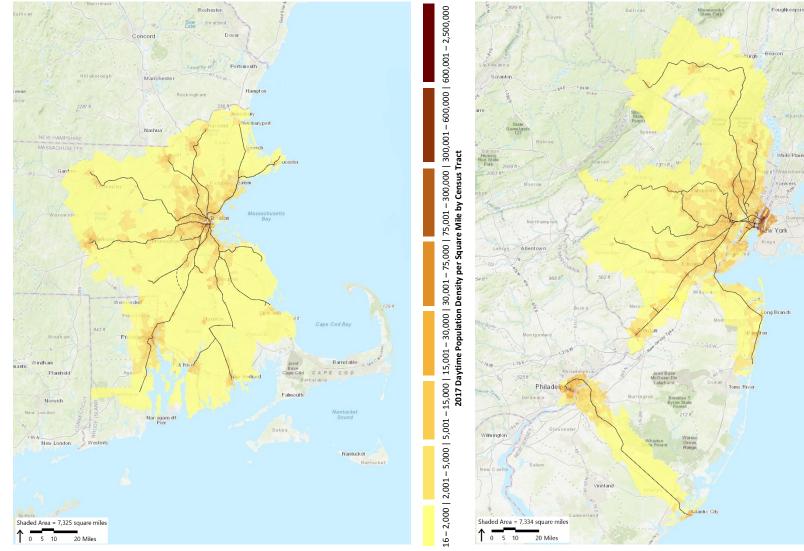
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New Jersey Area Employment Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

Source Information: ArcGIS Online, Business Analyst Online, https://njgin.state.nj.us/NJ_NJGINExplorer/DataDownloads.jsp



NJ TRANSIT Rail New Jersey



NJ TRANSIT covers a vast area, providing service to multiple large cities (New York City, Newark, Philadelphia). The majority of NJ TRANSIT rail lines serve the New York area, with a subset of these lines serving New York City Penn Station, and others requiring transfers at Secaucus Junction or Newark Penn Station. NJ TRANSIT has a complex schedule integration with Amtrak. NJ TRANSIT rail lines have nearly triple the ridership of the MBTA Commuter Rail. NJ TRANSIT operates trains using a mix of diesel and electric propulsion.

Demographics and Land Use

| N/A | Boston | New York City ¹ |
|-------------------------|---|--|
| Esri | 1,716,012 | 3,292,830 |
| NTD | Boston, MA-NH-RI | New York-Newark, NY-NJ-CT |
| NTD | 1,873 | 3,450 |
| NTD | 4,181,019 | 18,351,295 |
| BLS | 2,677,320 | 9,169,850 |
| BLS | \$64,080 | \$61,790 |
| Inrix | 60 | 91 |
| System Map ² | Boston Harbor Charles River | Hudson River Atlantic Ocean Delaware River New Jersey Border |
| Census | 67% | 50% |
| Census | 13% | 31% |
| | Esri NTD NTD NTD BLS BLS Inrix System Map ² Census | Esri1,716,012NTDBoston, MA-NH-RINTD1,873NTD4,181,019BLS2,677,320BLS\$64,080Inrix60System Map ² Boston Harbor Charles RiverCensus67%Census13% |

* BLS and Census areas selected to most closely reflect UZA identified by NTD.

¹ NJ TRANSIT also serves the Philadelphia area with one line, connecting to Atlantic City.

² NJ TRANSIT, System Map, <u>https://www.njtransit.com/pdf/rail/Rail_System_Map.pdf</u>.

³ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



NJ TRANSIT Rail New Jersey



System Characteristics

| INFORMATION | NJ TRANSIT SOURCE | MBTA COMMUTER RAIL | NJ TRANSIT RAIL |
|---|---|----------------------------|--------------------------------------|
| Number of Lines | Facts at a Glance ⁴ | 14 | 12 ⁵ |
| Length of Longest Line (miles) | ArcGIS (Derived) | 63 | 65-70 (Approximate) |
| Number of Route Miles | NTD (Derived) | 388 | 501 |
| Number of Track Miles | NTD | 697 | 868 |
| Number of Stations | NTD | 138 | 165 |
| Percent Stations That are Accessible | NTD (Derived) | 75% | 47% |
| Annual Unlinked Trips | NTD | 33,830,904 | 90,872,267 |
| Percent of Agency Unlinked Trips | NTD (Derived) | 8% | 33% |
| Number of Central Terminals | System Map | 2 | 2 ⁶ |
| Central Terminals in Relation to CBD | System Map Center City District Map ⁷ | Both in CBD | 1 in CBD, 1 Outside CBD ⁸ |
| On-Time Performance (System-Wide) | NJ TRANSIT Website9 | 89% (2017) | 91% (2017) ¹⁰ |
| Peak Line Frequency (Most Frequent/Other) | NJ TRANSIT Schedules ¹¹ | 20 minutes / 25-50 minutes | 15 minutes / 20-25 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | NJ TRANSIT Schedules | 40 minutes / 1-2 hours | 30 minutes / 0.5-2 hours |

⁴ NJ TRANSIT, "NJ TRANSIT Facts at a Glance," Fiscal Year 2017.

⁵ Statistics exclude Port Jervis and Pasack Valley Lines, which are included in map as they are MetroNorth lines operated by NJ TRANSIT.

⁶ This includes Penn Station and Hoboken only.

⁷ City Center District, "CCD Boundary Map," <u>https://centercityphila.org/ccd-boundary-map</u>, accessed March 29, 2018.

⁸ This assumes that Manhattan represents the CBD for lines in the New York City area. The Philadelphia central terminal is just outside the CBD.

⁹ NJ TRANSIT, "NJ TRANSIT On-Time Performance: Rail, February 2016-January 2018, available at <u>http://www.njtransit.com/AdminTemp/rail_otp.pdf</u>.

¹⁰ The average shown is a 12-month average for February 2017 through January 2018.

¹¹ NJ TRANSIT, schedules effective January 7, 2018, available at <u>http://www.njtransit.com/sa/sa_servlet.srv?hdnPageAction=ServiceAdjustmentTo&AdjustmentId=9792</u>.



NJ TRANSIT Rail New Jersey



Operating Characteristics

| INFORMATION | NJ TRANSIT SOURCE | MBTA COMMUTER RAIL | NJ TRANSIT RAIL |
|--|----------------------|--------------------|------------------|
| Annual Operating Expenses | NTD | \$403,654,786 | \$1,022,642,280 |
| Farebox Revenues | NTD | \$198,331,440 | \$582,194,827 |
| Farebox Recovery | NTD | 49.1% | 56.9% |
| Fare Range (Single One-Way Trip) ¹² | NJ Transit Schedules | \$2.25 - \$12.50 | \$1.50 - \$18.00 |
| Operating Expenses per Vehicle Revenue Mile | NTD (Derived) | \$17.15 | \$16.66 |
| Operating Expenses per Unlinked Passenger Trip | NTD | \$11.93 | \$11.25 |

Fleet Characteristics

| INFORMATION | NJ TRANSIT SOURCE | MBTA COMMUTER RAIL | NJ TRANSIT RAIL |
|--|-------------------------|--------------------|-----------------------------------|
| Fleet Operator (Name, Internal/External) | NTD | External (Keolis) | Internal (NJ Transit) |
| Number of Vehicles in Fleet | NTD | 480 | 1,350 |
| Percent Spare Vehicles | NTD (Derived) | 12.3% | 6.1% ¹³ |
| Average Vehicle Age (Years) | NTD | 23.0 | 17.6 |
| Power Source(s) | NTD | Diesel | Diesel and Electric ¹⁴ |
| Seated Capacity of Trains (Approximate) | NTD, Industry Knowledge | 800 | 1,100 ¹⁵ |

¹² Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

¹³ NJ TRANSIT maintains a 52% diesel locomotive spare ratio, 35% electric spare ratio, 44% single-level cab spare ratio, 34% multi-level cab spare ratio, 20% single-level trailer spare ratio, 20% multi-level trailer spare ratio, 22% EMU spare ratio, and 26% dual-mode locomotive spare ratio, per NJ TRANSIT AM Peak Lineup Sheets and most recent car and locomotive ownership data (note that these exceed the spare ratio derived from NTD data).

¹⁴ NJ TRANSIT's fleet includes diesel locomotives, dual mode locomotives, electric locomotives, and EMUs.

¹⁵ Assumes a typical train consists of nine bi-level electric coaches.



Boston Population Density

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Nashua

Rochester

Dove

Ports

Hamptor

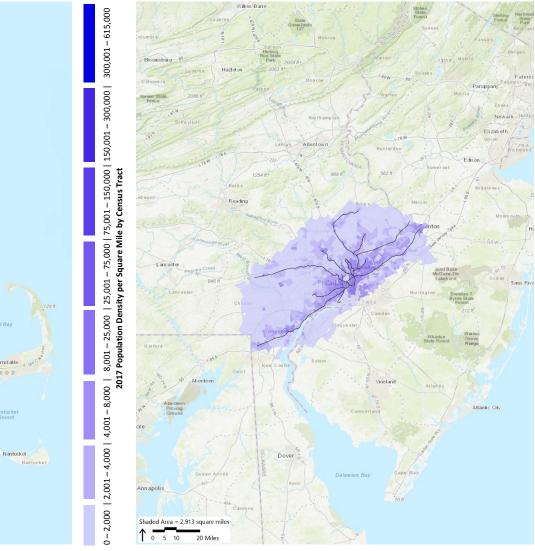
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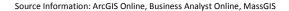
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Philadelphia Population Density





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Source Information: ArcGIS Online, Business Analyst Online, SEPTA GIS

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Plainfield

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New London

Shaded Area = 7,325 square miles

20 Miles

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Boston Employment Density

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Dove

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Hampton

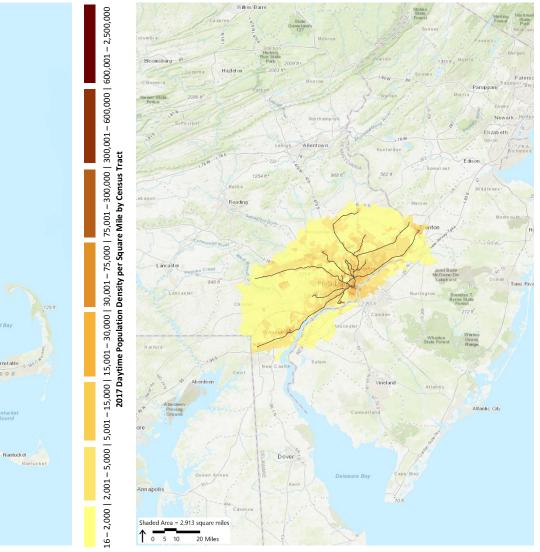
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Philadelphia Employment Density



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Source Information: ArcGIS Online, Business Analyst Online, SEPTA GIS

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SEPTA Regional Rail Philadelphia, Pennsylvania



Philadelphia has similar demographics and land use as Boston, but Southeastern Pennsylvania Transportation Authority Railroad Division (SEPTA Regional Rail) serves a much smaller area than the MBTA Commuter Rail. SEPTA Regional Rail serves a similar number of riders to the MBTA commuter rail over fewer route miles, and has lower operating expenses than the MBTA Commuter Rail per passenger and per mile. SEPTA Regional Rail has a fully electrified, through-running system, with three central terminals.

Demographics and Land Use

| INFORMATION | SEPTA SOURCE | MBTA COMMUTER RAIL | SEPTA REGIONAL RAIL |
|---|-----------------------------|--------------------|---------------------------|
| Major City Served | N/A | Boston | Philadelphia |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 1,671,994 |
| Name of UZA | NTD | Boston, MA-NH-RI | Philadelphia, PA-NJ-DE-MD |
| Size of UZA (sq. miles) | NTD | 1,873 | 1,981 |
| Population of UZA | NTD | 4,181,019 | 5,441,567 |
| Jobs in Area* | BLS | 2,677,320 | 2,777,730 |
| Average Wage in Area* | BLS | \$64,080 | \$53,450 |
| Peak Hours Spent in Congestion per Commuter | Inrix | 60 | 37 |
| Major Geographic Features | System Map ¹ | Boston Harbor | Delaware River |
| | | Charles River | Schuylkill River |
| Mode Split (Drove Alone)* ² | Census | 67% | 73% |
| Mode Split (Transit)* | Census | 13% | 9% |
| * DIC and Cancus areas calested to most closely ref | lo at UZA ideatified by NTD | | |

* BLS and Census areas selected to most closely reflect UZA identified by NTD.

¹ Southeastern Pennsylvania Transportation Authority, System Map, <u>http://www.septa.org/maps/pdf/click-map.pdf</u>.

² This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



SEPTA Regional Rail Philadelphia, Pennsylvania



System Characteristics

| INFORMATION | SEPTA SOURCE | MBTA COMMUTER RAIL | SEPTA REGIONAL RAIL |
|---|---------------------------------------|----------------------------|----------------------------|
| Number of Lines | Route Statistics ³ | 14 | 13 |
| Length of Longest Line (miles) | Route Statistics | 63 | 41 |
| Number of Route Miles | NTD (Derived) | 388 | 224 |
| Number of Track Miles | NTD | 697 | 616 |
| Number of Stations | NTD | 138 | 155 |
| Percent Stations That are Accessible | NTD (Derived) | 75% | 45% |
| Annual Unlinked Trips | NTD | 33,830,904 | 36,187,570 |
| Percent of Agency Unlinked Trips | NTD (Derived) | 8% | 10% |
| Number of Central Terminals | System Map | 2 | 3 ⁴ |
| Central Terminals in Relation to CBD | Center City District Map ⁵ | Both in CBD | 2 in CBD, 1 Outside CBD |
| On-Time Performance (System-Wide) | SEPTA Website ⁶ | 89% (2017) | 86% (2017) |
| Peak Line Frequency (Most Frequent/Other) | SEPTA Schedules ⁷ | 20 minutes / 25-50 minutes | 15 minutes / 20-40 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | SEPTA Schedules | 40 minutes / 1-2 hours | 15 minutes / 0.5-2 hours |

³ Southeastern Pennsylvania Transportation Authority, Service Planning Department, "SEPTA Route Statistics 2017."

⁴ SEPTA has three central through-running stations.

⁵ City Center District, "CCD Boundary Map," <u>https://centercityphila.org/ccd-boundary-map</u>, accessed March 29, 2018.

⁶ Southeastern Pennsylvania Transportation Authority, "On-Time Performance," <u>http://www.septa.org/service/rail/improvement/otp.html</u>, accessed March 13, 2018.

⁷ Southeastern Pennsylvania Transportation Authority, schedules effective January 14, 2018, available at <u>http://www.septa.org/schedules/rail/</u>.



SEPTA Regional Rail Philadelphia, Pennsylvania



Operating Characteristics

| INFORMATION | SEPTA SOURCE | MBTA COMMUTER RAIL | SEPTA REGIONAL RAIL |
|--|-------------------------------|--------------------|---------------------|
| Annual Operating Expenses | NTD | \$403,654,786 | \$267,844,193 |
| Farebox Revenues | NTD | \$198,331,440 | \$151,908,278 |
| Farebox Recovery | NTD | 49.1% | 56.7% |
| Fare Range (Single One-Way Trip) ⁸ | SEPTA Fare Chart ⁹ | \$2.25 - \$12.50 | \$3.75 - \$9.25 |
| Operating Expenses per Vehicle Revenue Mile | NTD (Derived) | \$17.15 | \$13.85 |
| Operating Expenses per Unlinked Passenger Trip | NTD | \$11.93 | \$7.40 |

Fleet Characteristics

| INFORMATION | SEPTA SOURCE | MBTA COMMUTER RAIL | SEPTA REGIONAL RAIL |
|--|-------------------------|--------------------|---------------------|
| Fleet Operator (Name, Internal/External) | NTD | External (Keolis) | Internal |
| Number of Vehicles in Fleet | NTD | 480 | 404 |
| Percent Spare Vehicles | NTD (Derived) | 12.3% | 16.1% ¹⁰ |
| Average Vehicle Age (Years) | NTD | 23.0 | 28.3 |
| Power Source(s) | NTD | Diesel | Electric |
| Seated Capacity of Trains (Approximate) | NTD, Industry Knowledge | 800 | 40011 |

⁸ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

⁹ Southeastern Pennsylvania Transportation Authority, "Tickets," <u>http://www.septa.org/fares/ticket/index.html</u>.

¹⁰ SEPTA maintains a 25% electric locomotive spare ratio, 7% trailer and cab spare ratio, and 17% EMU spare ratio, per SEPTA RR Peak Fleet/Seat Accommodations table and SEPTA Car Placement Sheets.

¹¹ Assumes a typical train consists of three single-level EMU vehicles.



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

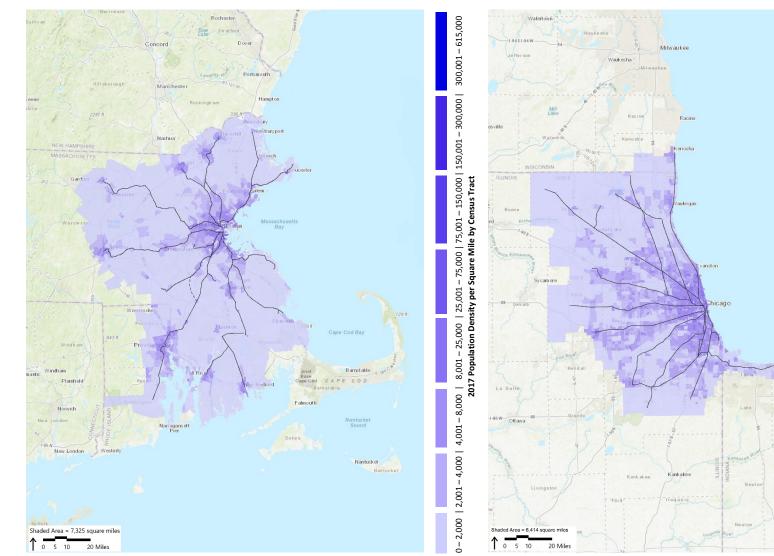
Boston Population Density

Metra Chicago, Illinois



Michigan City

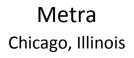
Chicago Population Density



Source Information: ArcGIS Online, Business Analyst Online, https://data.cityofchicago.org/Transportation/Metra-Lines/q8wx-dznq/data

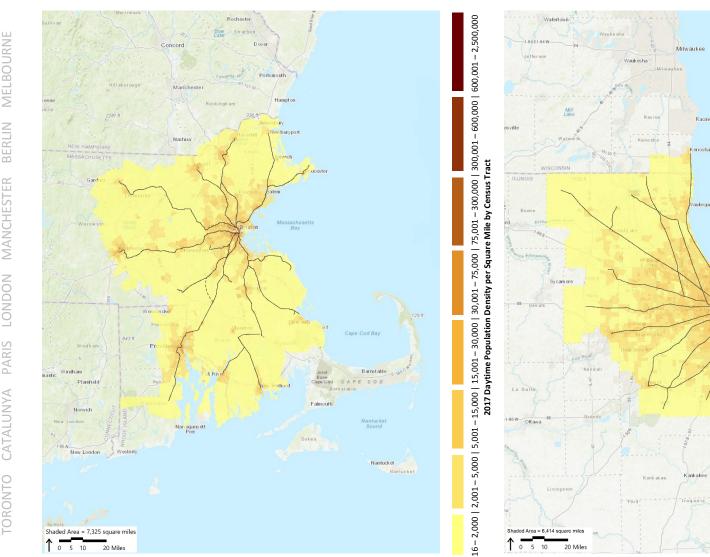


Boston Employment Density





Chicago Employment Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

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Michigan City

Source Information: ArcGIS Online, Business Analyst Online, https://data.cityofchicago.org/Transportation/Metra-Lines/q8wx-dznq/data



Metra Chicago, Illinois



Chicago is a larger city than Boston, but has similar commute metrics and geographic similarities, with water on one side of the CBD. The Commuter Rail Division of the Regional Transportation Authority and the Northeast Illinois Regional Commuter Railroad Corporation (Metra) offers only rail service, and has a similar radial system layout as the MBTA. Metra has multiple central terminals, with each line serving a single central terminals. Metra provides service using lines owned by the freight railroads, sharing tracks with a number of the freight railroads operating the service on their lines.

Demographics and Land Use

| METRA SOURCE | MBTA COMMUTER RAIL | METRA RAIL |
|-------------------------|--|---|
| N/A | Boston | Chicago |
| Esri | 1,716,012 | 2,946,626 |
| NTD | Boston, MA-NH-RI | Chicago, IL-IN |
| NTD | 1,873 | 2,443 |
| NTD | 4,181,019 | 8,608,208 |
| BLS | 2,677,320 | 4,552,180 |
| BLS | \$64,080 | \$53,320 |
| Inrix | 60 | 57 |
| System Map ¹ | Boston Harbor | Lake Michigan |
| | Charles River | Chicago River |
| Census | 67% | 70% |
| Census | 13% | 12% |
| | N/A Esri NTD NTD NTD BLS BLS Inrix System Map ¹ Census | N/ABostonEsri1,716,012NTDBoston, MA-NH-RINTD1,873NTD4,181,019BLS2,677,320BLS\$64,080Inrix60System Map1Boston Harbor Charles RiverCensus67% |

* BLS and Census areas selected to most closely reflect UZA identified by NTD.

¹ Metra, System Map, <u>https://metrarail.com/maps-schedules/system-map</u>.

² This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



Metra Chicago, Illinois



System Characteristics

| INFORMATION | METRA SOURCE | MBTA COMMUTER RAIL | METRA RAIL |
|---|----------------------------------|----------------------------|--------------------------|
| Number of Lines | State of the System ³ | 14 | 11 |
| Length of Longest Line (miles) | State of the System | 63 | 71 |
| Number of Route Miles | NTD (Derived) | 388 | 488 |
| Number of Track Miles | NTD | 697 | 1,206 |
| Number of Stations | NTD | 138 | 241 |
| Percent Stations That are Accessible | NTD (Derived) | 75% | 76% |
| Annual Unlinked Trips | NTD | 33,830,904 | 72,289,606 |
| Percent of Agency Unlinked Trips | NTD (Derived) | 8% | 100% |
| Number of Central Terminals | System Map | 2 | 4 |
| Central Terminals in Relation to CBD | City of Chicago⁴ | Both in CBD | All in CBD |
| On-Time Performance (System-Wide) | Metra ⁵ | 89% (2017) | 96% (2016) |
| Peak Line Frequency (Most Frequent/Other) | Metra Schedules ⁶ | 20 minutes / 25-50 minutes | 20 minutes / 0.5-2 hours |
| Off-Peak Line Frequency (Most Frequent/Other) | Metra Schedules | 40 minutes / 1-2 hours | 1 hour / 1.5-3 hours |

³ Metra, Division of Strategic Capital Planning, "2016 State of the System," July 2016.

⁴ City of Chicago, "Chicago Central Business District," <u>https://data.cityofchicago.org/Facilities-Geographic-Boundaries/Boundaries-Central-Business-District/tksj-nvsw</u>.

⁵ Metra, "Commuter Rail System On-Time Performance Report," January 2017.

⁶ Metra, schedules effective February 5, 2018, available at <u>https://metrarail.com/maps-schedules</u>.



Metra Chicago, Illinois



Operating Characteristics

| INFORMATION | METRA SOURCE | MBTA COMMUTER RAIL | METRA RAIL |
|--|-------------------------------|--------------------|------------------|
| Annual Operating Expenses | NTD | \$403,654,786 | \$722,591,592 |
| Farebox Revenues | NTD | \$198,331,440 | \$341,966,405 |
| Farebox Recovery | NTD | 49.1% | 47.3% |
| Fare Range (Single One-Way Trip) ⁷ | Metra Fare Chart ⁸ | \$2.25 - \$12.50 | \$4.00 - \$11.00 |
| Operating Expenses per Vehicle Revenue Mile | NTD (Derived) | \$17.15 | \$16.60 |
| Operating Expenses per Unlinked Passenger Trip | NTD | \$11.93 | \$10.00 |

| INFORMATION | METRA SOURCE | MBTA COMMUTER RAIL | METRA RAIL |
|--|-------------------------|--------------------|-----------------------------------|
| Fleet Operator (Name, Internal/External) | NTD | External (Keolis) | Internal ⁹ |
| Number of Vehicles in Fleet | NTD | 480 | 1,188 |
| Percent Spare Vehicles | NTD (Derived) | 12.3% | 10.7% |
| Average Vehicle Age (Years) | NTD | 23.0 | 24.0 |
| Power Source(s) | NTD | Diesel | Diesel and Electric ¹⁰ |
| Seated Capacity of Trains (Approximate) | NTD, Industry Knowledge | 800 | 90011 |

⁷ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

⁸ Metra, "Fares," <u>https://metrarail.com/tickets/ticket-options#quicktabs-fare_information</u>.

⁹ Several of the host railroads operate the service on their lines (e.g., Union Pacific, BNSF Railway); Metra operates the other lines.

¹⁰ Metra operates both diesel locomotives and EMU vehicles.

¹¹ Assumes a typical train consists of approximately six gallery-type coaches.



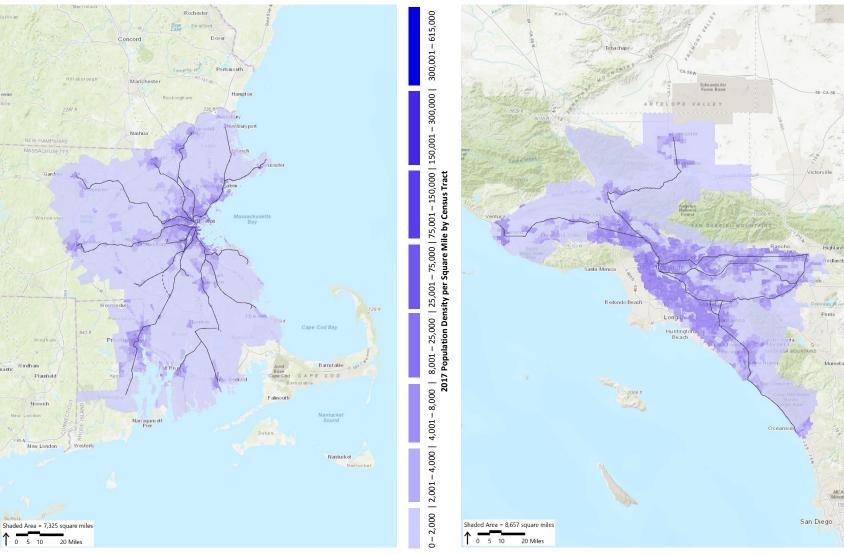
Boston Population Density

Metrolink Los Angeles, California



MCAS

Los Angeles Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

Source Information: ArcGIS Online, Business Analyst Online, http://www.dot.ca.gov/hq/tsip/gis/datalibrary/Metadata/RR_Commuter_13.html

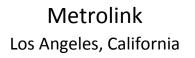
anti

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Boston Employment Density





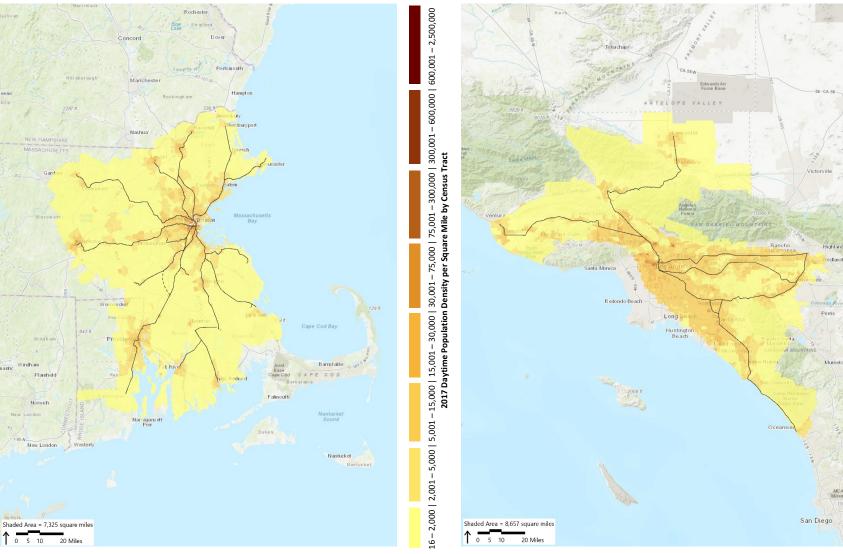
Redlands

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MCAS

-Chul

Los Angeles Employment Density



Source Information: ArcGIS Online, Business Analyst Online, http://www.dot.ca.gov/hq/tsip/gis/datalibrary/Metadata/RR_Commuter_13.html

anti

Plainfield

Norwid

1.95 N New London

1 0 5 10



Metrolink Los Angeles, California



The Los Angeles region features a larger area of high-density population and employment than Boston. Los Angeles experiences the greatest levels of congestion in the United States, and has a low transit modal split. MetroLink is a relatively new system and is expanding rapidly to provide alternatives to driving. Metrolink now has seven lines, covering a greater number of route miles than the MBTA Commuter Rail with a greater distance between stations.

Demographics and Land Use

| INFORMATION | METROLINK SOURCE | MBTA COMMUTER RAIL | METROLINK RAIL |
|---|-------------------------|--------------------------------|--|
| Major City Served | N/A | Boston | Los Angeles |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 1,060,244 |
| Name of UZA | NTD | Boston, MA-NH-RI | Los Angeles-Long Beach- Anaheim, CA |
| Size of UZA (sq. miles) | NTD | 1,873 | 1,736 |
| Population of UZA | NTD | 4,181,019 | 12,150,996 |
| Jobs in Area* | BLS | 2,677,320 | 5,783,690 |
| Average Wage in Area* | BLS | \$64,080 | \$55,650 |
| Peak Hours Spent in Congestion per Commuter | Inrix | 60 | 102 |
| Major Geographic Features | System Map ¹ | Boston Harbor Charles River | Pacific Ocean Los Padres National Forest Angeles National Forest |
| Mode Split (Drove Alone)* ² | Census | 67% | 75% |
| Mode Split (Transit)* | Census | 13% | 5% |
| K DLC and Communications and a standard standards also also and | | | |

* BLS and Census areas selected to most closely reflect UZA identified by NTD.

² This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.

¹ Metrolink, System Map & Timetables, <u>https://www.metrolinktrains.com/globalassets/schedules/all-lines-timetable---december-16.pdf</u>.



Metrolink Los Angeles, California



System Characteristics

| INFORMATION | METROLINK SOURCE | MBTA COMMUTER RAIL | METROLINK RAIL |
|---|----------------------------------|----------------------------|-------------------------|
| Number of Lines | Metrolink ³ | 14 | 7 |
| Length of Longest Line (miles) | Metrolink ⁴ | 63 | 87 |
| Number of Route Miles | NTD (Derived) | 388 | 412 |
| Number of Track Miles | NTD | 697 | 679 |
| Number of Stations | NTD | 138 | 59 |
| Percent Stations That are Accessible | NTD (Derived) | 75% | 100% |
| Annual Unlinked Trips | NTD | 33,830,904 | 13,758,419 |
| Percent of Agency Unlinked Trips | NTD (Derived) | 8% | 100% |
| Number of Central Terminals | System Map | 2 | 1 |
| Central Terminals in Relation to CBD | Downtown Center BID ⁵ | Both in CBD | Just Outside CBD |
| On-Time Performance (System-Wide) | Metrolink ⁶ | 89% (2017) | 94% (2013) |
| Peak Line Frequency (Most Frequent/Other) | Metrolink Schedules ⁷ | 20 minutes / 25-50 minutes | 30 minutes / 35 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | Metrolink Schedules | 40 minutes / 1-2 hours | 1.5 hours / 2-2.5 hours |

³ Metrolink, "Our Future is On Track: Short-Range Transit Plan 2015-2020."

⁴ Metrolink, "Keeping Southern California's Future On Track,"

https://metrolinktrains.com/globalassets/news/metrolink matters special edition 25 anniversary.pdf.

⁵ Downtown Center Business Improvement District, "Downtown BIDs," <u>https://www.downtownla.com/about-us/who-we-are/downtown-bids</u>.

⁶ Metrolink, "Our Future is On Track: Short-Range Transit Plan 2015-2020."

⁷ Metrolink, Timetable, effective December 16, 2017, <u>https://www.metrolinktrains.com/globalassets/schedules/all-lines-timetable---december-16.pdf</u>.



Metrolink Los Angeles, California



Operating Characteristics

| INFORMATION | METROLINK SOURCE | MBTA COMMUTER RAIL | METROLINK RAIL |
|--|-------------------------------------|--------------------|------------------|
| Annual Operating Expenses | NTD | \$403,654,786 | \$218,012,890 |
| Farebox Revenues | NTD | \$198,331,440 | \$84,505,943 |
| Farebox Recovery | NTD | 49.1% | 38.8% |
| Fare Range (Single One-Way Trip) ⁸ | Metrolink Price Finder ⁹ | \$2.25 - \$12.50 | \$1.75 - \$16.75 |
| Operating Expenses per Vehicle Revenue Mile | NTD (Derived) | \$17.15 | \$16.66 |
| Operating Expenses per Unlinked Passenger Trip | NTD | \$11.93 | \$15.85 |

| INFORMATION | METROLINK SOURCE | MBTA COMMUTER RAIL | METROLINK RAIL |
|--|-------------------------|--------------------|-------------------|
| Fleet Operator (Name, Internal/External) | NTD | External (Keolis) | External (Amtrak) |
| Number of Vehicles in Fleet | NTD | 480 | 258 |
| Percent Spare Vehicles | NTD (Derived) | 12.3% | 24.4% |
| Average Vehicle Age (Years) | NTD | 23.0 | 13.7 |
| Power Source(s) | NTD | Diesel | Diesel |
| Seated Capacity of Trains (Approximate) | NTD, Industry Knowledge | 800 | 80010 |

⁸ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

⁹ Metrolink, "Price Finder," <u>https://www.metrolinktrains.com/ticketsOverview/ticket-info/price-finder/</u>.

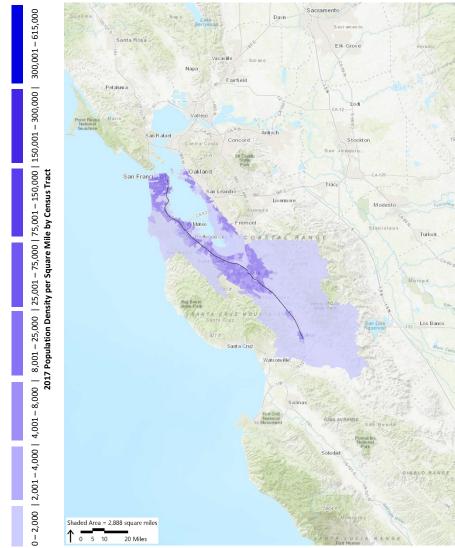
¹⁰ Assumes a typical train consists of six bi-level coaches.



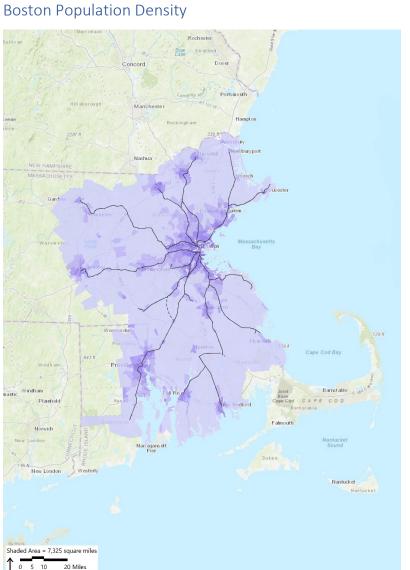




Bay Area Population Density



Source Information: ArcGIS Online, Business Analyst Online, http://www.dot.ca.gov/hq/tsip/gis/datalibrary/Metadata/RR_Commuter_13.html



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

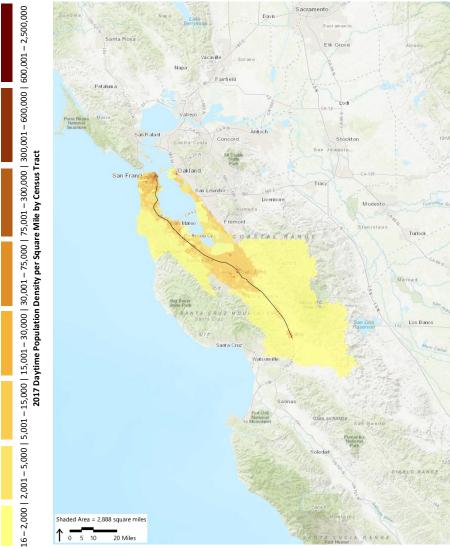


Boston Employment Density

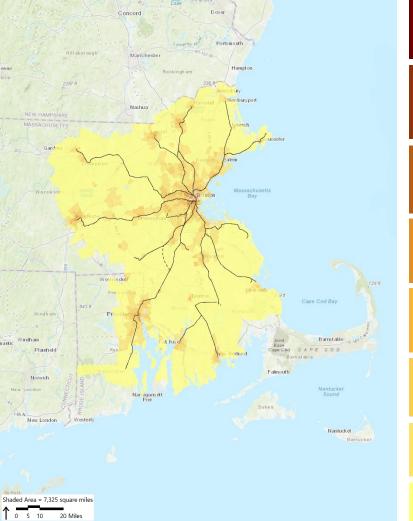




Bay Area Employment Density



Source Information: ArcGIS Online, Business Analyst Online, http://www.dot.ca.gov/hq/tsip/gis/datalibrary/Metadata/RR_Commuter_13.html



Rochester

Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Caltrain San Francisco Bay Area, California



San Mateo County Transit District operates a single line (Caltrain)¹ connecting San Francisco to San Jose, and extending further south to the City of Gilroy. Caltrain serves this high-density corridor with service levels similar to many MBTA lines, generating strong bi-directional ridership with a high farebox recovery ratio and low operating expenses per passenger. Transit America Services operates Caltrain, with a high on-time performance.

Demographics and Land Use

| INFORMATION | CALTRAIN SOURCE | MBTA COMMUTER RAIL | CALTRAIN RAIL |
|---|-------------------------|--------------------|---------------------------|
| Major City Served | N/A | Boston | San Francisco Bay Area |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 687,870 |
| Name of UZA | NTD | Boston, MA-NH-RI | San Francisco-Oakland, CA |
| Size of UZA (sq. miles) | NTD | 1,873 | 524 |
| Population of UZA | NTD | 4,181,019 | 3,281,212 |
| Jobs in Area* | BLS | 2,677,320 | 2,263,090 |
| Average Wage in Area* | BLS | \$64,080 | \$69,110 |
| Peak Hours Spent in Congestion per Commuter | Inrix | 60 | 79 |
| Major Geographic Features | System Map ² | Boston Harbor | Pacific Ocean |
| | | Charles River | San Francisco Bay |
| Mode Split (Drove Alone)* ³ | Census | 67% | 58% |
| Mode Split (Transit)* | Census | 13% | 17% |
| * DIC and Communications and a standard to mark allocations | | | |

* BLS and Census areas selected to most closely reflect UZA identified by NTD.

¹ San Mateo County Transit District oversees operations of Caltrain, while the Peninsula Corridor Joint Powers Board is the governing entity.

² Caltrain, System Map, <u>http://www.caltrain.com/stations/systemmap.html</u>.

³ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



Caltrain San Francisco Bay Area, California



System Characteristics

| INFORMATION | CALTRAIN SOURCE | MBTA COMMUTER RAIL | CALTRAIN RAIL |
|---|---------------------------------------|----------------------------|-------------------------|
| Number of Lines | System Map | 14 | 1 |
| Length of Longest Line (miles) | SPUR ⁴ | 63 | 77 |
| Number of Route Miles | NTD (Derived) | 388 | 77 |
| Number of Track Miles | NTD | 697 | 154 |
| Number of Stations | NTD | 138 | 32 |
| Percent Stations That are Accessible | NTD (Derived) | 75% | 81% |
| Annual Unlinked Trips | NTD | 33,830,904 | 18,355,641 |
| Percent of Agency Unlinked Trips | NTD (Derived) | 8% | 96% |
| Number of Central Terminals | System Map | 2 | 2 ⁵ |
| Central Terminals in Relation to CBD | San Francisco Planning ^{6,7} | Both in CBD | Both in CBD |
| On-Time Performance (System-Wide) | Caltrain ⁸ | 89% (2017) | 95% (2017) ⁹ |
| Peak Line Frequency (Most Frequent/Other) | Caltrain Schedules ¹⁰ | 20 minutes / 25-50 minutes | 20 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | Caltrain Schedules | 40 minutes / 1-2 hours | 45 minutes |

⁴ San Francisco Planning + Urban Research Association, "Saving Caltrain – For the Long Term: Strategies for Funding and Governing a Critical Regional Rail System," April 6, 2011.

⁵ This considers both San Francisco and San Jose Diridon as central terminals.

⁶ City and County of San Francisco, Planning Department, "San Francisco Zoning Map," October 2017, <u>http://sf-planning.org/zoning-map</u>.

⁷ San Francisco Planning + Urban Research Association, "The Future of Downtown San Jose," March 2014.

⁸ Caltrain, "On Time Performance & Delay Mitigation," November 16, 2017,

http://www.caltrain.com/Assets/BAC/pdf/BAC+On+Time+Performance+\$!26+Delay+Mitigation+11.16.17.pdf.

⁹ This averages monthly on-time performance for January-October, 2017.

¹⁰ Caltrain, schedules effective October 1, 2017, available at <u>http://www.caltrain.com/schedules/PDF_Schedules.html</u>.



Caltrain San Francisco Bay Area, California



Operating Characteristics

| INFORMATION | CALTRAIN SOURCE | MBTA COMMUTER RAIL | CALTRAIN RAIL |
|--|-----------------------------------|--------------------|------------------|
| Annual Operating Expenses | NTD | \$403,654,786 | \$112,219,456 |
| Farebox Revenues | NTD | \$198,331,440 | \$89,104,140 |
| Farebox Recovery | NTD | 49.1% | 79.4% |
| Fare Range (Single One-Way Trip) ¹¹ | Caltrain Fare Chart ¹² | \$2.25 - \$12.50 | \$3.75 - \$15.00 |
| Operating Expenses per Vehicle Revenue Mile | NTD (Derived) | \$17.15 | \$15.55 |
| Operating Expenses per Unlinked Passenger Trip | NTD | \$11.93 | \$6.11 |

| INFORMATION | CALTRAIN SOURCE | MBTA COMMUTER RAIL | CALTRAIN RAIL |
|--|-------------------------|--------------------|----------------------------|
| Fleet Operator (Name, Internal/External) | NTD | External (Keolis) | External |
| | | | (Transit America Services) |
| Number of Vehicles in Fleet | NTD | 480 | 134 |
| Percent Spare Vehicles | NTD (Derived) | 12.3% | 21.6% ¹³ |
| Average Vehicle Age (Years) | NTD | 23.0 | 24.6 |
| Power Source(s) | NTD | Diesel | Diesel ¹⁴ |
| Seated Capacity of Trains (Approximate) | NTD, Industry Knowledge | 800 | 90015 |

¹¹ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

¹² Caltrain, "Fare Chart," <u>http://www.caltrain.com/Fares/farechart.html</u>.

¹³ Caltrain maintains a 24% diesel locomotive spare ratio, 17% cab spare ratio, and 9% trailer spare ratio.

¹⁴ Electrification is now under construction with bi-level Electric Multiple Unit trains on order; some diesel express trains will remain for a time after electrification and all Gilroy service will remain diesel in the long term.

¹⁵ Assumes a typical train consists of six bi-level coaches.



Peer Review International Systems







Rochester

Dove

Portsmouth

Hamptor

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Cape Cod Ba

Falmouth

Barnstabl

Nantucket

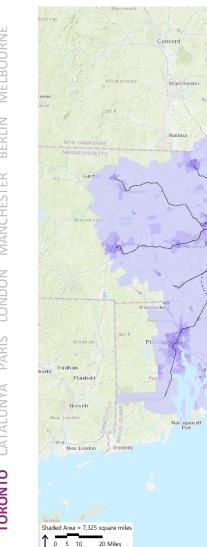
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Boston Population Density

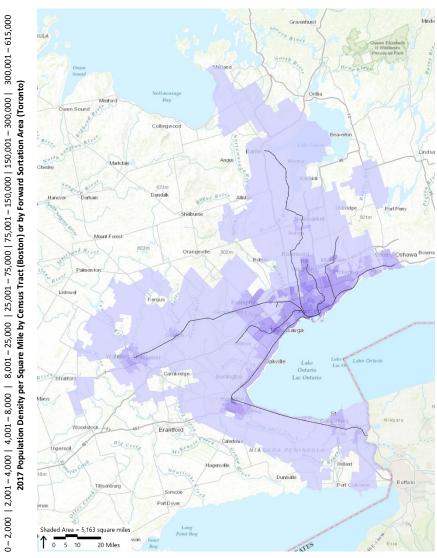




Toronto Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Source Information: ArcGIS Online, Business Analyst Online, GO Transit

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Boston Employment Density



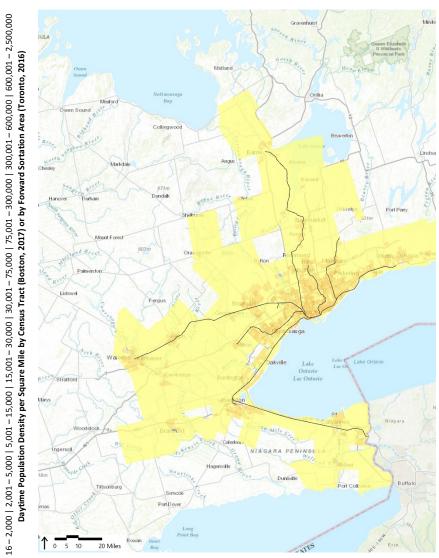


Toronto Employment Density





Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Source Information: ArcGIS Online, Business Analyst Online, GO Transit, Statistics Canada 2016 Census



GO Transit Toronto, Canada



Toronto offers many similarities to Boston, including population, labor market and geography. GO Transit has made consistent, incremental improvements since its takeover of commuter rail operations in 1967, adding services and lines and introducing higher capacity, bi-level vehicles. Early on, GO Transit introduced long distance commuter bus services to feed the rail network and provide all day coverage to areas which could not justify or operate beyond peak periods. Since 2000, planning began for a more ambitious expansion that reintroduced all day service to most lines starting in 2007, and the new Big-Move/RER vision approved in 2014 (CAN\$10 billion) outlined all-day, high-frequency service, electrification, route extensions and new stations, and better integration with other transit modes. Design is well underway with a Design-Build-Operate-Maintain (DBOM) style procurement currently underway¹.

Demographics and Land Use

| INFORMATION | TORONTO SOURCE | MBTA COMMUTER RAIL | TORONTO GO TRANSIT |
|---|-------------------|----------------------|-----------------------|
| Major City Served | N/A | Boston | Toronto |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 1,618,941 |
| Name of UZA | N/A | Boston, MA-NH-RI | Toronto |
| Size of UZA (sq. miles)* | Statistics Canada | 1,873 | 243 |
| Population of UZA* | Statistics Canada | 4,181,019 | 2,731,571 |
| Jobs in Area | City of Toronto | 2,677,320 | 1,461,020 |
| Average Wage in Area | Statistics Canada | \$64,080 | \$61,342 ² |
| Peak Hours Spent in Congestion per Commuter | TomTom | 29 mins ³ | 34 mins |
| Major Geographic Features | System Map | Boston Harbor | Laka Ontaria |
| | | Charles River | Lake Ontario |
| Mode Split (Drove Alone) ⁴ | Statistics Canada | 67% | 59% |
| Mode Split (Transit) | Statistics Canada | 13% | 23% |

* OECD data provides most consistent set of econometric data for international comparisons – Statistics Canada and City of Toronto data has been used to supplement. UZA internationally will typically be classified as urban area.

¹ http://www.infrastructureontario.ca/Request-for-Qualifications-Issued-RER-GO-Regional-Express-Rail-Corridor/

² Using exchange rate of \$1.00 CAD = \$0.78 USD.

³ This data has been amended relative to the US comparators, to allow a more like-for-like comparison, using the same data source (TomTom).

⁴ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



GO Transit Toronto, Canada



System Characteristics

| INFORMATION | TORONTO SOURCE | MBTA COMMUTER RAIL | TORONTO GO TRANSIT |
|---|------------------------|----------------------------|-------------------------------|
| Number of Lines | Go Transit | 14 | 7 |
| Length of Longest Line (miles) | Go Transit | 63 | 63.8 ⁵ |
| Number of Route Miles | Go Transit | 388 | 341 |
| Number of Track Miles | Not publicly available | 697 | N/A |
| Number of Stations | Go Transit | 138 | 66 |
| Percent Stations That are Accessible | Go Transit | 75% | ~92% ⁶ |
| Annual Unlinked Trips | Go Transit | 33,830,904 | 59,376,096 |
| Percent of Agency Unlinked Trips | Go Transit | 8% | 81% |
| Number of Central Terminals | Go Transit | 2 | 1 |
| Central Terminals in Relation to CBD | Go Transit | Both in CBD | Within the CBD |
| On-Time Performance (System-Wide) | Go Transit | 89% (2017) | 95% |
| Peak Line Frequency (Most Frequent/Other) | Go Transit | 20 minutes / 25-50 minutes | 15 minutes / 30 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | Go Transit | 40 minutes / 1-2 hours | 30 minutes / N/A ⁷ |

⁵ Kitchener line.

⁶ Upgrades taking place to make this 100%.

⁷ Regular headways maintained with buses in Off-Peak.



GO Transit Toronto, Canada



Operating Characteristics

| INFORMATION | TORONTO SOURCE | MBTA COMMUTER RAIL | TORONTO GO TRANSIT |
|--|------------------------|--------------------|----------------------------|
| Annual Operating Expenses (US Dollars) | Go Transit | \$403,654,786 | \$605,400,000 ⁸ |
| Farebox Revenues (US Dollars) | Go Transit | \$198,331,440 | \$374,000,000 |
| Farebox Recovery | Go Transit | 49.1% | 62.0% |
| Fare Range (Single One-Way Trip) ⁹ | Go Transit | \$2.25 - \$12.50 | \$3.90 - \$12.26 |
| Operating Expenses per Vehicle Revenue Mile | Not Publicly Available | \$17.15 | N/A ¹⁰ |
| Operating Expenses per Unlinked Passenger Trip | Go Transit | \$11.93 | \$8.8011 |

| INFORMATION | TORONTO SOURCE | MBTA COMMUTER RAIL | TORONTO GO TRANSIT |
|--|----------------|--------------------|--------------------------------|
| Fleet Operator (Name, Internal/External) | Go Transit | External (Keolis) | External (Bombardier) |
| Number of Vehicles in Fleet | Go Transit | 480 | 75 Locomotives, 725 coaches |
| Percent Spare Vehicles | Go Transit | 12.3% | ~15% |
| Average Vehicle Age (Years) | Go Transit | 23.0 | ~24 |
| Power Source(s) | Go Transit | Diesel | Diesel |
| Seated Capacity of Trains (Approximate) | Go Transit | 800 | 1,804 |

⁸ Includes all modes for Go Transit.

⁹ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

¹⁰ Go Transit does not publish the number of vehicle revenue miles per year.

¹¹ The operating costs quoted include bus costs, hence bus passengers have also been included in this calculation (meaning it does not simply equal the reported operating costs divided by the reported passenger trips).

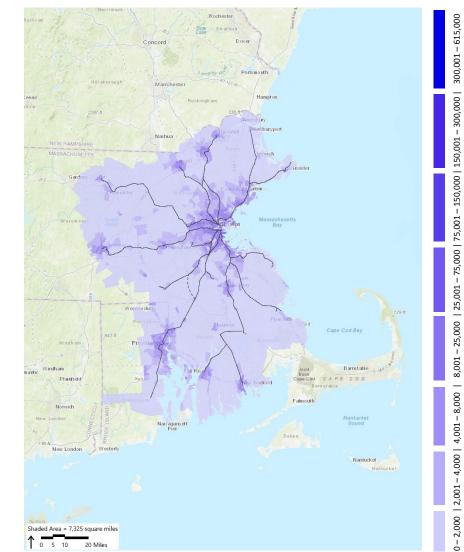


Boston Population Density

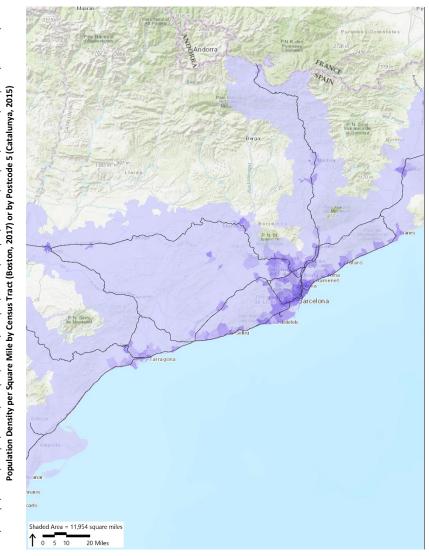
Rodalies Barcelona Barcelona, Spain



Barcelona Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Source Information: ArcGIS Online, Business Analyst Online, Generalitat de Catalunya Departament de Territori i Sostenibilitat – "Graf d'infraestructures terrestres"

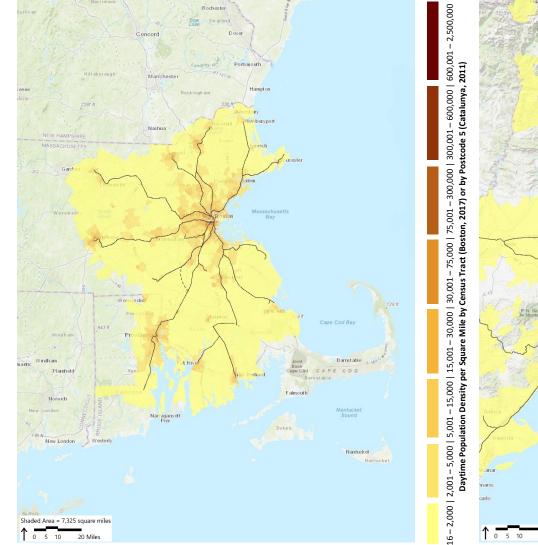


Boston Employment Density

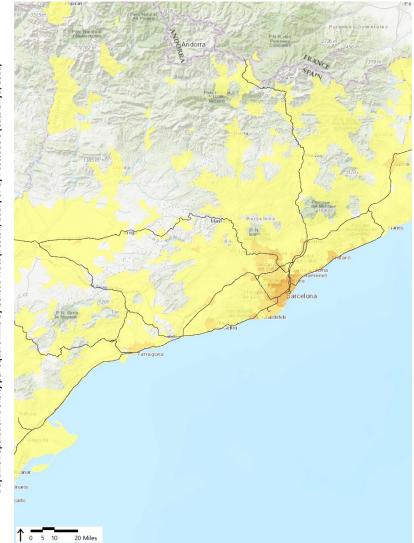




Barcelona Employment Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Source Information: ArcGIS Online, Business Analyst Online, Generalitat de Catalunya Departament de Territori i Sostenibilitat – "Graf d'infraestructures terrestres", Instituto Nacional de Estadística Population and Housing Census 2011



Rodalies Barcelona Barcelona, Spain



Catalunya and Barcelona have a similar geography to Boston, being bordered by water on one side. Only limited data is readily publicly available on many aspects of the system.

Demographics and Land Use

| INFORMATION | RODALIES SOURCE | MBTA COMMUTER RAIL | RODALIES BARCELONA |
|---|------------------------|--------------------------------|--|
| Major City Served | N/A | Boston | Barcelona, Catalonia, Spain |
| Population within 1 Mile of Stations | Esri | 1,716,012 | N/A |
| Name of UZA | N/A | Boston, MA-NH-RI | Barcelona |
| Size of UZA (sq. miles)* | OECD | 1,873 | 160 |
| Population of UZA* | OECD | 4,181,019 | 2,972,343 |
| Jobs in Area | Barcelona City Council | 2,677,320 | 1,060,000 |
| Average Wage in Area | Expatfocus.com | \$64,080 | \$40,992 ¹ |
| Peak Hours Spent in Congestion per Commuter | TomTom | 29 mins ² | 31 mins |
| Major Geographic Features | System Map | Boston Harbor Charles River | Mediterranean Sea (West), Collserola Mountains (East) |
| Mode Split (Drove Alone) ³ | EMTA ⁴ | 67% | 33% ⁵ |
| Mode Split (Transit) | EMTA | 13% | 20% |

* OECD data provides most consistent set of econometric data for international comparisons. UZA internationally will typically be classified as urban area.

- ² This data has been amended relative to the US comparators, to allow a more like-for-like comparison, using the same data source (TomTom).
- ³ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.

¹ Using exchange rate of €1.00 = \$1.23.

⁴ European Metropolitan Transport Authorities.

⁵ Drivers & Passengers.



Rodalies Barcelona Barcelona, Spain



System Characteristics

| INFORMATION | RODALIES SOURCE | MBTA COMMUTER RAIL | RODALIES BARCELONA |
|---|-----------------------|----------------------------|----------------------------|
| Number of Lines | Rodalies de Catalunya | 14 | 9 - Line 2 currently split |
| Length of Longest Line (miles) | Rodalies de Catalunya | 63 | 100 |
| Number of Route Miles | Rodalies de Catalunya | 388 | 290 |
| Number of Track Miles | Rodalies de Catalunya | 697 | 580 |
| Number of Stations | Rodalies de Catalunya | 138 | 109 |
| Percent Stations That are Accessible | Rodalies de Catalunya | 75% | >75% |
| Annual Unlinked Trips | Rodalies de Catalunya | 33,830,904 | 108,300,000 ⁶ |
| Percent of Agency Unlinked Trips | Rodalies de Catalunya | 8% | 100%7 |
| Number of Central Terminals | Rodalies de Catalunya | 2 | 3 |
| Central Terminals in Relation to CBD | Rodalies de Catalunya | Both in CBD | All in CBD |
| On-Time Performance (System-Wide) | Politikon.es | 89% (2017) | 94% |
| Peak Line Frequency (Most Frequent/Other) | Rodalies de Catalunya | 20 minutes / 25-50 minutes | 10 minutes / 30 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | Rodalies de Catalunya | 40 minutes / 1-2 hours | 10 minutes / 30 minutes |

⁶ Including regional services.

⁷ Other modes run by other agencies.



Rodalies Barcelona Barcelona, Spain



Operating Characteristics

| INFORMATION | RODALIES SOURCE | MBTA COMMUTER RAIL | RODALIES BARCELONA |
|--|------------------------|--------------------|--------------------|
| Annual Operating Expenses | RENFE | \$403,654,786 | \$391,000,000 |
| Farebox Revenues | RENFE | \$198,331,440 | \$223,000,000 |
| Farebox Recovery | Derived | 49.1% | 56.9% |
| Fare Range (Single One-Way Trip) ⁸ | EMTA | \$2.25 - \$12.50 | \$2.65 - \$9.35 |
| Operating Expenses per Vehicle Revenue Mile | Not publicly available | \$17.15 | N/A |
| Operating Expenses per Unlinked Passenger Trip | Derived | \$11.93 | \$3.61 |

| INFORMATION | RODALIES SOURCE | MBTA COMMUTER RAIL | RODALIES BARCELONA |
|--|------------------------|--------------------|--|
| Fleet Operator (Name, Internal/External) | Rodalies de Catalunya | External (Keolis) | Renfe (Spanish State Rail Operator) |
| Number of Vehicles in Fleet | Not publicly available | 480 | N/A |
| Percent Spare Vehicles | Not publicly available | 12.3% | N/A |
| Average Vehicle Age (Years) | Rodalies de Catalunya | 23.0 | ~22 ⁹ |
| Power Source(s) | Rodalies de Catalunya | Diesel | Electric |
| Seated Capacity of Trains (Approximate) | Rodalies de Catalunya | 800 | ~725 ¹⁰ |

⁸ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

⁹ Series 447 & 450: 1990-2; Civia: 2000.

 $^{^{\}rm 10}$ Various capacities: 207 per vehicle in 2 to 5 vehicle trains.



Boston Population Density

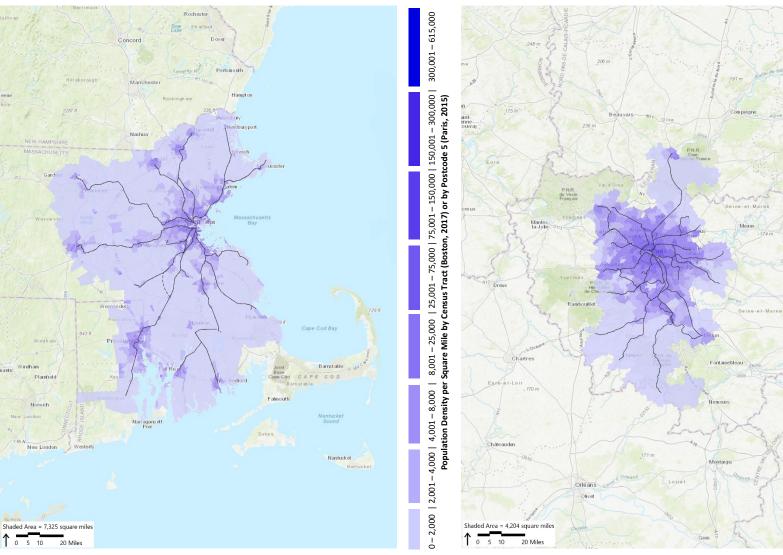




Soisson

Nogen sur-Seil

Paris Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

anti

Norwich

1 0 5 10

Source Information: ArcGIS Online, Business Analyst Online, Le Syndicat des Transports d'Île-de-France Open Data - https://opendata.stif.info/page/home/ Employment data unavailable



Paris RER Paris, France



The Réseau Express Regional (RER) is run by two operators who provide varying levels of data publicly. The RER is closely integrated with the Paris Metro, so the passenger flow is different from the MBTA system. Best available data have been provided in this desktop review although in some cases, such as select operating characteristics, it is not possible through a desktop review to separate RER from Metro data.

Demographics and Land Use

| INFORMATION | PARIS SOURCE | MBTA COMMUTER RAIL | PARIS RER |
|---|-------------------|--------------------------------|--|
| Major City Served | N/A | Boston | Paris, France |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 6,831,468 ¹ |
| Name of UZA | N/A | Boston, MA-NH-RI | Paris, France |
| Size of UZA (sq. miles)* | OECD | 1,873 | 933 |
| Population of UZA* | OECD | 4,181,019 | 2,229,000 |
| Jobs in Area* | OECD | 2,677,320 | 5,746,030 |
| Average Wage in Area | Payscale.com | \$64,080 | \$60,110 ² |
| Peak Hours Spent in Congestion per Commuter | TomTom | 29 mins ³ | 40 mins |
| Major Geographic Features | System Map | Boston Harbor Charles River | River Seine & Peripherique (urban motorway) |
| Mode Split (Drove Alone) ⁴ | EMTA ⁵ | 67% | 38% |
| Mode Split (Transit) | EMTA | 13% | 20% |

* OECD data provides most consistent set of econometric data for international comparisons. UZA internationally will typically be classified as urban area.

¹ Includes population within one mile of rail stations within shaded area.

² Using exchange rate of €1.00 = \$1.23.

³ This data has been amended relative to the US comparators, to allow a more like-for-like comparison, using the same data source (TomTom).

⁴ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.

⁵ European Metropolitan Transport Authorities.



Paris RER Paris, France



System Characteristics

| INFORMATION | PARIS SOURCE | MBTA COMMUTER RAIL | PARIS RER |
|---|--------------|----------------------------|--------------------------------------|
| Number of Lines | EMTA | 14 | 13 lines ⁶ |
| Length of Longest Line (miles) | EMTA | 63 | 118 |
| Number of Route Miles | EMTA | 388 | 900 |
| Number of Track Miles | EMTA | 697 | 1,800 |
| Number of Stations | EMTA | 138 | 449 |
| Percent Stations That are Accessible | EMTA | 75% | >75% |
| Annual Unlinked Trips | EMTA | 33,830,904 | 1,441,000,000 (2016) ⁷ |
| Percent of Agency Unlinked Trips | EMTA | 8% | 25% |
| Number of Central Terminals | ΕΜΤΑ | 2 | N/A (cross-city urban rail lines) |
| Central Terminals in Relation to CBD | EMTA | Both in CBD | N/A |
| On-Time Performance (System-Wide) | | 89% (2017) | 90% |
| Peak Line Frequency (Most Frequent/Other) | EMTA | 20 minutes / 25-50 minutes | 5 minutes ⁸ |
| Off-Peak Line Frequency (Most Frequent/Other) | EMTA | 40 minutes / 1-2 hours | 5 minutes |

⁶ RER - Not including other commuter rail.

⁷ Includes RER and Metro.

⁸ >12 trains per hour (through Central Paris).



Paris RER Paris, France



Operating Characteristics

| INFORMATION | PARIS SOURCE | MBTA COMMUTER RAIL | PARIS RER |
|--|------------------------|--------------------|-------------------------------|
| Annual Operating Expenses | EMTA | \$403,654,786 | \$11,569,000,000 ⁹ |
| Farebox Revenues | EMTA | \$198,331,440 | \$4,400,000,000 |
| Farebox Recovery | EMTA | 49.1% | 38% |
| Fare Range (One-Way Trip) ¹⁰ | EMTA | \$2.25 - \$12.50 | \$2.30 - \$12.70 |
| Operating Expenses per Vehicle Revenue Mile | Not available publicly | \$17.15 | N/A |
| Operating Expenses per Unlinked Passenger Trip | EMTA | \$11.93 | \$8.03 |

| INFORMATION | PARIS SOURCE | MBTA COMMUTER RAIL | PARIS RER |
|--|------------------------|--------------------|------------------------|
| Fleet Operator (Name, Internal/External) | EMTA | External (Keolis) | Paris RATP & SNCF |
| Number of Vehicles in Fleet | EMTA | 480 | 1,182 |
| Percent Spare Vehicles | Not available publicly | 12.3% | N/A |
| Average Vehicle Age (Years) | Not available publicly | 23.0 | N/A |
| Power Source(s) | EMTA | Diesel | Electric ¹¹ |
| Seated Capacity of Trains (Approximate) | EMTA | 800 | > 1,500 |

⁹ Includes Metro & Bus.

¹⁰ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

¹¹ Primarily Overhead.



Boston Population Density

London Overground London, United Kingdom

300,001 - 615,000

150,001 - 300,000 |

75,001-150,000

25,001 - 75,000

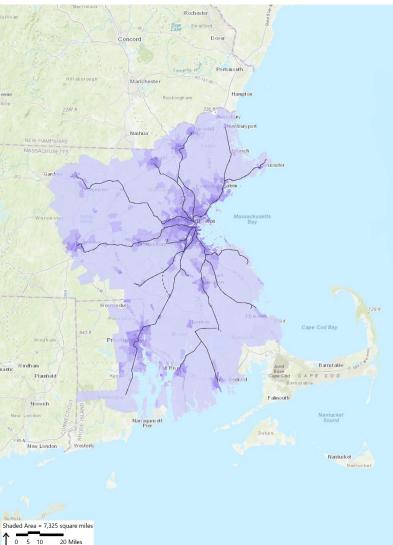
25,000

8,001 -

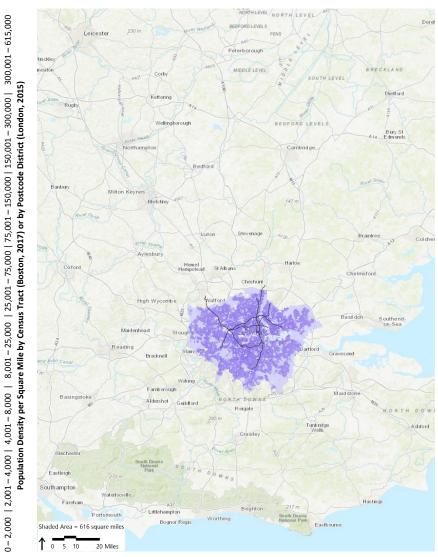


London Population Density





Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Source Information: ArcGIS Online, Business Analyst Online, Open Street Map Great Britain, Contains OS data © Crown copyright and database right (2017), Office for National Statistics Local Authority Districts (December 2015) Full Clipped Boundaries in Great Britain, Nomis

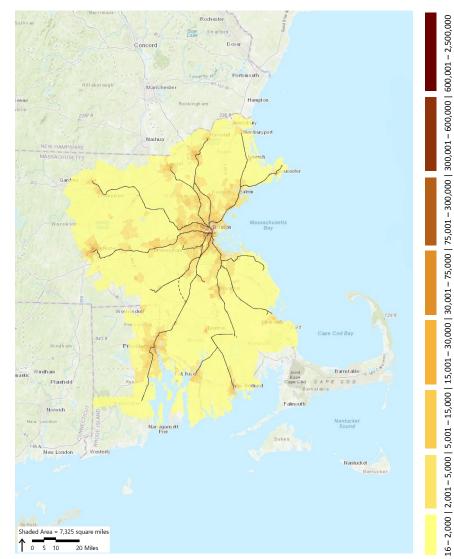


Boston Employment Density

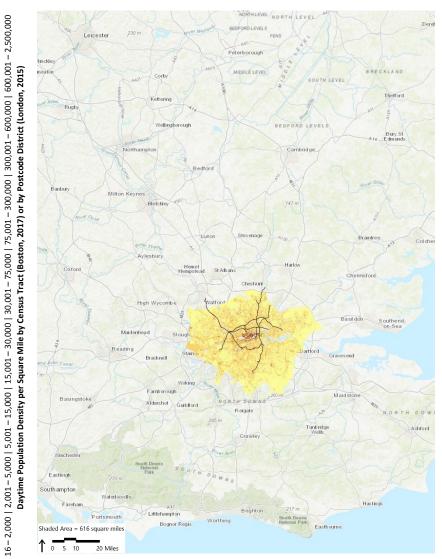




London Employment Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Source Information: ArcGIS Online, Business Analyst Online, Open Street Map Great Britain, Contains OS data © Crown copyright and database right (2017), Office for National Statistics Local Authority Districts (December 2015) Full Clipped Boundaries in Great Britain, Nomis



London Overground London, United Kingdom



The success of the London Overground is well known, taking a railway from 1850 and transforming it, driving growth. Performance is the focus of most services, while costs and revenues have seen significant improvements over the past 10 to 15 years. Transport for London (TfL) and Department for Transport (DfT) have a variety of different types of operating contracts.

Demographics and Land Use

| INFORMATION | LONDON SOURCE | MBTA COMMUTER RAIL | LONDON OVERGROUND |
|---|----------------------------------|--------------------------------|---------------------------------------|
| Major City Served | N/A | Boston | London, UK |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 3,429,647 ¹ |
| Name of UZA | OECD | Boston, MA-NH-RI | Greater London |
| Size of UZA (sq. miles)* | OECD | 1,873 | 606 |
| Population of UZA* | OECD | 4,181,019 | 8,800,000 |
| Jobs in Area* | Office for National Statistics | 2,677,320 | 5,909,000 |
| Average Wage in Area* | Office for National Statistics | \$64,080 | \$48,800 ² |
| Peak Hours Spent in Congestion per Commuter | TomTom Traffic Data (Derived) | 29 mins ³ | 40 mins |
| Major Geographic Features | System Map | Boston Harbor Charles River | River Thames M25 (London boundary) |
| Mode Split (Drove Alone)** ⁴ | Transport for London | 67% | 7% |
| Mode Split (Transit)** | Transport for London | 13% | 44% |
| | | | |

* OECD data provides most consistent set of econometric data for international comparisons – UK Government Office for National Statistics (ONS) has been used to supplement. UZA internationally will typically be classified as urban area.

** Transport for London (TfL) data – beyond Greater London, UK Department for Transport data is used.

¹ Includes population within one mile of London Overground rail stations within shaded area.

² \$1.40 to £1-pound conversion assumed.

 ³ This data has been amended relative to the US comparators, to allow a more like-for-like comparison, using the same data source (TomTom).
 ⁴ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



System Characteristics

London Overground London, United Kingdom



| INFORMATION | LONDON SOURCE | MBTA COMMUTER RAIL | LONDON OVERGROUND |
|---|-------------------------|----------------------------|-------------------------------------|
| Number of Lines | Transport for London | 14 | 9 |
| Length of Longest Line (miles) | Transport for London | 63 | N/A - Circular service ⁵ |
| Number of Route Miles | Transport for London | 388 | 103 |
| Number of Track Miles | Transport for London | 697 | 206 |
| Number of Stations | Transport for London | 138 | 112 |
| Percent Stations That are Accessible | Transport for London | 75% | 51% (75% by 2023) |
| Annual Unlinked Trips | Office of Rail and Road | 33,830,904 | 188,780,000 (2017) |
| Percent of Agency Unlinked Trips | Transport for London | 8% | 4.7% |
| Number of Central Terminals | System Map | 2 | 2 + circular service |
| Central Terminals in Relation to CBD | System Map | Both in CBD | Both in CBD |
| On-Time Performance (System-Wide) | Office of Rail and Road | 89% (2017) | 94.8% (2017) |
| Peak Line Frequency (Most Frequent/Other) | Transport for London | 20 minutes / 25-50 minutes | 7.5 minutes / 15 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | Transport for London | 40 minutes / 1-2 hours | 10 minutes / 15 minutes |

⁵ Primarily a circular/orbital network with some arterial links into the CBD



Operating Characteristics

London Overground London, United Kingdom



| INFORMATION | LONDON SOURCE | MBTA COMMUTER RAIL | LONDON OVERGROUND |
|--|-------------------------|--------------------|--|
| Annual Operating Expenses | Office of Rail and Road | \$403,654,786 | \$411,700,000 (2017) |
| Farebox Revenues | Office of Rail and Road | \$198,331,440 | \$321,600,000 (2017) |
| Farebox Recovery | Office of Rail and Road | 49.1% | 78% ⁶ (less than 50% in 2007) |
| Fare Range (Single One-Way Trip) ⁷ | Transport for London | \$2.25 - \$12.50 | \$2.10 - \$7.40 |
| | | | (\$2.40 - \$12.00 rush hours) |
| Operating Expenses per Vehicle Revenue Mile | Office of Rail and Road | \$17.15 | \$19.30 |
| Operating Expenses per Unlinked Passenger Trip | Office of Rail and Road | \$11.93 | \$2.18 |

| INFORMATION | LONDON SOURCE | MBTA COMMUTER RAIL | LONDON OVERGROUND |
|--|----------------------|--------------------|---------------------------|
| Fleet Operator (Name, Internal/External) | Transport for London | External (Keolis) | External (Arriva) |
| Number of Vehicles in Fleet | Transport for London | 480 | 425 |
| Percent Spare Vehicles | Transport for London | 12.3% | <10% |
| Average Vehicle Age (Years) | Transport for London | 23.0 | <10 years |
| Power Source(s) | Transport for London | Diesel | Electric (by end 2018) |
| Seated Capacity of Trains (Approximate) | Transport for London | 800 | 186 seats + >420 standing |

⁶ Projected to break even by 2023.

⁷ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.



London Consolidated (8 Operators)

London, United Kingdom



Demographics and Land Use

| INFORMATION | LONDON SOURCE | MBTA COMMUTER RAIL | LONDON CONSOLIDATED (8 OPERATORS) |
|---|--------------------------------|--------------------------------|---------------------------------------|
| Major City Served | N/A | Boston | London, UK |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 13,915,705 ¹ |
| Name of UZA | OECD | Boston, MA-NH-RI | Greater London |
| Size of UZA (sq. miles)* | OECD | 1,873 | 606 |
| Population of UZA* | OECD | 4,181,019 | 8,800,000 |
| Jobs in Area | Office for National Statistics | 2,677,320 | 5,909,000 |
| Average Wage in Area | Office for National Statistics | \$64,080 | \$48,800 ² |
| Peak Hours Spent in Congestion per Commuter | TomTom | 29 mins ³ | 40 mins |
| Major Geographic Features | System Map | Boston Harbor Charles River | River Thames M25 (London boundary) |
| Mode Split (Drove Alone) ⁴ | Transport for London | 67% | 7% |
| Mode Split (Transit) | Transport for London | 13% | 44% |
| | • | | |

* OECD data provides most consistent set of econometric data for international comparisons – UK Government Office for National Statistics (ONS) has been used to supplement. UZA internationally will typically be classified as urban area.

¹ Includes population within one mile of rail stations within a defined boundary, with an extent reaching beyond Greater London. Statistics for Greater London are provided to approximate area demographics and land use characteristics.

 $^{^{\}rm 2}$ \$1.40 to £1-pound conversion assumed.

³ This data has been amended relative to the US comparators, to allow a more like-for-like comparison, using the same data source (TomTom).

⁴ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



London Consolidated (8 Operators)

London, United Kingdom



System Characteristics

| INFORMATION | LONDON SOURCE | MBTA COMMUTER RAIL | LONDON CONSOLIDATED (8 OPERATORS) |
|---|-------------------------|----------------------------|--------------------------------------|
| Number of Lines | Transport for London | 14 | >60 |
| Length of Longest Line (miles) | Transport for London | 63 | ~ 60⁵ |
| Number of Route Miles | Transport for London | 388 | 2,671 (25% of UK rail network) |
| Number of Track Miles | Transport for London | 697 | 5,342 ⁶ |
| Number of Stations | Transport for London | 138 | 915 |
| Percent Stations That are Accessible | Transport for London | 75% | >75% |
| Annual Unlinked Trips | Office of Rail and Road | 33,830,904 | 1,100,000,000 (2017) |
| Percent of Agency Unlinked Trips | Transport for London | 8% | N/A |
| Number of Central Terminals | System Map | 2 | 15 (6 with through services) |
| Central Terminals in Relation to CBD | System Map | Both in CBD | All in CBD |
| On-Time Performance (System-Wide) | Office of Rail and Road | 89% (2017) | >85% (2017) |
| Peak Line Frequency (Most Frequent/Other) | Transport for London | 20 minutes / 25-50 minutes | 15 minutes / 30 minutes ⁷ |
| Off-Peak Line Frequency (Most Frequent/Other) | Transport for London | 40 minutes / 1-2 hours | 15 minutes / 30 minutes ⁸ |

⁵ Ashford, Kent, taken as reasonable estimation of max typical commuting length; actual rail lines extend significantly further.

⁶ Excluding fast lines.

⁷ Typical frequency on outer branches.

⁸ Typical frequency on outer branches (similar to peak (less on evenings & weekends)).



London Consolidated (8 Operators)

London, United Kingdom



Operating Characteristics

| INFORMATION | LONDON SOURCE | MBTA COMMUTER RAIL | LONDON CONSOLIDATED (8 OPERATORS) |
|--|-------------------------|--------------------|--------------------------------------|
| Annual Operating Expenses | Office of Rail and Road | \$403,654,786 | \$5,500,000,000 (2017) |
| Farebox Revenues | Office of Rail and Road | \$198,331,440 | \$5,600,000,000 (2017) |
| Farebox Recovery | Office of Rail and Road | 49.1% | 102% |
| Fare Range (Single One-Way Trip) ⁹ | Transport for London | \$2.25 - \$12.50 | \$2.10 - ~\$12.00 ¹⁰ |
| Operating Expenses per Vehicle Revenue Mile | Office of Rail and Road | \$17.15 | \$7.52 |
| Operating Expenses per Unlinked Passenger Trip | Office of Rail and Road | \$11.93 | \$5.10 |

| INFORMATION | LONDON SOURCE | MBTA COMMUTER RAIL | LONDON CONSOLIDATED (8 OPERATORS) |
|--|----------------------|--------------------|--------------------------------------|
| Fleet Operator (Name, Internal/External) | Transport for London | External (Keolis) | External (various) |
| Number of Vehicles in Fleet | Transport for London | 480 | >7,000 |
| Percent Spare Vehicles | Transport for London | 12.3% | <10% |
| Average Vehicle Age (Years) | Transport for London | 23.0 | ~10 years ¹¹ |
| Power Source(s) | Transport for London | Diesel | Primarily Electric (>90%) |
| Seated Capacity of Trains (Approximate) | Transport for London | 800 | ~400 ¹² |

⁹ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

¹⁰ Various fares set by each operator.

¹¹ Range of stock ages between 0 & 40 years old.

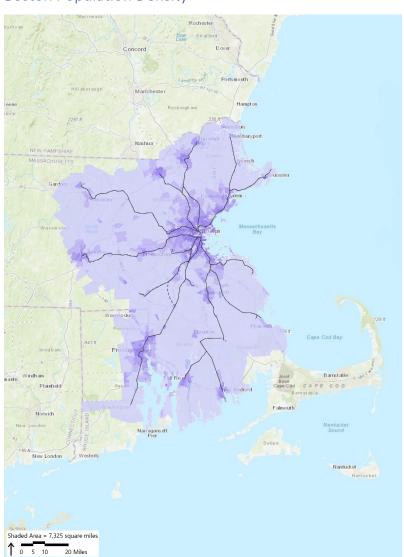
¹² A wide range of rolling stock is utilized by different operators.



Manchester Rail Franchises Manchester, United Kingdom

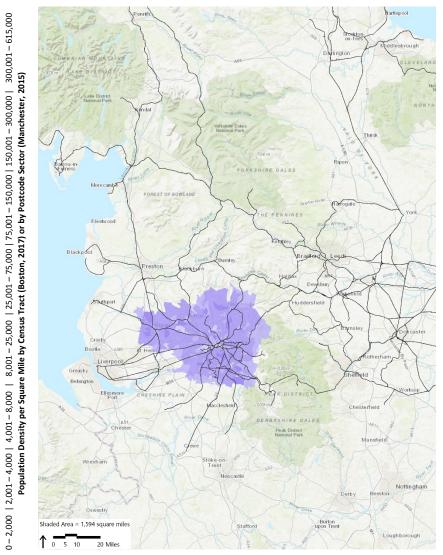


Boston Population Density









Source Information: ArcGIS Online, Business Analyst Online, Open Street Map Great Britain, Contains OS data © Crown copyright and database right (2017), Nomis



Manchester Rail Franchises Manchester, United Kingdom

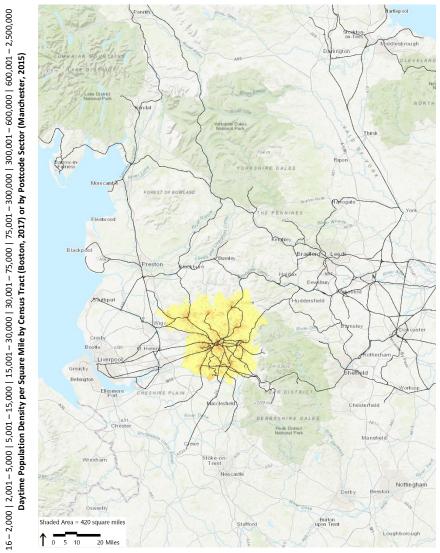


Boston Employment Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS





Source Information: ArcGIS Online, Business Analyst Online, Open Street Map Great Britain, Contains OS data © Crown copyright and database right (2017), Nomis



Manchester Rail Franchises

Manchester, United Kingdom



There are a multitude of operators that serve Manchester. The two primary operators serve most of the North of England, so it is hard to specifically use Manchester as a benchmark. Similar to Boston, there are two main stations that serve the city. Manchester has found a creative way to connect these two stations to allow for through train movement.

Demographics and Land Use

| INFORMATION | MANCHESTER SOURCE | MBTA COMMUTER RAIL | MANCHESTER FRANCHISES |
|---|--------------------------------|--------------------------------|--|
| Major City Served | N/A | Boston | Manchester, UK |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 2,022,004 ¹ |
| Name of UZA | Office for National Statistics | Boston, MA-NH-RI | Manchester |
| Size of UZA (sq. miles)* | Office for National Statistics | 1,873 | 211 ² |
| Population of UZA* | Office for National Statistics | 4,181,019 | 1,536,500 |
| Jobs in Area | Office for National Statistics | 2,677,320 | 426,000 |
| Average Wage in Area | Office for National Statistics | \$64,080 | \$36,276 ³ |
| Peak Hours Spent in Congestion per Commuter | TomTom | 29 mins ⁴ | 44 mins |
| Major Geographic Features | System Map | Boston Harbor Charles River | Mostly flat, but contains numerous rivers and canals |
| Mode Split (Drove Alone)⁵ | Department for Transport | 67% | 52% ⁶ |
| Mode Split (Transit) | Department for Transport | 13% | 14% |

* OECD data provides most consistent set of econometric data for international comparisons – UK Government Office for National Statistics (ONS) has been used to supplement. UZA internationally will typically be classified as urban area.

¹ Includes population within one mile of rail stations within shaded area.

² Includes Manchester, Salford, Stockport, Tameside, and Trafford.

³ \$1.40 to £1-pound conversion assumed.

⁴ This data has been amended relative to the US comparators, to allow a more like-for-like comparison, using the same data source (TomTom).

⁵ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.

⁶ https://data.gov.uk/dataset/transport-statistics-greater-manchester-background-information Table 6.30. Assumes only one car passenger per car.



Manchester Rail Franchises

Manchester, United Kingdom



System Characteristics

| INFORMATION | MANCHESTER SOURCE | MBTA COMMUTER RAIL | MANCHESTER FRANCHISES |
|---|-------------------------|----------------------------|---------------------------|
| Number of Lines | System Map | 14 | 107 |
| Length of Longest Line (miles) | System Map | 63 | 21 ⁸ |
| Number of Route Miles | System Map | 388 | 189 |
| Number of Track Miles | System Map | 697 | 566 |
| Number of Stations | TfGM | 138 | 91 |
| Percent Stations That are Accessible | Manchester City Council | 75% | 100% ⁹ |
| Annual Unlinked Trips | Office of Rail and Road | 33,830,904 | 134,446,145 ¹⁰ |
| Percent of Agency Unlinked Trips | TfGM | 8% | 100%11 |
| Number of Central Terminals | System Map | 2 | 3 |
| Central Terminals in Relation to CBD | System Map | Both in CBD | Adjacent to CBD |
| On-Time Performance (System-Wide) | Office of Rail and Road | 89% (2017) | 88-89% |
| Peak Line Frequency (Most Frequent/Other) | Schedules | 20 minutes / 25-50 minutes | 15 minutes / 30 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | Schedules | 40 minutes / 1-2 hours | 15 minutes / 30 minutes |

⁷ Distinct lines in/out of Manchester – the full network of the two train companies operating in/out of Manchester is larger than this.

⁸ Within the Greater Manchester boundary.

⁹ Although some require advanced booking prior to travel for assistance.

¹⁰ Total for entire of Northern and TransPennine Express rail franchises. Within this there are reported to be approximately 35m boardings and alightings at all 83 non-terminal stations in Greater Manchester (terminal stations include long distance services to the rest of the UK).

¹¹ Statistics refer to entire of Northern and TransPennine Express rail franchises.



Manchester Rail Franchises

Manchester, United Kingdom



Operating Characteristics

| INFORMATION | MANCHESTER SOURCE | MBTA COMMUTER RAIL | MANCHESTER FRANCHISES |
|--|-------------------------|--------------------|-------------------------------|
| Annual Operating Expenses | Office of Rail and Road | \$403,654,786 | \$1,191,000,000 ¹² |
| Farebox Revenues | Office of Rail and Road | \$198,331,440 | \$727,000,000 ¹³ |
| Farebox Recovery | Office of Rail and Road | 49.1% | 61.0% |
| Fare Range (Single One-Way Trip) ¹⁴ | National Rail Enquiries | \$2.25 - \$12.50 | \$2.80 - ~\$9.00 |
| Operating Expenses per Vehicle Revenue Mile | Office of Rail and Road | \$17.15 | \$17.94 |
| Operating Expenses per Unlinked Passenger Trip | Derived | \$11.93 | \$8.86 |

Fleet Characteristics

| INFORMATION | MANCHESTER SOURCE | MBTA COMMUTER RAIL | MANCHESTER FRANCHISES |
|--|--------------------------|--------------------|---|
| Fleet Operator (Name, Internal/External) | Department for Transport | External (Keolis) | External (Arriva Rail North & First TransPennine Express Limited) |
| Number of Vehicles in Fleet | Department for Transport | 480 | 1,062 |
| Percent Spare Vehicles | - | 12.3% | <10% |
| Average Vehicle Age (Years) | Current Fleet (Derived) | 23.0 | ~27 |
| Power Source(s) | NTD | Diesel | Both Diesel and Electric |
| Seated Capacity of Trains (Approximate) | Current Fleet (Derived) | 800 | ~479 |

¹² Statistics refer to entire of Northern and TransPennine Express rail franchises.

¹³ Statistics refer to entire of Northern and TransPennine Express rail franchises.

¹⁴ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

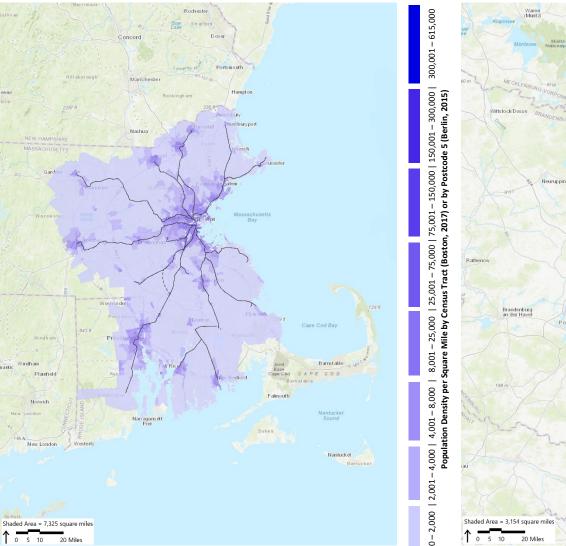


Boston Population Density

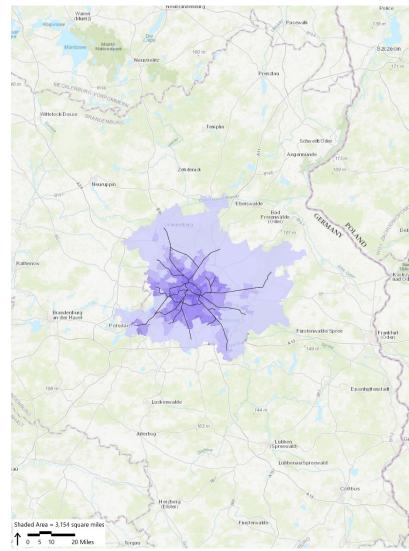
Berlin S-Bahn Berlin, Germany



Berlin Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Source Information: ArcGIS Online, Business Analyst Online, OpenStreetMap Bradenburg Employment data not available

antic

Norwich

1.95 N

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Berlin S-Bahn Berlin, Germany



S-Bahn Berlin GmbH (S-Bahn) is largely integrated with the national operator and the subway. The city of Berlin is polycentric as part of the legacy of the Cold War. The system is still being re-shaped as part of re-integrating the city. Complete information about the system is not publicly available.

Demographics and Land Use

| INFORMATION | BERLIN SOURCE | MBTA COMMUTER RAIL | BERLIN S-BAHN |
|---|----------------------------|--------------------------------|--|
| Major City Served | N/A | Boston | Berlin, Germany |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 2,881,970 |
| Name of UZA | N/A | Boston, MA-NH-RI | Berlin |
| Size of UZA (sq. miles)* | OECD | 1,873 | 476 |
| Population of UZA* | OECD | 4,181,019 | 3,500,000 |
| Jobs in Area | European Commission | 2,677,320 | 1,400,000 |
| Average Wage in Area | Payscale.com | \$64,080 | \$54,473 ¹ |
| Peak Hours Spent in Congestion per Commuter | TomTom | 29 mins ² | 28 mins |
| Major Geographic Features | System Map | Boston Harbor Charles River | Flat with many small rivers including the Spree - Polycentric due to division in Cold War |
| Mode Split (Drove Alone) ³ | London School of Economics | 67% | 34%4 |
| Mode Split (Transit) | London School of Economics | 13% | 39% |

* OECD data provides most consistent set of econometric data for international comparisons – other data sources have been used to supplement. UZA internationally will typically be classified as urban area.

⁴ All drivers.

¹ Using exchange rate of €1.00 = \$1.23.

² This data has been amended relative to the US comparators, to allow a more like-for-like comparison, using the same data source (TomTom). ³ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



Berlin S-Bahn Berlin, Germany



System Characteristics

| INFORMATION | BERLIN SOURCE | MBTA COMMUTER RAIL | BERLIN S-BAHN |
|---|--------------------|----------------------------|-------------------------|
| Number of Lines | S-Bahn Berlin GmbH | 14 | 15 |
| Length of Longest Line (miles) | S-Bahn Berlin GmbH | 63 | 36 |
| Number of Route Miles | S-Bahn Berlin GmbH | 388 | 203 |
| Number of Track Miles | S-Bahn Berlin GmbH | 697 | 406 |
| Number of Stations | S-Bahn Berlin GmbH | 138 | 166 |
| Percent Stations That are Accessible | S-Bahn Berlin GmbH | 75% | >90% |
| Annual Unlinked Trips | S-Bahn Berlin GmbH | 33,830,904 | 416,800,000 |
| Percent of Agency Unlinked Trips | EMTA⁵ | 8% | 100% ⁶ |
| Number of Central Terminals | System Map | 2 | 3 |
| Central Terminals in Relation to CBD | System Map | Both in CBD | 1 in each center |
| On-Time Performance (System-Wide) | S-Bahn Berlin GmbH | 89% (2017) | 91.8% |
| Peak Line Frequency (Most Frequent/Other) | Schedules | 20 minutes / 25-50 minutes | 10 minutes / 10 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | Schedules | 40 minutes / 1-2 hours | 15 minutes / 30 minutes |

MELBOURNE CALTRAIN

MANCHESTER BERLIN

⁶ All other modes managed by Berliner Verkehrsbetriebe.



Berlin S-Bahn Berlin, Germany



Operating Characteristics

| INFORMATION | BERLIN SOURCE | MBTA COMMUTER RAIL | BERLIN S-BAHN |
|--|---------------------------|--------------------|------------------------------|
| Annual Operating Expenses | S-Bahn Berlin GmbH & EMTA | \$403,654,786 | \$2,325,000,000 ⁷ |
| Farebox Revenues | S-Bahn Berlin GmbH & EMTA | \$198,331,440 | \$1,653,000,000 |
| Farebox Recovery | S-Bahn Berlin GmbH & EMTA | 49.1% | 71% |
| Fare Range (Single One-Way Trip) ⁸ | S-Bahn Berlin GmbH & EMTA | \$2.25 - \$12.50 | \$3.40 - \$4.20 |
| Operating Expenses per Vehicle Revenue Mile | S-Bahn Berlin GmbH & EMTA | \$17.15 | \$8.70 |
| Operating Expenses per Unlinked Passenger Trip | S-Bahn Berlin GmbH & EMTA | \$11.93 | \$1.75 |

Fleet Characteristics

| INFORMATION | BERLIN SOURCE | MBTA COMMUTER RAIL | BERLIN S-BAHN |
|--|-------------------------|--------------------|--|
| Fleet Operator (Name, Internal/External) | S-Bahn Berlin GmbH | External (Keolis) | S-Bahn Berlin GmbH ⁹ |
| Number of Vehicles in Fleet | S-Bahn Berlin GmbH | 480 | 650 |
| Percent Spare Vehicles | S-Bahn Berlin GmbH | 12.3% | 14% |
| Average Vehicle Age (Years) | S-Bahn Berlin GmbH | 23.0 | ~27 ¹⁰ |
| Power Source(s) | S-Bahn Berlin GmbH | Diesel | Electric ¹¹ |
| Seated Capacity of Trains (Approximate) | Current Fleet (Derived) | 800 | 376 seats + 800 standing ¹² |

⁷ Includes costs for Metro & Urban buses.

⁸ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

⁹ A subsidiary of Deutche Bundesbahn, the national rail operator.

¹⁰ Built in 1986 and 1996.

¹¹ Bottom contact electrified 3rd Rail.

¹² Average based on typical fleet composition (https://sbahn.berlin/en/about-us/vehicle-fleet/).



Concord

Mancheste

Nashua

Rochester

Dove

Ports

Hamptor

Falmouth

Nantucket

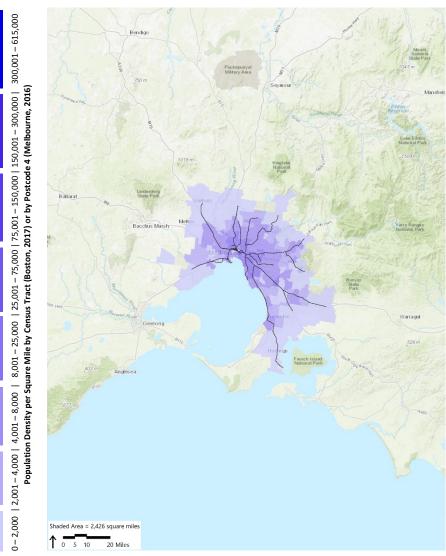
ury burypor

Boston Population Density

Melbourne Metro Melbourne, Australia



Melbourne Population Density



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

Narragans ett Pier

Source Information: ArcGIS Online, Business Analyst Online, Victoria State Government – "Public Transport a collection of PTV datasets"

MELBOURNE CALTRAIN BERLIN NJ TRANSIT SEPTA METRA METROLINK MANCHESTER PARIS LONDON CATALUNYA LIRR MNR MBTA TORONTO

Plainfield

Norwid

New London

Shaded Area = 7,325 square miles

20 Miles

1 0 5 10

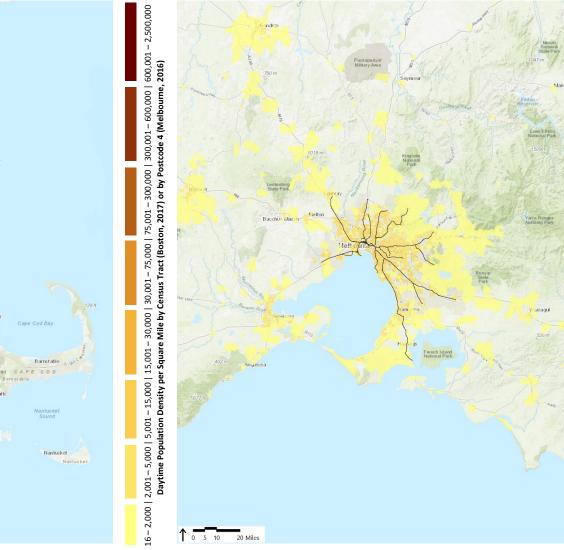


Boston Employment Density

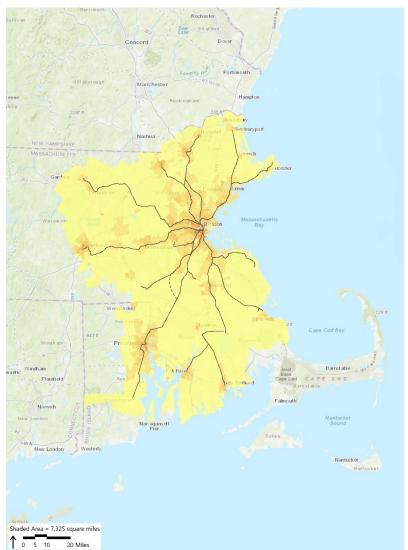
Melbourne Metro Melbourne, Australia



Melbourne Employment Density



Source Information: ArcGIS Online, Business Analyst Online, Victoria State Government – "Public Transport a collection of PTV datasets", Australian Bureau of Statistics



Source Information: ArcGIS Online, Business Analyst Online, MassGIS



Melbourne Metro Melbourne, Australia



Metro Trains Melbourne (Metro) has similarities to the MBTA in terms of its layout and distinction from the national network. Melbourne also has a similar geography and culture to Boston. Public Transport Victoria is a single public transport operator who controls all public transport for the state. The Rail system is operated by a private operator.

Demographics and Land Use

| INFORMATION | MELBOURNE SOURCE | MBTA COMMUTER RAIL | MELBOURNE METRO |
|---|---------------------------|--------------------------------|---------------------------------|
| Major City Served | N/A | Boston | Melbourne, Australia |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 2,274,090 |
| Name of UZA | N/A | Boston, MA-NH-RI | Melbourne |
| Size of UZA (sq. miles)* | OECD | 1,873 | 3,857 |
| Population of UZA* | OECD | 4,181,019 | 4,226,836 |
| Jobs in Area | .idcommunity ¹ | 2,677,320 | 2,115,491 |
| Average Wage in Area | Payscale.com | \$64,080 | \$46,563 ² |
| Peak Hours Spent in Congestion per Commuter | TomTom | 29 mins ³ | 34 mins |
| Major Geographic Features | System Map | Boston Harbor Charles River | Port Phillip Bay Yarra River |
| Mode Split (Drove Alone) ⁴ | Infrastructure Australia | 67% | 44% |
| Mode Split (Transit) | Infrastructure Australia | 13% | 35% |

* OECD data provides most consistent set of econometric data for international comparisons – other sources have been used to supplement. UZA internationally will typically be classified as urban area.

¹ Australian Demographic Resources.

² \$0.77 USD to \$1.00 AUS conversion assumed.

³ This data has been amended relative to the US comparators, to allow a more like-for-like comparison, using the same data source (TomTom). ⁴ This document shows a subset of modes in order to understand existing transit and auto use. The mode shares shown do not sum to 100% since the comparison does not show data for all modes.



Melbourne Metro Melbourne, Australia



System Characteristics

| INFORMATION | MELBOURNE SOURCE | MBTA COMMUTER RAIL | MELBOURNE METRO |
|---|---------------------------|----------------------------|-------------------------|
| Number of Lines | Metro Trains Melbourne | 14 | 16 lines / 8 routes |
| Length of Longest Line (miles) | Metro Trains Melbourne | 63 | 35.4 |
| Number of Route Miles | Metro Trains Melbourne | 388 | 297.8 |
| Number of Track Miles | Not publicly available | 697 | Not Available |
| Number of Stations | Metro Trains Melbourne | 138 | 207 |
| Percent Stations That are Accessible | Metro Trains Melbourne | 75% | 99.5% ⁵ |
| Annual Unlinked Trips | Public Transport Victoria | 33,830,904 | 235,400,000 |
| Percent of Agency Unlinked Trips | Public Transport Victoria | 8% | 100% ⁶ |
| Number of Central Terminals | Public Transport Victoria | 2 | 5 |
| Central Terminals in Relation to CBD | Public Transport Victoria | Both in CBD | Encircle the CBD |
| On-Time Performance (System-Wide) | Metro Trains Melbourne | 89% (2017) | 91.8% |
| Peak Line Frequency (Most Frequent/Other) | Public Transport Victoria | 20 minutes / 25-50 minutes | 10 minutes / 10 minutes |
| Off-Peak Line Frequency (Most Frequent/Other) | Public Transport Victoria | 40 minutes / 1-2 hours | 20 minutes / 20 minutes |

⁵ All but 1.

⁶ Other modes run by other companies



Melbourne Metro Melbourne, Australia



Operating Characteristics

| INFORMATION | MELBOURNE SOURCE | MBTA COMMUTER RAIL | MELBOURNE METRO |
|--|---------------------------|--------------------|------------------------------|
| Annual Operating Expenses | Public Transport Victoria | \$403,654,786 | \$2,530,000,000 ⁷ |
| Farebox Revenues | Public Transport Victoria | \$198,331,440 | \$671,000,000 |
| Farebox Recovery | Public Transport Victoria | 49.1% | 26.5% |
| Fare Range (Single One-Way Trip) ⁸ | Public Transport Victoria | \$2.25 - \$12.50 | \$3.30 - \$6.30 |
| Operating Expenses per Vehicle Revenue Mile | Not publicly available | \$17.15 | N/A |
| Operating Expenses per Unlinked Passenger Trip | Public Transport Victoria | \$11.93 | \$10.75 |

Fleet Characteristics

| INFORMATION | MELBOURNE SOURCE | MBTA COMMUTER RAIL | MELBOURNE METRO |
|--|------------------------|--------------------|--|
| Fleet Operator (Name, Internal/External) | Metro Trains Melbourne | External (Keolis) | External (Metro Trains Melbourne) |
| Number of Vehicles in Fleet | Metro Trains Melbourne | 480 | 866 |
| Percent Spare Vehicles | Not publicly available | 12.3% | Not Available |
| Average Vehicle Age (Years) | Current Fleet | 23.0 | ~20 ⁹ |
| Power Source(s) | Industry Knowledge | Diesel | 2 DMUs, remainder Overhead powered EMUs |
| Seated Capacity of Trains (Approximate) | Current Fleet | 800 | ~720 ¹⁰ |

⁷ Includes Tram and Victoria Intercity Rail.

⁸ Assumes a single, one-way trip on a single line using off-board payment at a non-discounted rate.

⁹ Existing trains between 10 & 30 years old. 65 new trains on order.

 $^{^{\}rm 10}$ Between 216 and 268 per two-car married pair. Typical train length is 6 cars.



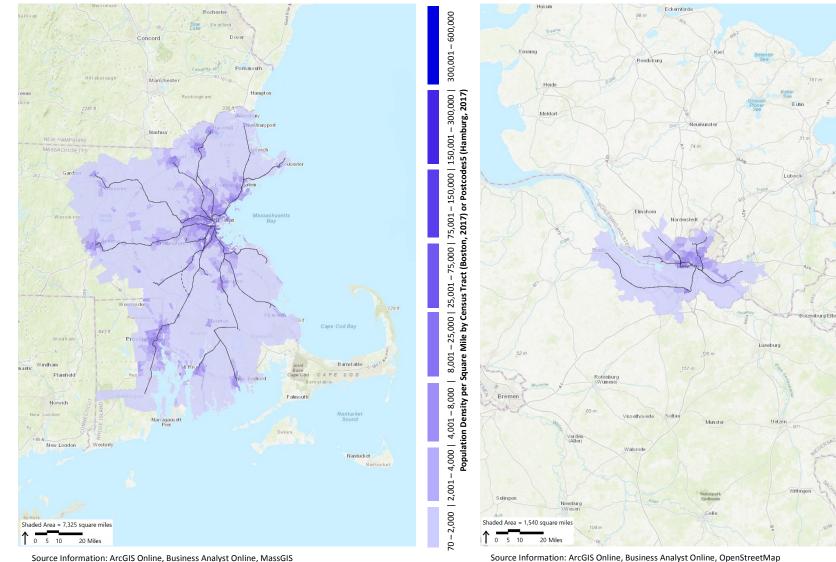
Boston Population Density

Hamburg S-Bahn Hamburg, Germany



Oldenburg in Holstein

Hamburg Population Density



Employment data not available



Hamburg S-Bahn Hamburg, Germany



Hamburg has only 5 road crossings and 1 S-Bahn line across the main branch of the Elbe river (Süderelbe). The Harbor area is surrounded by both branches of the river and is only connected with 3 road bridges, 1 tunnel, and the rail bridge. The rest of the S-Bahn network is north of the river / harbor area, and is supplemented by regional rail service. Comparability with Boston is therefore considered limited. Financial data is not available publicly (it is part of HVV¹, with no public information on how revenues/costs are allocated).

Summary Information

| INFORMATION | HAMBURG SOURCE | MBTA COMMUTER RAIL | HAMBURG S-BAHN |
|---|----------------------------|--------------------------------|----------------------------|
| Major City Served | N/A | Boston | Hamburg, Germany |
| Population within 1 Mile of Stations | Esri | 1,716,012 | 1,004,032 |
| Name of UZA | N/A | Boston, MA-NH-RI | Hamburg |
| Size of UZA (sq. miles) | Statistical office Hamburg | 1,873 | 292 |
| Population of UZA | Statistical office Hamburg | 4,181,019 | 1,860,000 |
| Jobs in Area | European Commission | 2,677,320 | 948,700 |
| Average Wage in Area | Payscale.com | \$64,080 | \$59,808 ² |
| Major Geographic Features | System Map | Boston Harbor Charles River | Elbe River |
| Mode Split (Drove Alone) | City of Hamburg statistics | 67% | 31% |
| Mode Split (Transit) | City of Hamburg statistics | 13% | 18% |
| Number of Lines | S-Bahn Hamburg | 14 | 6 |
| Number of Route Miles | S-Bahn Hamburg | 388 | 91 |
| Annual Unlinked Trips | S-Bahn Hamburg | 33,830,904 | 280,000,000 |
| Peak Line Frequency (Most Frequent/Other) | S-Bahn Hamburg | 20 minutes / 25-50 minutes | 10-15 minutes ³ |
| Off-Peak Line Frequency (Most Frequent/Other) | S-Bahn Hamburg | 40 minutes / 1-2 hours | 10-15 minutes |

¹ Hamburger Verkehrsverbund, a company that coordinates public transportation in the Hamburg area.

² Using exchange rate of $\leq 1.00 = \leq 1.23$.

³ Based on reported 1,100 trains per day over 6 lines, with assumed typical 20 operational hours per day



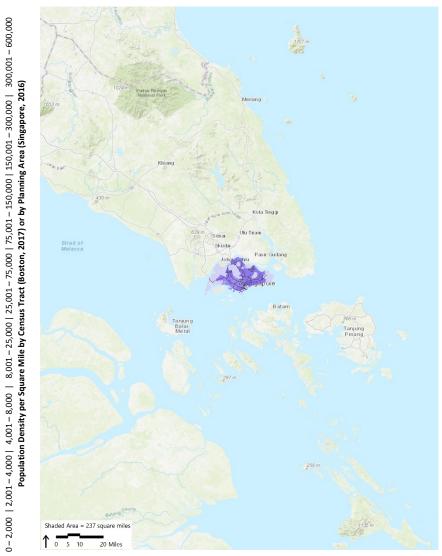
Boston Population Density



300,001 - 600,000

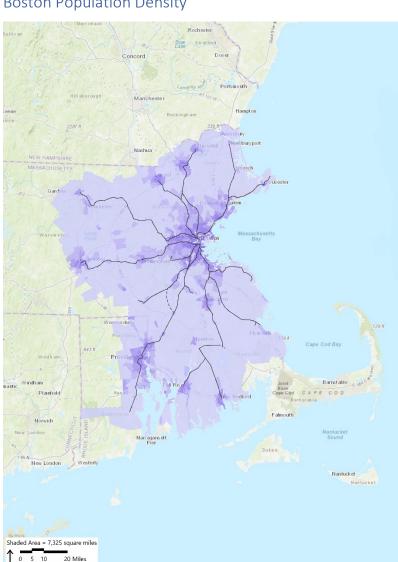


Singapore Population Density



Source Information: ArcGIS Online, Business Analyst Online, OpenStreetMap Employment data not available

CATALUNYA PARIS LONDON MANCHESTER BERLIN MELBOURNE HAMBURG SINGAPORE MBTA MNR LIRR NJ TRANSIT SEPTA METRA METROLINK CALTRAIN TORONTO



Source Information: ArcGIS Online, Business Analyst Online, MassGIS

0-2,000



MRT Singapore



Singapore does not have a comparable commuter rail operation – we therefore use statistics for MRT (subway). There are two operators, SMRT and SBS Transit. These operators also operate buses and taxis, and SMRT maintains infrastructure. Many statistics are for the whole company.

Summary Information

| SINGAPORE SOURCE | MBTA COMMUTER RAIL | SINGAPORE MRT |
|-------------------------------|---|--|
| N/A | Boston | Singapore |
| Esri | 1,716,012 | 5,085,891 |
| N/A | Boston, MA-NH-RI | Singapore |
| Dept. of Statistics Singapore | 1,873 | 278 |
| Dept. of Statistics Singapore | 4,181,019 | 5,610,000 |
| Dept. of Statistics Singapore | 2,677,320 | 3,670,000 |
| Payscale.com | \$64,080 | \$43,420 ¹ |
| System Map | Boston Harbor Charles River | Singapore Strait Johor Strait |
| SBS Transit & SMRT | 14 | 8 ² |
| SBS Transit & SMRT | 388 | 131 |
| SBS Transit & SMRT | 138 | 134 ³ |
| SBS Transit & SMRT | 33,830,904 | ~1,200,000,000 ⁴ |
| Land Transport Authority | 20 minutes / 25-50 minutes | 2-3 minutes |
| Land Transport Authority | 40 minutes / 1-2 hours | 5-7 minutes |
| SBS Transit & SMRT | 49.1% | 101% ⁵ |
| | N/A Esri N/A Dept. of Statistics Singapore Dept. of Statistics Singapore Dept. of Statistics Singapore Payscale.com System Map SBS Transit & SMRT SBS Transit & SMRT SBS Transit & SMRT SBS Transit & SMRT SBS Transit & SMRT Land Transport Authority | N/ABostonEsri1,716,012N/ABoston, MA-NH-RIDept. of Statistics Singapore1,873Dept. of Statistics Singapore4,181,019Dept. of Statistics Singapore2,677,320Payscale.com\$64,080System MapBoston Harbor Charles RiverSBS Transit & SMRT14SBS Transit & SMRT138SBS Transit & SMRT138SBS Transit & SMRT138SBS Transit & SMRT20 minutes / 25-50 minutesLand Transport Authority40 minutes / 1-2 hours |

¹ Using exchange rate of S\$1.00 = \$0.74.

² 5 heavy rail lines; 4 light rail lines.

³ 134 MRT; 42 LRT.

⁴ 356million reported for SBS Rail; 756million reported for SMRT; 1.2billion reported overall (discrepancy unclear).

 $^{^{\}rm 5}$ 105% operating ratio reported for whole SBS group; 101% reported for SMRT Rail Operations.